



**Standard Bank Group financial results**  
for the year ended 31 December 2013



**Standard Bank**

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# Standard Bank Group analysis of financial results

for the year ended 31 December 2013

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## Standard Bank Group is the largest African banking group by assets and earnings offering a full range of banking and related financial services

- operates in 20 countries in sub-Saharan Africa
- owns a controlling stake in the South African listed insurance and wealth management group, Liberty Holdings Limited
- three business units: Personal & Business Banking, Corporate & Investment Banking and Liberty
- 151-year history in South Africa
- listed on the Johannesburg Stock Exchange (JSE) since 1970
- started building a franchise outside Southern Africa in the early 1990s.

The Standard Bank Group's (the group) analysis of financial results for the year ended 31 December 2013 has not been audited or independently reviewed. The group's annual financial statements have been audited with an unmodified opinion. The preparation of the financial results was supervised by the group financial director, Simon Ridley, BCom (Natal), CA(SA), AMP (Oxford).

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### Standard Bank Group

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# Highlights

## Headline earnings

**R17 194** million, up 15%  
(2012: R14 918 million)

## Headline earnings per share

**1 065** cents, up 14%  
(2012: 935 cents)

## Dividend per share

**533** cents, up 17%  
(2012: 455 cents)

## Return on equity

**14.1%**  
(2012: 14.0%)

## Tier I capital adequacy ratio

**13.2%**  
(2012: 11.2%)

## Net asset value per share

**8 127** cents, up 14%  
(2012: 7 136 cents)

## Cost-to-income ratio

**58.5%**  
(2012: 58.9%)

## Credit loss ratio

**1.04%**  
(2012: 1.08%)

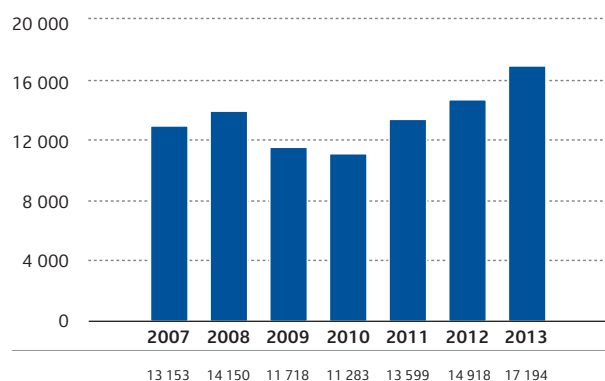
The results in this booklet are presented on a normalised basis, unless otherwise indicated as being on an International Financial Reporting Standards (IFRS) basis. Results are normalised to reflect the group's view of the economics of its Black Economic Empowerment Ownership initiative and the group's share exposures entered into to facilitate client trading activities and for the benefit of Liberty policyholders that are deemed to be treasury shares.

On 8 November 2013 the group announced that it was in discussions regarding the disposal of a controlling stake in its global markets business outside Africa through the sale of a controlling interest in Standard Bank Plc (SB Plc), the group's London banking operation. This was followed by an announcement on 29 January 2014 that transaction agreements had been signed with the Industrial and Commercial Bank of China (ICBC). The transaction is subject to Standard Bank shareholder approval and various regulatory approvals. While IFRS deems this business to be a discontinued operation, SB Plc was managed and reported as part of the group's continuing operations throughout 2013. The normalised financial results therefore include the full results of SB Plc before the discontinued operation adjustments to achieve IFRS as explained on page 22.

The normalised results reflect the basis on which management manages the group and is consistent with that reported in the group's segment report. Refer to page 20 for a detailed explanation on the principal differences between normalised and IFRS results and page 23 for a reconciliation of the group's IFRS results.

