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Certain statements contained in this document, other than statements of historical fact, including, without limitation, those concerning the economic outlook for the gold mining industry, expectations regarding gold prices, production, total cash costs, all-in sustaining costs, all-in costs, cost savings and other operating results, productivity improvements, growth prospects and outlook of AngloGold Ashanti Limited's (AngloGold Ashanti or the Company) operations, individually or in the aggregate, including the achievement of project milestones, commencement and completion of commercial operations of certain of AngloGold Ashanti's exploration and production projects and the completion of acquisitions, dispositions or joint venture transactions, AngloGold Ashanti's liquidity and capital resources and capital expenditures and the outcome and consequence of any potential or pending litigation or regulatory proceedings or environmental health and safety issues, are forward-looking statements regarding AngloGold Ashanti's operations, economic performance and financial condition. These forwardlooking statements or forecasts involve known and unknown risks, uncertainties and other factors that may cause AngloGold Ashanti's actual results, performance or achievements to differ materially from the anticipated results, performance or achievements expressed or implied in these forward-looking statements. Although AngloGold Ashanti believes that the expectations reflected in such forward-looking statements and forecasts are reasonable, no assurance can be given that such expectations will prove to have been correct. Accordingly, results could differ materially from those set out in the forward-looking statements as a result of, among other factors, changes in economic, social and political and market conditions, the success of business and operating initiatives, changes in the regulatory environment and other government actions, including environmental approvals, fluctuations in gold prices and exchange rates, the outcome of pending or future litigation proceedings, and business and operational risk management. For a discussion of such risk factors, refer to AngloGold Ashanti's annual report on Form 20-F for the year ended 31 December 2018, which has been filed with the United States Securities and Exchange Commission (SEC). These factors are not necessarily all of the important factors that could cause AngloGold Ashanti's actual results to differ materially from those expressed in any forward-looking statements. Other unknown or unpredictable factors could also have material adverse effects on future results. Consequently, readers are cautioned not to place undue reliance on forward-looking statements. AngloGold Ashanti undertakes no obligation to update publicly or release any revisions to these forward-looking statements to reflect events or circumstances after the date hereof or to reflect the occurrence of unanticipated events, except to the extent required by applicable law. All subsequent written or oral forward-looking statements attributable to AngloGold Ashanti or any person acting on its behalf are qualified by the cautionary statements herein.

The financial information in this document has not been reviewed or reported on by the Company's external auditors.

#### Non-GAAP financial measures

This communication may contain certain "Non-GAAP" financial measures. AngloGold Ashanti utilises certain Non-GAAP performance measures and ratios in managing its business. Non-GAAP financial measures should be viewed in addition to, and not as an alternative for, the reported operating results or cash flow from operations or any other measures of performance prepared in accordance with IFRS. In addition, the presentation of these measures may not be comparable to similarly titled measures other companies may use.

# POSITIONED TO CREATE VALUE THROUGH THE CYCLE



Generate sustainable cash flows and shareholder returns by focusing on five key areas...



Improving portfolio

Focusing on reserve growth

**Disciplined capital allocation** 

Robust balance sheet

**Excellence in Environmental, Social & Governance** 

...these focus areas are aimed at driving our investments to deliver improving margins, extended mine lives and a pipeline for the future.

# **HIGHLIGHTS FOR YEAR ENDED 2019**



- Strong safety performance; Fatality-free in 2019, first time in the Company's history and best-ever AIFR at 3.31 (1)
- Met 2019 full year guidance: Production of 3.281Moz, record production at Kibali, Tropicana and Iduapriem; AISC\* \$992/oz (2)
- Geita delivered highest production in 14 years
- Free cash flow before growth capital increased by 106% to \$448m; Cash flow from operating activities increased by 22% to \$1,047m
- Adjusted net debt to Adjusted EBITDA improved to 0.91 times; cash and cash equivalents \$463m

(2) Excludes \$6/oz non-cash rehabilitation provision in Brazil quided in the third quarter 2019

- 3.5Moz of Ore Reserves were added in 2019 before depletion strong progress on efforts aimed at Ore Reserve Conversion
- Obuasi achieved first gold pour on time and within budget; Phase 2 ramp up is on track
- · Reached agreements to sell South African assets and the Sadiola mine in Mali
- Dividend increased by 57% to 11 US cents per share



