









# **AngloGold Ashanti**

Results for the fourth quarter and year ended 31 December 2010



# Building's safety procedure

#### In case of an emergency...



- A siren will sound and information will be broadcast over the public address system.
- Move quickly to the nearest exit points, which are on both sides of the auditorium and at the back right hand corner.
- Please gather at the open car park behind Turbine Square where safety wardens will advise of any additional procedures.

#### Agenda

Overview – Mark Cutifani, CEO.

• Financials - Srinivasan Venkatakrishnan, CFO.

Conclusion – Mark Cutifani, CEO.

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# Fourth quarter overview

#### Cash flow generation enhanced by hedge takeout...

- Adjusted headline earnings\* of \$294m; cash inflow from operating activities\* of \$679m.
- Production of 1.148Moz at total cash costs of \$672/oz, ahead of guidance.
- Strong safety performance, with no fatalities across all operations.
- **Uranium production** 374,000lbs, continuing trend of improved recoveries.
- South Africa posts another strong performance as **Project ONE** gains traction.
- Sunrise Dam, Siguiri and Cerro Vanguardia provide good result on all metrics.
- Tropicana district returns exceptional grades from Boston Shaker resource.

...and strong operational performance across most assets.

# Full year overview

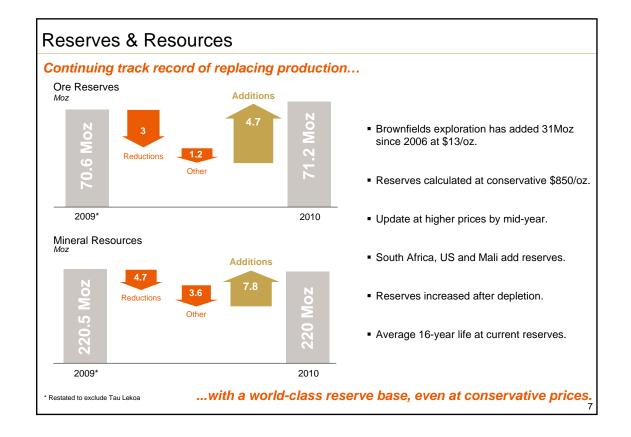
#### Strong earnings despite hedge discount for most of 2010...

- Hedge book removed 7 October, giving full exposure to spot gold price.
- Adjusted headline earnings\* \$787m, despite 10 months of discounted gold sales.
- Production of 4.52Moz at total cash cost of \$638/oz; both within guidance.
- Uranium production at 1.46Mlbs and inventories at 1.2Mlbs; well positioned into rising market.
- Turnarounds successfully executed at Cripple Creek, Geita and South Africa.
- Project ONE initiated at 15 additional mining and processing sites.
- Projects in Brazil, Australia and South Africa on schedule; feasibilities in Colombia, DRC progress.

\*excluding accelerated hedge buy-back costs

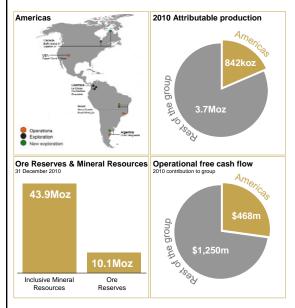
...provide potential for improved cash generation in 2011.

# Safety performance Fatality-free fourth quarter... Monthly fatal incidents 2006 - 2010 Second fatality free quarter in company history. Long term improving safety trend continues. 2007 2010 All injury frequency rate 2006 - 2010 Improved safety goes hand-in-hand with operational efficiency. 30 25 20 Project ONE implementation aids safety effort. 15 10 ...underscores fundamental long-term operational improvements.



### Operational overview: Americas

#### Strong cash flow contributor to the group...

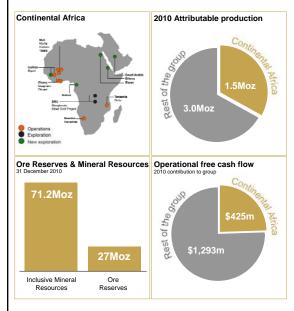


- Q4 production of 196,0000oz at total cash cost of \$465/oz.
- Delivered 18% of group production in 2010; 27% of group operating cash flow.
- Cerro Vanguardia improves production, costs despite inflation in Argentina; Lowest cost producer in group.
- Cripple Creek production declines as planned.
- Brazil operations have attractive cash margins, despite strong Real impact on costs.
- Brownfield growth projects on track.

...with Argentina continuing to deliver improvements.