## Headline earnings (Rm)

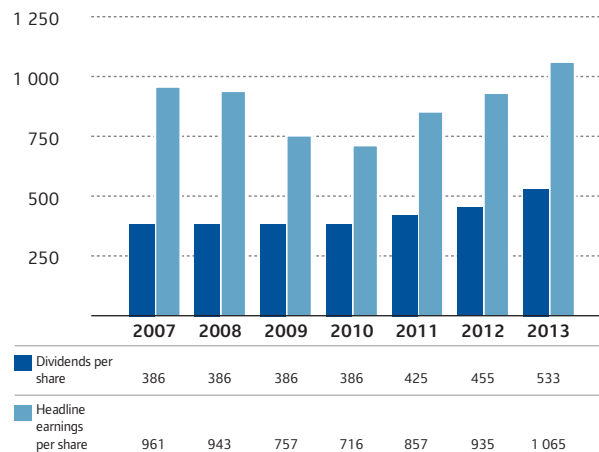
CAGR<sup>1</sup> (2007 – 2013): 5%



<sup>1</sup> Compound annual growth rate.

## Headline earnings and dividends per share (cents)

CAGR (2007 – 2013): Headline earnings per share: 2%  
Dividends per share: 6%



# Financial results, ratios and statistics

		Change %	2013	2012
<b>Standard Bank Group</b>				
<b>Headline earnings contribution by business unit</b>				
Total headline earnings	Rm	15	17 194	14 918
Banking activities	Rm	16	14 983	12 928
Personal & Business Banking	Rm	14	8 358	7 343
Corporate & Investment Banking	Rm	49	6 591	4 419
Central and other	Rm	(93)	34	493
Discontinued operation – Argentina	Rm	(100)	–	673
Liberty	Rm	11	2 211	1 990
<b>Ordinary shareholders' interest</b>				
Profit attributable to ordinary shareholders	Rm	4	17 017	16 400
Ordinary shareholders' equity	Rm	15	131 475	114 619
<b>Share statistics</b>				
Headline earnings per ordinary share (EPS)	cents	14	1 064,9	934,9
Diluted headline EPS	cents	14	1 054,7	927,4
Basic EPS	cents	3	1 053,9	1 027,8
Diluted EPS	cents	2	1 043,9	1 019,6
Dividend per share	cents	17	533,0	455,0
Net asset value per share	cents	14	8 127	7 136
Tangible net asset value per share	cents	12	6 988	6 222
Dividend cover	times		2.0	2.1
<b>Number of ordinary shares in issue</b>				
End of period	thousands	1	1 617 844	1 606 136
Weighted average	thousands	1	1 614 674	1 595 600
Diluted weighted average	thousands	1	1 630 208	1 608 506
<b>Selected returns and ratios</b>				
Return on equity (ROE)	%		14.1	14.0
<b>Capital adequacy<sup>1</sup></b>				
Total capital adequacy ratio	%		16.2	14.3
Tier I capital adequacy ratio	%		13.2	11.2
Common equity tier I capital adequacy ratio	%		12.6	10.6
<b>Employee statistics</b>				
Number of employees		(0)	48 808	49 017
<b>Banking activities</b>				
<b>Balance sheet</b>				
Total assets	Rm	7	1 358 467	1 274 234
Loans and advances (net of credit impairments)	Rm	11	899 375	813 892
<b>Selected returns and ratios</b>				
ROE	%		13.2	13.2
Loan-to-deposit ratio	%		90.0	88.0
Net interest margin	%		3.22	3.09
Non-interest revenue to total income	%		48.3	50.2
Credit impairment charges	Rm	5	9 214	8 800
Credit loss ratio	%		1.04	1.08
Cost-to-income ratio	%		58.5	58.9
Effective taxation rate	%		27.5	30.4
<b>Employee statistics</b>				
Number of employees		(1)	42 221	42 736

<sup>1</sup> Capital adequacy ratios for 2013 are presented on a Basel III basis, with 2012 on a pro forma Basel III basis.