Production: 3.28Moz AISC\*: \$992/oz

Adjusted EBITDA: \$1.723bn

# TARGETING ZERO HARM

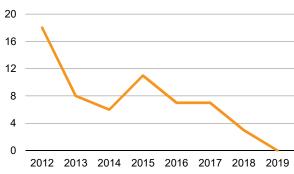
Long-term safety improvements continue



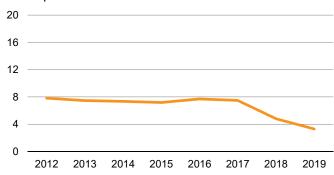




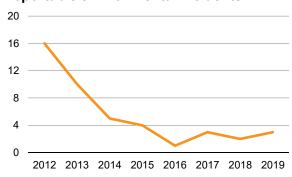
# Fatalities



#### AIFR per million hours worked



#### Reportable environmental incidents





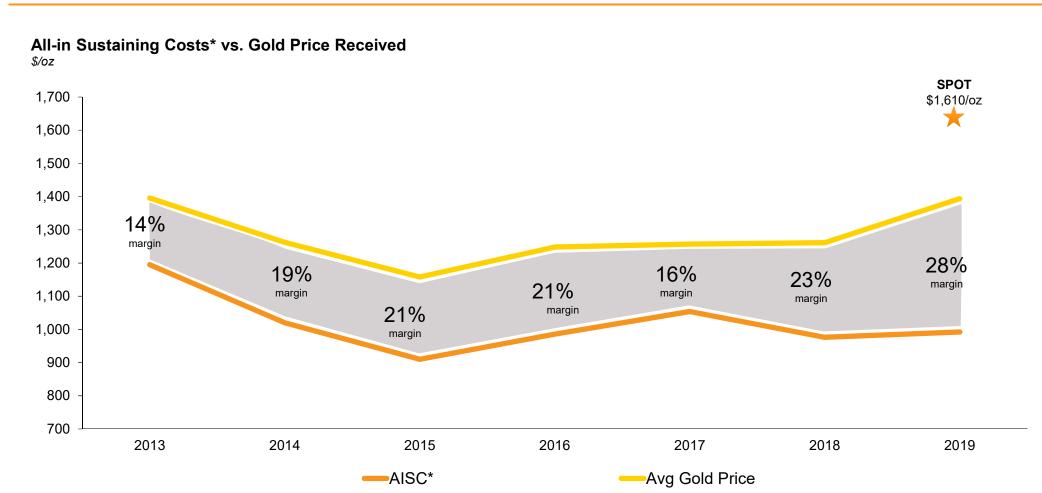
Working towards zero harm, excellence in environmental stewardship and community development

- 2019 safest year on record
- Seven consecutive quarters without a fatality
- AIFR improved 31% YoY
- Integrated safety strategy bearing fruit









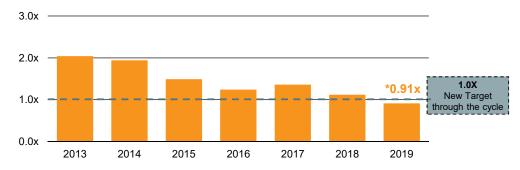




## **Adjusted Net Debt**

\$m 4,000 Self-funded development of Tropicana, Kibali 3,000 -50% 2.000 Self-funded redevelopment of Obuasi 1.000 2012 2013 2014 2015 2016 2017 2018 2019

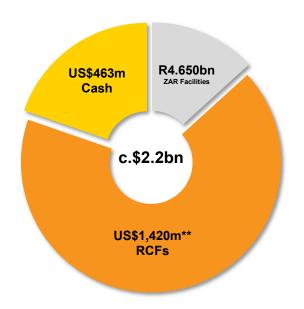
## **Adjusted Net Debt to Adjusted EBITDA**



Last-12-months Adjusted net debt to Adjusted EBITDA ratio \*Calculations include discontinued operations

The pursuit of an even healthier balance sheet will guide sound capital decision-making and investment strategies

## Undrawn facilities\* at 31 December 2019



<sup>\*</sup> Total calculated with ZAR facility at R13.9937/\$, and AUD facility at A\$0.7021