# Operational overview: Continental Africa

#### Continental Africa's largest gold producer...



- Q4 production unchanged at 374,000oz at a total cash cost of \$790/oz.
- Iduapriem delivers strong result with improved throughput following improved plant availability as Project ONE impacts, costs affected by higher power tariffs.
- Siguiri production increased following Project ONE improvements which boosted tonnages.
- Mali operations turn in strong cash flow.
- Navachab production increased on tonnage, grade improvements and performance of new DMS plant.
- Obuasi multi-disciplinary taskforce working on recovery plan.

...continues to show key improvements.

#### Obuasi taskforce

Working with our Ghanaian partners...

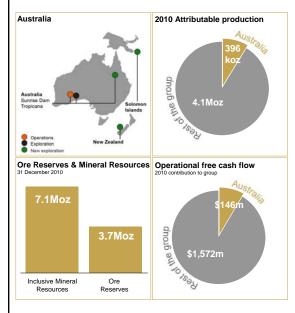
# Obuasi Taskforce Structure Richard Duffy Peter Anderton Operational stability, rapid improvement Keith Faulkner Future options Toby Bradbury Sustainability

- Obuasi cost structure improved to stem cash outflow.
- Taskforce appointed in November, 2010 to work on three key areas:
  - Operational stability, rapid improvement
  - Sustainability
  - Long-term future options
- Prioritising key areas to effect operating improvements.
- Working toward sustainable outcome with local contractors and stakeholders.

...to develop a long term, sustainable solution.

Operational overview: Australasia

An operating region with a long-term future...

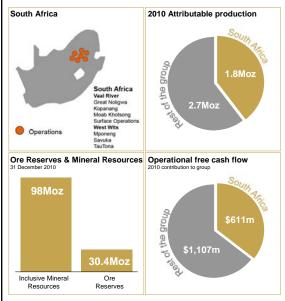


- Q4 production climbs to 102,000oz at a total cash cost of \$894/oz (includes \$160/oz non-cash deferred stripping charge and ore stockpiles).
- Better tonnage and grade from underground mine help drive improvements.
- Project ONE continues to gain traction.
- Favourable inventory movements due to stockpiling of ore, after third quarter's drawdown.

...and Australia's most exciting new greenfield project.

#### Operational overview: South Africa

#### South Africa's long-life reserve base...



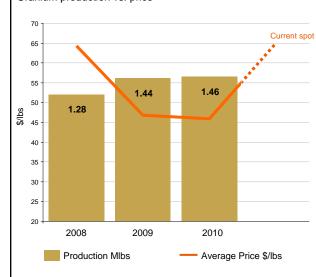
- Production unchanged at 476,000oz, despite Tau Lekoa sale during quarter. Cash costs \$616/oz.
- South Africa's strong cash generation capacity evident with \$611m in operational cash flow.
- ONE rollout to mines shows promising early results.
- Improved safety performance reduces interruptions.
- Mponeng delivers strong cost, production performance on tonnage gains; tramming efficiencies improve.
- TauTona's shows grade-driven production gain, with improved flexibility.
- Moab production declines on grade and dilution, expect Q2 improvements.
- Surface operations replace Tau Lekoa feed with marginal ore.

...and exceptional cash flow generation capacity, make it a world class asset

#### **Uranium**

#### South Africa's largest uranium producer...

Uranium production vs. price



- Uranium production up 1.4% to 1.46Mlbs.
- Inventories of 1.2Mlbs.
- Contractual commitments of 1.5Mlbs, less than one year's production.
- Project approved to upgrade Kopanang Uranium plant.
- Promising work under way to further improve recoveries, with potential to unlock additional resource.

...provides a partial offset to rising energy prices

#### Dividend

# Final dividend 80 South African cents per share

up 23% on interim dividend up 14% on 2009 final dividend

# Full year dividend 145 South African cents per share

up 12% on 2009 full year dividend













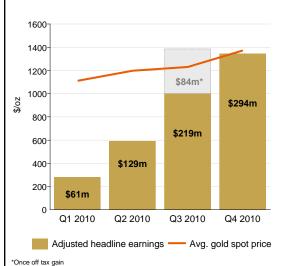
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# Agenda

- Overview Mark Cutifani, CEO.
- Financials Srinivasan Venkatakrishnan, CFO.
- Conclusion Mark Cutifani, CEO.

#### Fourth quarter financial results

Fourth quarter underlying earnings boosted by hedge elimination...



- Adjusted headline earnings of \$294m driven by full exposure to gold prices since 7 October 2010.
- \$75m earnings uplift from third quarter, which was boosted by once-off tax credit.
- Hedge closeout resulted in \$1.06bn earnings charge in fourth quarter.
- Total cash costs within guidance at \$672/oz; currencies, royalties, fuel prices drive increase.
- Cash costs include \$20/oz deferred stripping cost.
- Cash margin of 52.5% off average price.

...2011 to benefit from full year exposure to spot prices

# Financial results for full year

The business delivered to its cost and production guidance...