## In 2013 the group experienced:

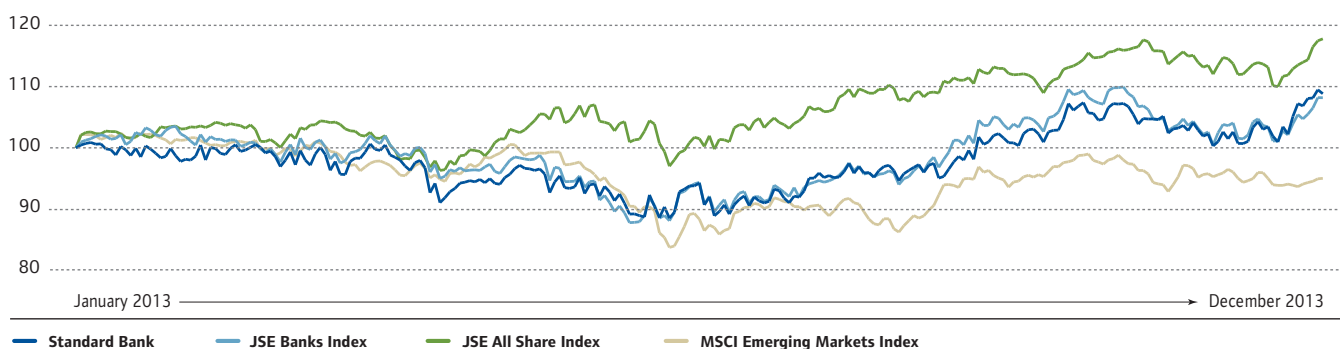
### Globally

- ▶ Weakening of emerging market currencies over concerns that the United States (US) Federal Reserve would start to slow its monetary stimulus.
- ▶ Contained global inflation, although significantly higher in developing markets than advanced economies.
- ▶ More stable macro-economic conditions in East and West Africa as indicated by lower average interest rates.
- ▶ Signs of recovery in the US economy with the unemployment rate at 6.7%, the lowest level since October 2008.
- ▶ Economic stagnation in the Eurozone.

### South Africa

- ▶ Rising inflation as a result of increases in prices of oil, food, transport, education and electricity.
- ▶ Low growth in public sector investments and reduced credit demand from the private sector.
- ▶ Persistently high levels of unemployment and wage increases, coupled with significant and prolonged industrial action.
- ▶ Moderation of household consumption expenditure and disposable income levels despite the accommodative interest rate environment.
- ▶ Significant weakening of the rand due to global USD strength, industrial unrest in the mining sector and concerns regarding monetary stimulus tapering by the US Federal Reserve.

## Share price performance



		Change %	2013	2012
<b>Other economic indicators</b>				
<b>Market indicators</b>				
USD/ZAR exchange rate				
– closing		24	<b>10,49</b>	8,48
– average		17	<b>9,64</b>	8,21
SA prime overdraft rate (closing)	%		<b>8.5</b>	8.5
SA average prime overdraft rate	%		<b>8.5</b>	8.8
SA average CPI	%		<b>5.8</b>	5.7
JSE All Share Index (closing)		18	<b>46 256</b>	39 250
JSE Banks Index (closing)		8	<b>57 745</b>	53 362
MSCI Emerging Markets Index (closing)		(5)	<b>1 003</b>	1 055
<b>Share statistics</b>				
<b>Share price</b>				
High for the year	cents	9	<b>13 054</b>	12 030
Low for the year	cents	4	<b>10 316</b>	9 876
Closing	cents	9	<b>12 942</b>	11 888
<b>Shares traded</b>				
Number of shares	thousands	8	<b>1 012 189</b>	938 187
Value of shares	Rm	13	<b>116 482</b>	103 232
Turnover in shares traded	%		<b>62.7</b>	58.8

# Overview of financial results

## Group results

The group has produced a satisfactory performance in 2013, increasing headline earnings per share by 14% and net asset value per share by 14%. Group return on equity has increased to 14.1% from 14.0% in 2012. Total income and expenses grew by 10% while credit impairments rose just 5%, reflecting a more normalised level of corporate credit losses. A final dividend of 300 cents per share has been declared bringing the total dividend for the year to 533 cents per share, a 17% increase on 2012.

Underlying momentum in our business units was maintained during the year with particularly pleasing growth evident in our subsidiaries in the rest of Africa, where 44% growth in aggregate headline earnings was achieved. We made further substantial progress in group restructures and implementing our Africa-focused strategy, and our positioning in selected countries in Africa reflects our confidence in its economic prospects. We continue to use our South African scale, as well as our access to pools of capital around the world, to provide products and services that deliver value to our clients across the continent.