<sup>\*\*</sup> US\$1.4bn RCF includes a capped facility of AU\$500m



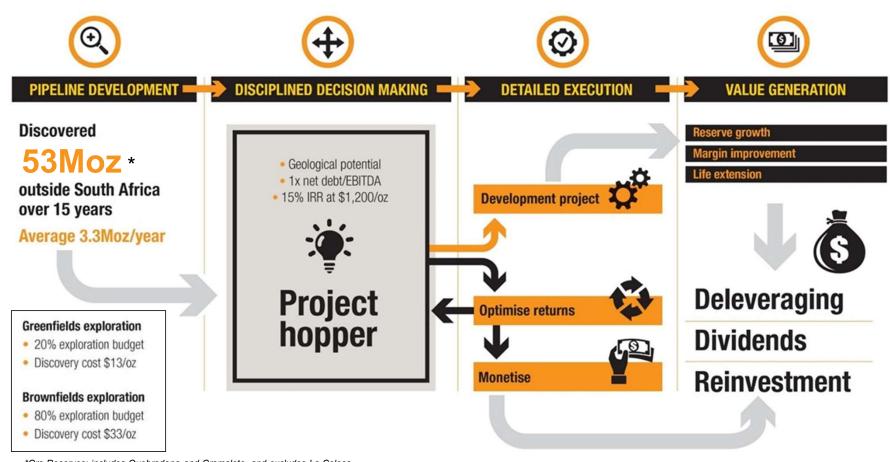


Debt Profile			
Moody's	Baa3 Positive		
S&P	BB+ Stable		
Fitch	BBB- Stable		
Total Borrowings:	2.050bn		
Cash:	463m		
Net Debt:	1.572 B		
Net Debt to EBITDA	0.91x		
Covenant (applies to bank debt)	3.5x ND to EBITDA		
*At 31 December 2019			

Debt type		Quantum Drawn	Maturity Date
ZAR RCF I*	176m	-	Dec 2022
ZAR RCF II*	100m	-	Jul 2020
ZAR RCF III*	71m	71m	Dec 2022
Africa USD RCF	215m	175m	July 2021; 2022
USD RCF	1.4bn	21m	Oct 2023
5.375% Notes	700m	700m	Apr 2020
5.125% Notes	750m	750m	Jul 2022
6.500% Notes	300m	300m	Apr 2040

# **VALUE GENERATION BLUEPRINT**





<sup>\*</sup>Ore Reserves; includes Quebradona and Gramalote, and excludes La Colosa

# **DELIVERING ON OUR STRATEGY**

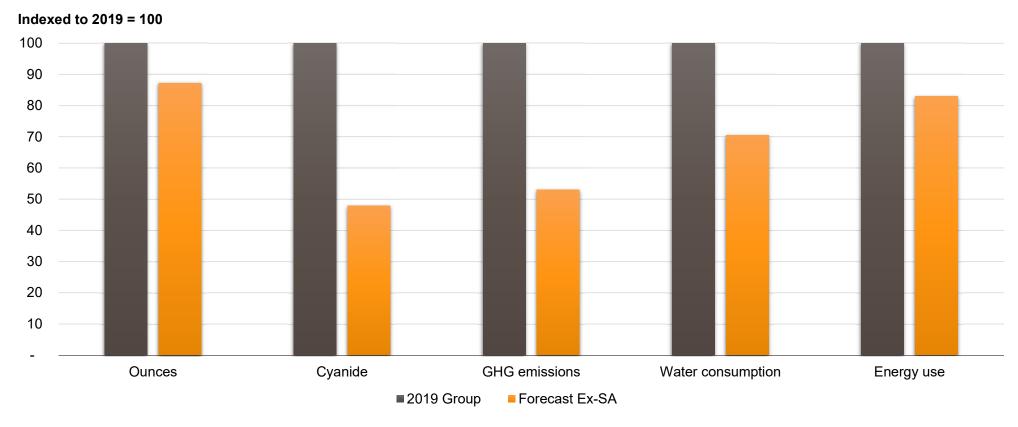


# South African asset sale **Gramalote Project** Sadiola sale Agreement to sell interests in Sadiola Agreement to sell the South African Agreement with B2Gold to fund to Allied Gold \$13.9m investment and exploration producing assets and related liabilities to Harmony Gold programme next year to earn back to a Total cash consideration of US\$52.5m 50:50 partnership and assume Consideration package valued at management of the project \$25m cash upfront approximately \$300m B2Gold and AngloGold Ashanti have \$25m in deferred payments • \$200m cash upfront agreed on a budget for the feasibility study of approximately \$37m • \$100m in deferred payments \$2.5m pay-out from the JV • Expected closing around 30 June 2020 Goal of completing a final feasibility Additional \$6m dividend study by 31 December 2020 Expected closing April 2020

# **SOUTH AFRICA SALE – ESG IMPACT ON REMAINING PORTFOLIO**



#### The sale of the SA assets...



... has a positive impact on our environmental footprint.