- Accelerated hedge closeout costs of \$2.5bn impact 2010 full-year result.
- Adjusted headline earnings, excluding this impact, of \$787m.
- Production 4.51Moz impacted by Iduapriem shutdown, Obuasi issues and seismic impact at Savuka.
- Total cash costs at \$638/oz, within exchange-rate adjusted guidance.
- Full-year cash costs include \$26/oz deferred stripping charge.
- Return on net capital employed 16%; Return on equity 19.9%.

...despite significant operational challenges encountered during 2010

#### Cash flow and balance sheet

Strong cash flow after outgoings...

- Strong cash flow of \$252m\*, despite highest capital expenditure period.
- Additional \$68m generated from sale of B2Gold stake.

- Cash flow of \$525m\* for full year, after all expenditures.
- Additional \$134m realised from sale of Tau Lekoa and B2Gold stake.
- Net debt of \$1.3bn\*\* at year end leaves balance sheet well placed for 2011 capex plans.

...leaves AngloGold Ashanti in good shape to fund its organic growth.

# Market guidance

Forecasting a return to growth after five years of declining production...

Q1 2011 guidance

2011 Full year guidance

Production	Total cash costs	Assumptions
1.04Moz	\$675/oz - \$700/oz	<ul> <li>\$95/barrel</li> <li>R7.00/\$</li> <li>BRL1.70/\$</li> <li>A\$1.00/\$</li> <li>Argentine peso 4.03/\$</li> </ul>
4.55Moz – 4.75Moz	\$660/oz - \$685/oz	<ul> <li>\$95/barrel</li> <li>R7.11/\$</li> <li>BRL1.70/\$</li> <li>A\$0.98/\$</li> <li>Argentinean page 4.12/\$</li> </ul>

	Guidance
Capital expenditure (incl. unspent \$100m brought forward from 2010)	\$1.5bn - \$1.6bn
Depreciation and amortisation	\$810m
Corporate, marketing, Project ONE and capacity building costs	\$275m
Expensed exploration and pre-feasibilities	\$295m plus \$30m*
Interest and finance costs (P&L)	\$205m
Interest and finance costs (cash flow)	\$145m**

<sup>\*</sup>Equity accounted associates and joint ventures
\*\*Including coupon on mandatory convertible bond

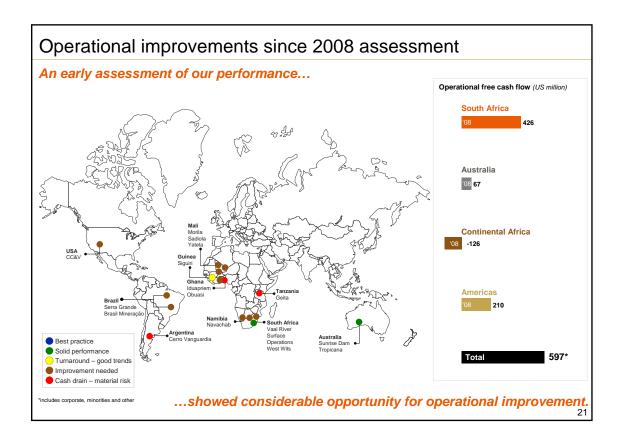
...with cash flow to fund further expansion in coming years.

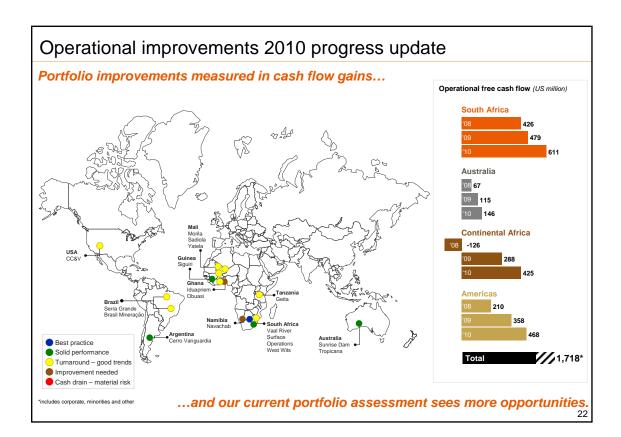
<sup>\*</sup>Cash flow from operating activities less investing activities and finance costs and adjusted for hedge elimination and asset sales.

\*\*Excludes mandatory convertible bond

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# **Projects**

#### Project teams working according to approved schedules...





- Córrego do Sítio progressing to schedule:
  - Detailed engineering for São Bento plant refurbishment on schedule.
  - Autoclave delivered in January.
  - Stopes and underground infrastructure completed in preparation for ramp-up toward year end.
- Tropicana progressing to schedule:
  - Project approved in November for development.
  - Infrastructure construction and detailed plant design commenced.
  - State and federal environmental approvals received.
  - Feasibility study for open-pit mine at Boston Shaker approved.