## Operating environment

Global economic activity and trade increased throughout the course of 2013, particularly in the second half of the year, but risks remain due to the unbalanced nature of the growth. While the recovery in the US and Japan appears to be gaining traction, economic conditions in the Eurozone remain fragile and doubts about the sustainability of China's economic expansion persist. The volatile performance of currencies, bonds and equities in emerging markets, particularly those countries with large current account deficits, reflect international concern over the impact of the removal of significant monetary support by the US Federal Reserve.

In South Africa, households continued to struggle despite the accommodative interest rate environment. Growth in household consumption expenditure, which accounts for approximately two-thirds of total GDP, moderated further in 2013. South African consumer confidence remains low and disposable incomes have stagnated on the back of rising inflation and lower wage payments, partly because of strike activity in 2013. However, in sync with a slower pace of spending, personal debt levels declined slightly and household net wealth improved, but total fixed investment growth remained sluggish in 2013.

In spite of the exposure to faltering commodity prices, expansion in sub-Saharan African economies has remained resilient and has not been confined to resource-rich countries, reflecting the positive impact of better macroeconomic policies and institutions. Growth of around 5% for the region is expected by the International Monetary Fund (IMF) for 2013.

## Revenue

Total revenue increased by 10% over the year with net interest income (NII) growing strongly by 15% and non-interest revenue (NIR) up by 6%. The significant depreciation of the rand across most currencies throughout the course of 2013 assisted revenue growth and, on a constant currency basis, total revenue was 7% higher than in 2012.

The NII growth of 15% was achieved in spite of moderate customer loan growth of 9% within banking activities. Continued repricing of the residential mortgage portfolio in South Africa and the product mix benefit resulting from growth in higher-margin unsecured lending and rest of Africa portfolios resulted in further margin expansion.

Net fee and commission growth of 9% over the year was driven mostly by a good performance from Personal & Business Banking (PBB) which achieved 11% growth despite no price increases on personal transactional accounts during the year. PBB's strategy to protect and grow its customer base, including the launch of its customer reward programme, UCount, during the year was rewarded with significantly higher transaction activity, mostly in electronic banking channels. Further good growth was experienced in bancassurance income which supported PBB's fee and commission levels. Corporate & Investment Banking (CIB) fee and commission levels were affected by a decline in knowledge-based fee and commission levels but good growth was experienced in transaction-based activity across the African continent.

Trading revenue grew by 15% due mainly to a strong performance in the rest of Africa and from commodity trading, while equity trading benefited from the release of a provision made in 2012 relating to a claim against the group that was settled in our favour during the course of the year. Difficult and volatile conditions persisted in fixed income and currency trading during the year in South Africa and outside Africa, due in part to uncertainty over the withdrawal of liquidity support to financial markets by the US Federal Reserve.

## Credit impairments

Credit impairments increased by 5% over the year and the credit loss ratio decreased to 1.04% from 1.08% in 2012. Stabilisation in the inclusive personal term loan portfolio in South Africa in the second half of the year was evident due to reduced risk appetite in this section of the market and careful management of non-performing accounts. PBB's credit loss ratio of 1.47% (2012: 1.39%) was affected mainly by small and medium enterprise (SME) lending in the rest of Africa and higher losses in card products and instalment sale and finance leases off low bases in 2012. Steady improvement in the residential property market continued during the year and non-performing loans along with credit losses in the mortgage portfolio continued to decline.

CIB's credit losses declined by R943 million in 2013 and its credit loss ratio declined to a more normalised 0.36% from the high level of 0.63% in 2012, in spite of a small number of high value credit impairments in South Africa and rest of Africa. The non-recurrence of specific provisioning mainly against Middle East exposures, as well as a recovery received in respect of a previously written-off exposure in CIB outside Africa assisted the improvement.



## Operating expenses

Operating expenses increased by 10% in 2013 and by 4% on a constant currency basis.