# PORTFOLIO OPTIMIZATION



Active portfolio management and reinvestment in the portfolio - will reshape the business as a streamlined, high-margin producer with quality long-life assets.

# Divesting South Africa and Sadiola

- Cumulative upfront proceeds ~\$225m
- Proceeds used for debt reduction

# Investing in Reserve Conversion

- Increase in Ore Reserve
   Development and exploration
- Capex investment of ~\$200/oz at sites with high geological potential
- Net reserve addition in 2019 for continuing operations ~1.1Moz

14 Mines09 Countries

# Ramping up Obuasi

- Phase 1 complete
- Phase 2 ramp up expected completion at year end
- 350 400koz production over next 10 years at AISC \$800/oz

# **Project pipeline - Future**

- Gramalote and Quebradona FS expected early 2021
- Prospective drilling at Silicon in Nevada

11 Mines 08 Countries





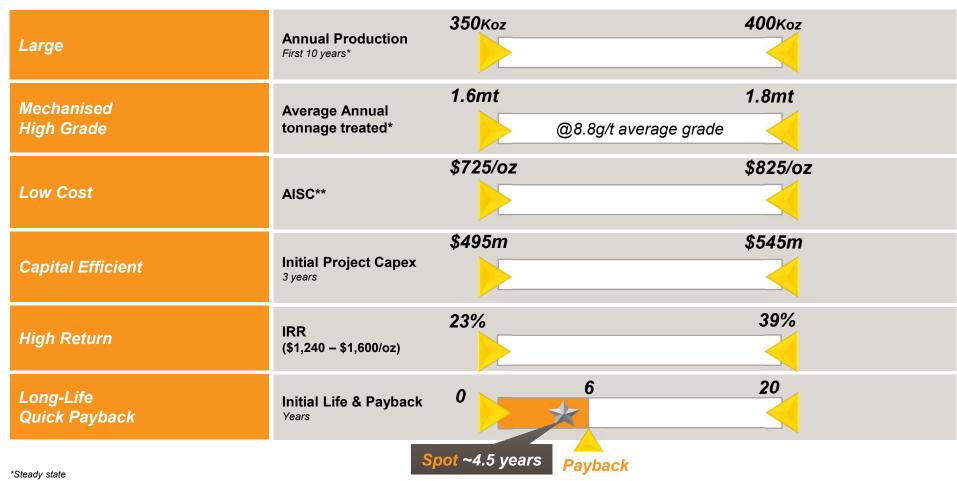
# **OBUASI MINE - INVESTING IN AFRICA'S NEXT GENERATION GOLD MINE**



# **OBUASI MINE – A LONG-LIFE, WORLD CLASS ASSET**



8.6 Moz over 20 years



<sup>\*\*</sup>Money terms at approval, World Gold Council standard

Initial project capital of \$495-545m now includes additional mining fleet of around \$45m to the project capital estimate. This is expected to have a resultant favourable impact on contract rates and improve AISC by approximately \$25/oz.

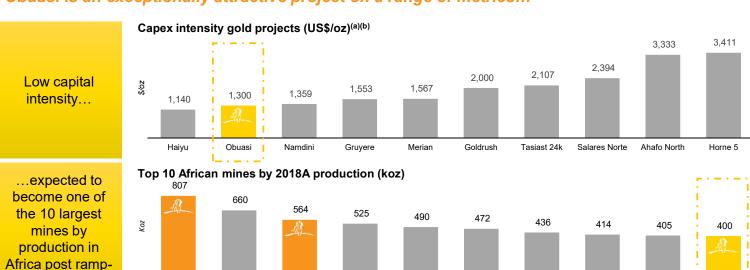
# **OBUASI – LARGE, COMPETITIVE COST, LOW CAPITAL INTENSITY**



## Obuasi is an exceptionally attractive project on a range of metrics...

Geita

Loulo-Gounkoto

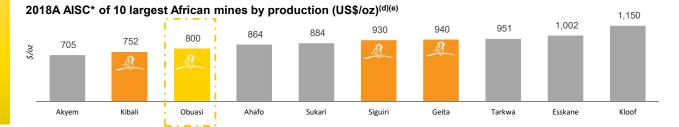


Tarkwa

...and one of the lowest cost African mines

up...