...to meet AngloGold Ashanti's five-year growth target.

#### **Projects**

#### The DRC strategy is proceeding at pace...

Kibali: Model home for relocation





- Kibali progressing to schedule:
  - Engineering work on hydropower solution in detailed design stage.
  - Model home design completed, prototypes built; resettlement timeline established.
  - Procurement for site establishment underway.
  - Critical road infrastructure developed, including 179km between Aru and Doko.
  - Key project personnel appointed.
- Mongbwalu progressing to schedule:
  - Feasibility on track for first-quarter submission.
  - Brownfield drilling programme continuing.

...with progress on key technical and social elements

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# **Exploration**

#### Exploration delivers significant value...





- Industry leading greenfield exploration added 22.3Moz of resource since 2002; less than \$25/oz.
- Resource still growing at major discoveries, adding significant value in resource-constrained industry.
- Track record drives \$300m budget for expensed exploration and feasibility studies in 2011.
- Global exploration footprint of 122,286km<sup>2</sup> (bigger than Belgium and Austria combined) offers significant optionality in major gold belts.
- First mover advantage in Northeast Africa, Solomon Islands, Baffin Island, Tropicana belt and Colombia.
- Colombia team gearing up for major exploration campaign in 2011. Regional mapping and geophysics to unlock potential of additional miocene porphyries. Resumed exploration at Quebredona.

...with competitive discovery costs removing the need for expensive acquisitions.

#### **Exploration**

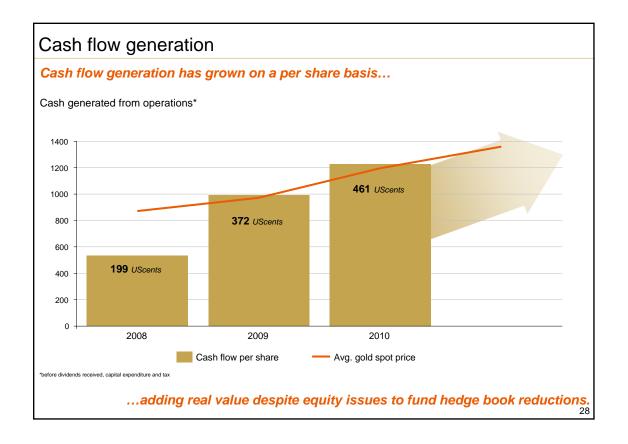
High-grade intercepts at Boston Shaker grow overall Tropicana resource...

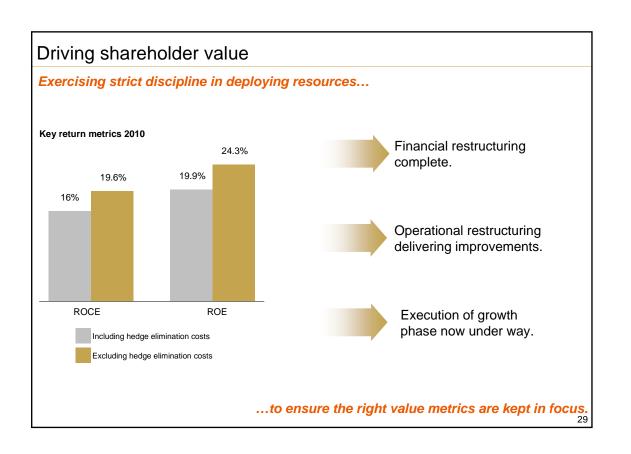


- Tropicana district continues to exceed expectations.
   Latest hits at Boston Shaker include:
  - 25m @ 14.5g/t Au from 277m
  - 25m @ 5.0g/t Au from 232m
  - 14m @ 4.1g/t Au from 270m
- Ore-grade intercepts at Boston Shaker/Tropicana Deeps add 1.1Moz to resource in 2010.
- Viking tenements show promising aircore results.
- High-grade intercepts continue in Solomon Islands. Latest hits at Kele include:
  - 6.2m @ 8.63g/t Au
- 2.5m @ 5.15g/t Au
- 7.0m @ 3.05g/t Au
- Saraya resource in Guinea showing 2Moz potential resource at 2.5g/t Au.
- First three holes drilled at Hutite support model for high-grade mineralisation.

...while Guinea, Solomon Islands and Egypt filling the exploration pipeline.

# Cash flow leverage Underlying growth in cash flow during 2010 has been robust... Net cash inflow from operating activities\* \$679m \$179m \$179m Q1 2010 Q2 2010 Q3 2010 Q4 2010 -\*Adjusted for hedge elimination ...as we've pulled both margin and volume levers.





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