Staff costs increased by 11%, and by 7% on a constant currency basis, while fixed and variable remuneration increased by 10% and 15%, respectively. Sharply improved profitability in CIB and in our African subsidiaries contributed to the higher variable remuneration increase. Total headcount within banking activities declined by 1% due to lower staffing levels in administrative functions in both South Africa and outside Africa. This was outweighed by an increase in employee levels in our African subsidiaries which is consistent with group strategy. Other operating expenses increased by 13% and by 6% on a constant currency basis. The group's cost-to-income ratio improved to 58.5% from 58.9% in 2012.

## Loans and advances

Loans and advances to customers increased by 9% in 2013. PBB growth of 8% captures the lower growth in residential mortgages of 3% and higher growth in personal unsecured lending of 22%. CIB loans and advances growth of 11% is boosted by rand weakness and grew by 7% on a constant currency basis in line with its strategy to contain growth in risk-weighted assets.

## Capital, funding and liquidity

Throughout the course of 2013, the group made considerable progress in building its common equity tier I and tier I capital levels and is well placed to meet the rising capital adequacy ratios required by the South African Reserve Bank (SARB) by 2016. The group's 31 December 2013 Basel III tier I ratio increased to 13.2% from the pro forma Basel III ratio of 11.2% at 31 December 2012. The effect of the weaker rand on capital invested in subsidiaries outside of South Africa boosted shareholders' equity by approximately R6,3 billion and increased qualifying common equity tier I capital by 8% over the year.

The group's liquidity position remains strong with appropriate liquidity buffers of R154,2 billion in excess of regulatory requirements at 31 December 2013. These significant levels of liquidity are appropriately conservative given the group's liquidity stress-testing philosophy and in view of potential change in regulatory requirements. The group's long-term funding ratio (which measures funding-related liabilities with a remaining maturity of six months or more, as a percentage of total funding-related liabilities) declined to 19.4% during 2013. This is in alignment with reduced long-dated asset positions, particularly in CIB, and adopting a more active term asset distribution strategy. This strategy has been adopted to better utilise scarce and expensive capital and term funding resources.

Deposits increased by 8% over the year with a low increase of 4% in more expensive wholesale deposits which reflected the lower level of term deposits from asset managers and companies, mainly in South Africa. Good growth in call deposits, reflecting client preference for liquidity, only partially made up this term deposit decline. PBB continued to grow its retail priced deposit base strongly, increasing this source of funding by 20% over the year mainly in current accounts and call deposits across all geographies in which it operates.

The Basel Committee on Banking Supervision (BCBS) has proposed the two liquidity ratios, namely the liquidity coverage ratio (LCR) and net stable funding ratio (NSFR), as part of the Basel III requirements. The SARB confirmed that the LCR will be applied to the South African banking industry from 2015 and that a committed liquidity facility will also be made available, at a fee, to assist banks in meeting this ratio. The proposals for the NSFR, which will be implemented in 2018, have recently been moderated. Notwithstanding the changes, further term funding will have to be raised by all South African banks to fully meet the proposed Basel III liquidity regime in South Africa and certain other emerging markets.

## Personal & Business Banking

PBB reported headline earnings of R8 358 million in 2013, an increase of 14% which was principally due to 18% growth in NII after accounting for credit impairments. PBB South Africa increased earnings by 15% to R8 538 million and PBB rest of Africa reported a loss of R361 million. PBB's ROE declined to 18.5% from 19.4% in 2012.

Transactional products grew total income by 8% in spite of the short-term effect of the implementation of various pricing-based measures to retain and attract customers in both 2012 and 2013. Good growth was achieved in transactional and saving products, and increased term deposits in the rest of Africa supported net interest income that was affected by lower endowment income in the rest of Africa. Headline earnings for transactional products fell marginally to R2 727 million in 2013 (2012: R2 789 million) due mainly to higher operating costs and the lower endowment income.

Mortgages delivered a strong performance during 2013, lifting headline earnings to R1 516 million from R966 million in 2012. In South Africa higher pricing on the portfolio that more appropriately reflected underlying risk helped income increase by 21%, in spite of a low 3% increase in net mortgage balances. Credit impairments and non-performing loans both declined due to enhanced credit collection activities and a steady recovery in the South African housing market.