Kibali



Sukari

Ahafo

Akyem

Esskane

Kloof

- (a) Capex intensity = project capex / run-rate production
- (b) Classification includes top 10 gold producers' projects with forecast avg. LoM production >200koz and capex information available
- (c) LoM average production and AISC\*
- (d) 2018A AISC\* of the top 10 gold mines in Africa by
- (e) Excludes Randgold since not reporting AISC
- (f) Source: Company information
- \* All-in Sustaining Cost World Gold Council standard

...with attractive cost structure, capital efficiency, production rate and a long life.

Obuasi

# **OBUASI MINE - PROJECT UPDATE**



#### Phase 1

- Construction and commissioning activities completed key to ramp-up to 2,000tpd
- BIOX inoculation complete
- First gold pour achieved on 19 December 2019

# Phase 2

- Phase 2 works includes both refurbishment, demolition and new build activities on the surface and underground, pipelines, TSF and paste plant
- Engineering, procurement and construction is 45.1% complete

# Operational Readiness

- Project remains within budget and on schedule to achieve the planned production rate of 4,000tpd at the end of the year
- Operational Readiness and mobilised



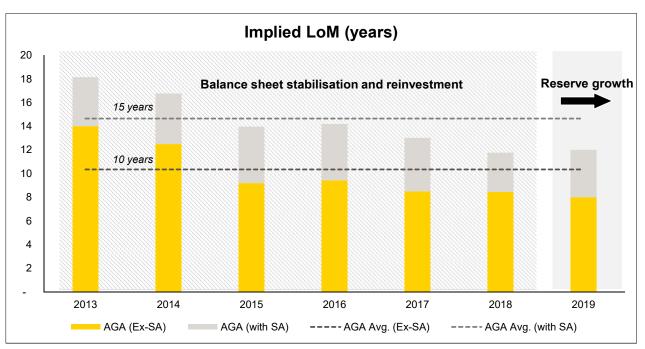
Steady state in 2021 350 – 400koz/pa

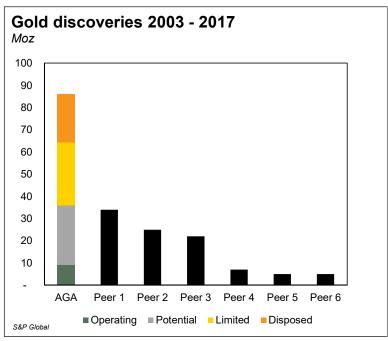
Overall project progress is at 77% at the end of December 2019 – on budget and schedule





Ringfencing incremental capital for brownfield drilling and associated ore reserve development...



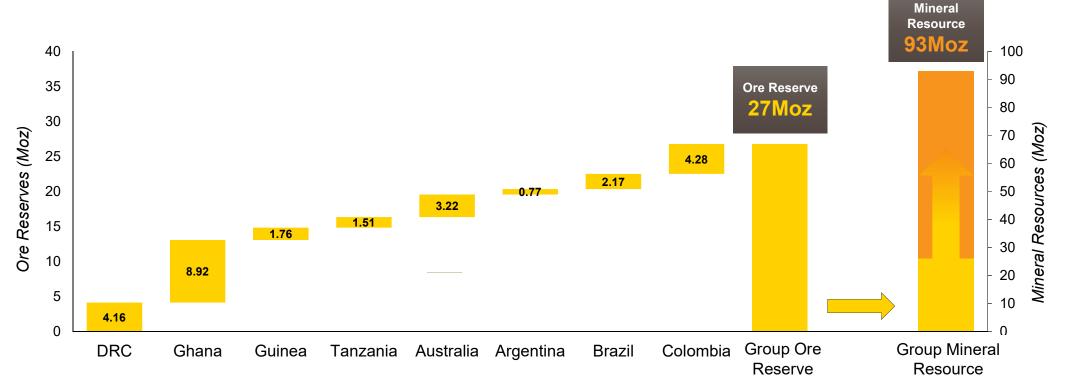


...to improve ore-body knowledge and planning, and more reliable longer-term forecasting.

# **GROUP ORE RESERVE**



# Ore Reserve base is primarily concentrated in Continental Africa...



\*Excludes South Africa, Mali and La Colosa Mineral Resource and Ore Reserves at 31 December 2019

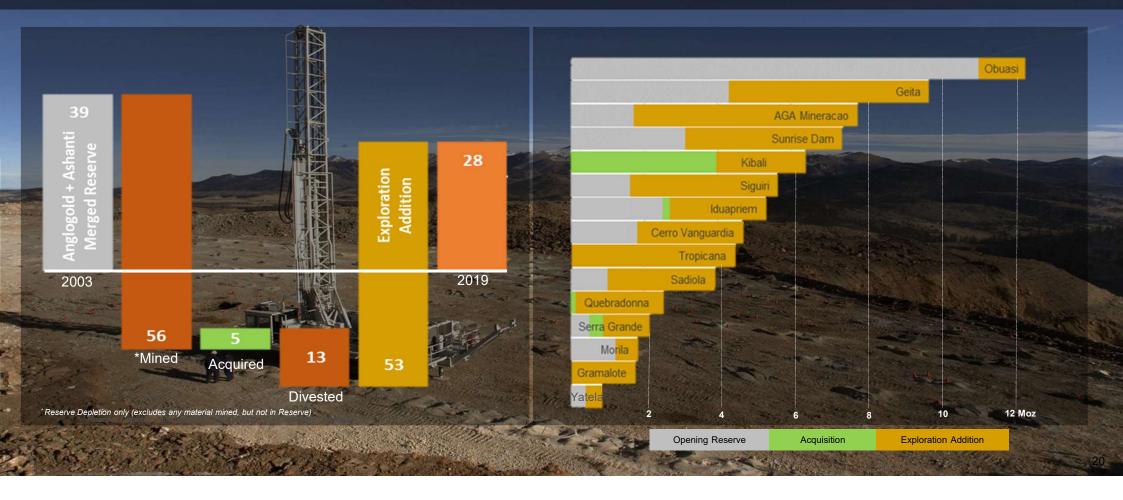
The Competent Persons consent to the inclusion of Exploration Results, Mineral Resource and Ore Reserve information in this presentation, in the form and context in which it appears. A detailed breakdown of Mineral Resource and Ore Reserve and backup detail will be provided on the AngloGold Ashanti website (www.anglogoldashanti.com) and www.aga-reports.com.

...with focus on growing Americas going forward.