Within instalment sale and finance leases, headline earnings fell to R181 million from R229 million in 2012 in spite of 15% growth in total income during the year that was helped by good loan growth in certain African countries. Deterioration in the credit quality within personal markets led to an increase in both non-performing loans and credit impairments off a relatively low base in 2012.

Card products increased headline earnings by 11% to R1 334 million, in spite of a substantial increase in credit impairment charges which had been expected due to the low level of impairments in 2012. Income growth of 13% was driven by increased transaction volumes and the full-year impact of an increased number of high-value corporate merchants following account initiatives and upgrades. The credit loss ratio of 3.26% for 2013 (2012: 1.73%) reflects a more normalised level of impairments given the risk profile of business generated.

## Headline earnings by business unit

	Change %	2013 Rm	2012 Rm
Personal & Business Banking	14	8 358	7 343
Corporate & Investment Banking	49	6 591	4 419
Central and other	(93)	34	493
<b>Banking activities – continuing operations</b>	22	<b>14 983</b>	12 255
Discontinued operation – Argentina	(100)	–	673
<b>Banking activities</b>	16	<b>14 983</b>	12 928
Liberty	11	2 211	1 990
<b>Standard Bank Group</b>	15	<b>17 194</b>	14 918

Strong income growth of 24% in lending products reflected the growth primarily in overdraft and revolving credit plan products following a focused approach on limit changes and higher limit utilisation in South Africa. Higher impairments were also recorded due to the loan book growth, but the credit loss ratio declined slightly in 2013. Headline earnings increased by 25% in 2013 to R785 million.

In the bancassurance and wealth product set, increased premiums following growth in the short-term insurance policy base as well as continued growth in the policy base in core banking products and in the joint venture with Liberty helped total income to grow 20%. Insurance profits improvement in certain African countries, moderate growth in expenses, and increased profitability in Standard Bank Offshore Group supported the 19% growth in headline earnings to R1 815 million.

### Corporate & Investment Banking

CIB recorded headline earnings of R6 591 million, representing a 49% increase on the prior year. Moderate revenue growth of 9% (2% on a constant currency basis) masks the continued strong growth in the CIB rest of Africa franchise which now accounts for 39% of total revenues generated. Credit impairments were substantially lower than 2012, as expected. Total costs were up 4%, and down by 6% on a constant currency basis, due to restructuring initiatives undertaken in our outside Africa business in 2012. CIB's ROE improved to 14.3% from 9.6% in 2012 following improved earnings and intensive focus on capital utilisation in the year.

Our transactional products and services business recorded a strong revenue performance in 2013, growing revenues by 19%, and now contributing 31% of CIB's overall revenues. This was primarily driven by higher net interest income in spite of negative endowment impact notably in East Africa and certain other African countries where interest rates decreased significantly in 2013. All product areas performed well with cash management, trade finance and investor services growing revenue strongly. Rest of Africa now accounts for 50% of the overall transactional products and services revenue generated.

Our global markets business increased revenues by 16% on 2012. This growth was as a result of strategic focus on rest of Africa where revenues increased by over 50% supported by a positive trading environment. It was a challenging year for global markets in South Africa, where increased regulation and competition compressed trading margins. Outside Africa also experienced difficult trading due to uncertainty relating to the reduction in the US Federal Reserve's

quantitative easing programme. However, total headline earnings benefited from the well contained cost growth, following the restructuring initiatives undertaken in our outside Africa business in 2012, and grew strongly from R1 225 million to R2 403 million.

Investment banking reported revenues of R6,1 billion, 7%, below 2012 as a result of further progress made in its strategy to focus on Africa and its core sectors, while at the same time significantly reducing its portfolio outside Africa. The reduction in revenues lost was largely offset by strong revenue growth of 29% in the rest of Africa portfolio. The level of credit impairments improved off the high level of R1,7 billion in 2012 to R919 million consisting of a small number of large provisions. Headline earnings declined by 6%.