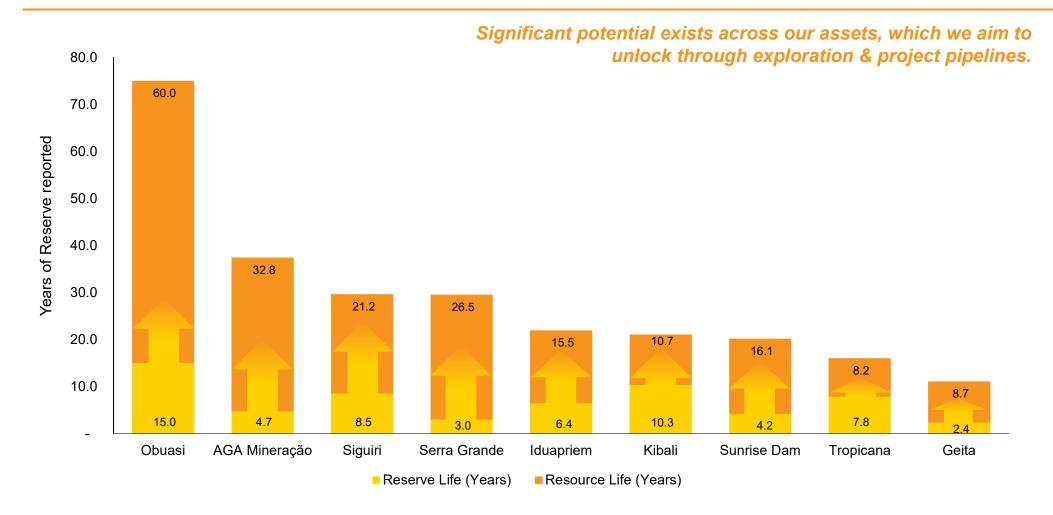


# Added 53Moz of Ore Reserves between 2004 and 2019 across the Group at a cost of \$33/oz









# **2020 GUIDANCE**



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		Guidance			Notes
		Continuing operations	Discontinued operations	Total operations	
Production	(000oz)	2,650 – 2,865	400 - 435	3,050 - 3,300	Assume full year from continuing and discontinued operations with Obuasi ramping up production. No production from Sadiola and Morila as operations are in limited operations and closure
Carta	*All-in sustaining costs (\$/oz)	1,030 - 1,090	1,090 - 1,150	1,040 - 1,100	See economic assumptions below
Costs	Total cash costs (\$/oz)	750 - 800	920 - 980	775 - 825	See economic assumptions below
Overheads	Corporate costs (\$m)	75 - 85	-	75 - 85	
	Expensed exploration and study costs (\$m)	130 - 150	-	130 - 150	Including equity accounted joint ventures
Capital expenditure	Total (\$m)	855 - 920	65 - 70	920 - 990	
	Sustaining capex (\$m)	575 – 600	65 - 70	640 - 670	
	Non-sustaining capex (\$m)	280 - 320	-	280 - 320	Expenditure related to Obuasi, Siguiri, Tropicana, Quebradona and Gramalote
Depreciation and amortisation (\$m)		570 – 600	90 - 100	660 - 700	
Depreciation and amorti	isation - included in equity accounted earnings (\$m)	125 - 135	-	125 - 135	Earnings of associates and joint ventures
Interest and finance cos	sts (\$m) - income statement	120 - 130	-	120 - 130	Excludes unwinding of obligations
Unwinding of obligations	s (\$m)	30 - 35	5 - 10	35 - 45	
Other operating expense	es (\$m)	30 - 35	30 - 35	60 - 70	Primarily related to the care and maintenance costs for the South African region and Brazilian old tailings facilities and government fiscal claims

SENSITIVITIES (based on \$1,300/oz gold price and the same assumptions used for guidance)	AISC* (\$/oz)	Cash from operating activities before taxes for Y2020 (\$m)
10% change in the oil price	6	19
10% change in local currency	54	146
10% change in the gold price	5	401
50koz change in production	16	62

Both production and cost estimates assume neither operational or labour interruptions, or power disruptions, nor further changes to asset portfolio and/or operating mines (and thus do not give effect to any of the contemplated sales in South Africa and Argentina) and have not been reviewed by our external auditors. The discontinued operations guidance has been prepared on the basis that these assets will be owned and operated for the full year. Other unknown or unpredictable factors could also have material adverse effects on our future results and no assurance can be given that any expectations expressed by AngloGold Ashanti will prove to have been correct. Accordingly, actual results could differ from guidance and any deviation may be significant. Please refer to the Risk Factors section in AngloGold Ashanti's annual report on Form 20-F for the year ended 31 December 2018, filed with the United States Securities and Exchange Commission (SEC).

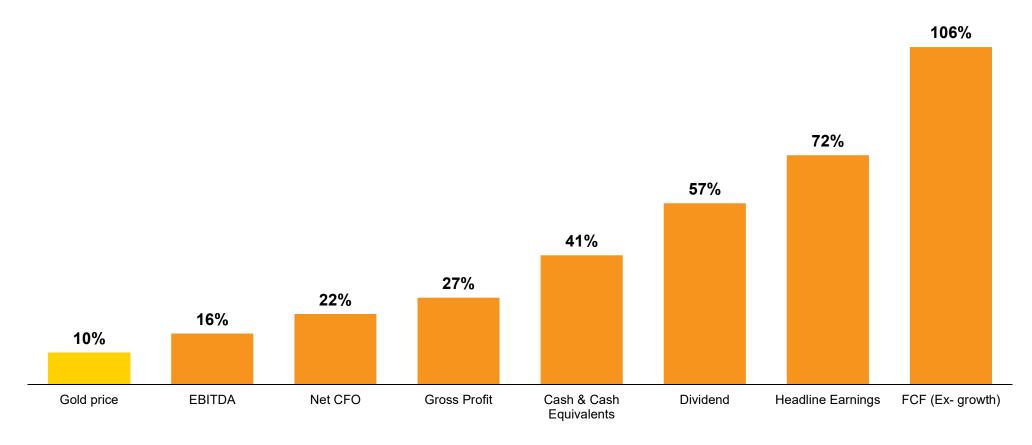
Economic assumptions are as follows: ZAR15.00/\$, \$/A\$0.70, BRL3.95/\$, AP70.00/\$; Brent \$65/bbl.

\*AISC - World Gold Council standard

# HIGH QUALITY LEVERAGE TO THE GOLD PRICE



# **2019 YoY Changes**



# ANGLOGOLD ASHANTI IS A PREMIER GOLD INVESTMENT