Real estate and principal investment management revenues reduced by 13% mainly due to the non-recurrence of gains on principal investments recorded in 2012 and lower property revenue, but headline earnings rose 24% due to tax credits received in the current year.

### Central and other

Headline earnings declined to R34 million from R1 166 million in the prior year which had included the contribution of R673 million from the group's 75% investment in Standard Bank Argentina, the majority of which was sold in the last quarter of 2012. The attributable income from the 20% holding that the group retains in Argentina amounted to R249 million in the current period. The non-recurrence of prior year profit release of the cash flow hedge reserve and more general overhead costs held centrally contributed to the headline earnings reduction.

### Liberty

The financial results reported are the consolidated results of our 54.1% investment in Liberty. Bancassurance results are included in PBB. Liberty's headline earnings for the year increased by 11% to R4 076 million of which R2 211 million was attributable to the group.

Liberty's return on equity at 24.7% and return on group equity value of 16.1% are highly satisfactory and are well ahead of the group's medium term target levels. Liberty continues to produce positive experience variances in its long-term insurance business and its balance sheet management capability successfully managed the volatile interest rate and currency markets experienced during 2013. This performance has been supported by innovative new products, solid insurance new business growth, good investment performance, growth in assets under management and demonstrated ability to manage to model.

<b>Group results in brief</b>	Segmental reporting	Income statement analysis	Balance sheet analysis	Capital management	Key banking legal entity information	Other information and restatements	Shareholder information
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Long-term indexed insurance sales of R6 948 million were up 15% on the prior year. This, combined with improved pricing, produced a 21% improvement in the group embedded value of long-term insurance new business to R839 million at an overall margin of 2.2% (2012: 2.0%). This performance was achieved despite approximately a R100 million reduction in value due to the increase in discount rate in line with increased long-term interest rates. The new Evolve and Stable Growth investment product ranges launched in 2012 have been very successful. Group asset management net cash inflows of R15,7 billion were 10% up on 2012, despite a drawdown of R7 billion of assets under a government mandate in East Africa. Stanlib's South African business had a particularly good year attracting R21,7 billion of net cash inflows of which R19,4 billion went into higher margin non-money market retail and institutional mandates. Assets under management across the group grew by 16% to R611 billion.

## Strategic update

The group's strategy is to build the leading Africa-focused financial services organisation. Our intention therefore, is also to build the leading wealth management and insurance business in Africa. In line with this, the group has created executive oversight for the group's wealth, insurance and non-bank financial services interests which broaden the group's value propositions. Demand for non-bank financial services is expected to grow rapidly on the African continent and, by more tightly integrating these businesses, we will be able to improve both our capital and our cost efficiency.

Additionally, we have entered into an agreement with ICBC in terms of which ICBC will acquire a controlling interest in our global markets business outside Africa, focusing on commodities, fixed income, currencies, credit and equities products. We believe the platform that has been developed over many years has the potential to create considerably more value through growing its franchise and generating incremental revenues from a wider spectrum of opportunities than are currently available to it given our narrower strategic focus on Africa.

In partnership with ICBC, we intend to create a new and larger commodity and financial markets platform and expanding the strategic emphasis for the global markets business outside Africa to include a focus on China by becoming part of China's leading banking group.

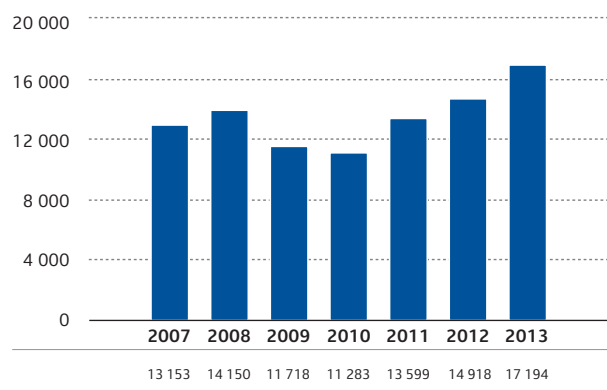
# Summarised group income statement

	Change %	2013 Rm	2012 Rm
Net interest income	15	39 225	34 233
Non-interest revenue	6	36 669	34 474
Net fee and commission revenue	9	23 147	21 319
Trading revenue	15	10 202	8 868
Other revenue	(23)	3 320	4 287
<b>Total income</b>	10	<b>75 894</b>	68 707
Credit impairment charges	5	9 214	8 800
Specific credit impairments	1	9 105	9 040
Portfolio credit impairments	>100	109	(240)
<b>Income after credit impairment charges</b>	11	<b>66 680</b>	59 907
Operating expenses	10	44 862	40 826
Staff costs	11	24 760	22 265
Other operating expenses	13	20 102	17 803
Restructure charge	(100)	–	758
<b>Net income before goodwill</b>	14	<b>21 818</b>	19 081
Goodwill impairment	(100)	–	777
<b>Net income before disposal of subsidiaries and equity accounted earnings</b>	19	<b>21 818</b>	18 304
Profit/(loss) on disposal of subsidiaries	>100	64	(86)
Share of profit from associates and joint ventures	(0)	673	675
<b>Net income before taxation</b>	19	<b>22 555</b>	18 893
Taxation	8	6 197	5 745
<b>Profit for the year from continuing operations</b>	24	<b>16 358</b>	13 148
Discontinued operation – Argentina	(100)	–	2 435
Profit from discontinued operation	(100)	–	910
Profit from the disposal of discontinued operation	(100)	–	1 525
<b>Profit for the year</b>	5	<b>16 358</b>	15 583
Attributable to non-controlling interests	34	1 146	855
Attributable to preference shareholders	(3)	348	357
<b>Attributable to ordinary shareholders – banking activities</b>	3	<b>14 864</b>	14 371
Headline adjustable items – banking activities	>100	119	(1 443)
<b>Headline earnings – banking activities</b>	16	<b>14 983</b>	12 928
<b>Headline earnings – Liberty</b>	11	<b>2 211</b>	1 990
<b>Standard Bank Group headline earnings</b>	15	<b>17 194</b>	14 918

# Headline earnings

## Headline earnings (Rm)

CAGR (2007 – 2013): 5%



## Reconciliation of headline earnings to profit for the year

	2013				2012			
	Gross Rm	Tax <sup>1</sup> Rm	Non-controlling interest and preference shareholders Rm	Net Rm	Gross Rm	Tax <sup>1</sup> Rm	Non-controlling interest and preference shareholders Rm	Net Rm
Profit for the year – banking activities	20 983	(4 625)	(1 494)	14 864	19 916	(4 333)	(1 212)	14 371
Headline adjustable items – banking activities added/(reversed)	197	(88)	10	119	(1 435)	5	(13)	(1 443)
Profit on sale of property and equipment – IAS 16	(4)	2		(2)	(31)	(3)		(34)
Realised foreign currency translation reserve profit – IAS 21					(119)			(119)
(Profit)/loss on disposal of subsidiary – IAS 27	(91)			(91)	86			86
Profit on sale of Argentina – IAS 27					(1 525)			(1 525)
Disposal profit and changes in impairment of associates – IAS 28/IAS 36					(356)	20		(336)
Goodwill impairment – IAS 36					777			777
Impairment of intangible assets – IAS 36	308	(86)		222	220			220
Loss on net investment hedge on disposal of associate – IAS 39					130	(33)		97
Realised gains on available-for-sale assets – IAS 39	(16)	(4)	10	(10)	(595)	11	(15)	(599)
Headline adjustable items – Argentina					(22)	10	2	(10)
<b>Headline earnings – banking activities</b>	<b>21 180</b>	<b>(4 713)</b>	<b>(1 484)</b>	<b>14 983</b>	18 481	(4 328)	(1 225)	12 928
<b>Headline earnings – Liberty</b>	<b>7 582</b>	<b>(2 968)</b>	<b>(2 403)</b>	<b>2 211</b>	6 774	(2 667)	(2 117)	1 990
<b>Standard Bank Group headline earnings</b>	<b>28 762</b>	<b>(7 681)</b>	<b>(3 887)</b>	<b>17 194</b>	25 255	(6 995)	(3 342)	14 918

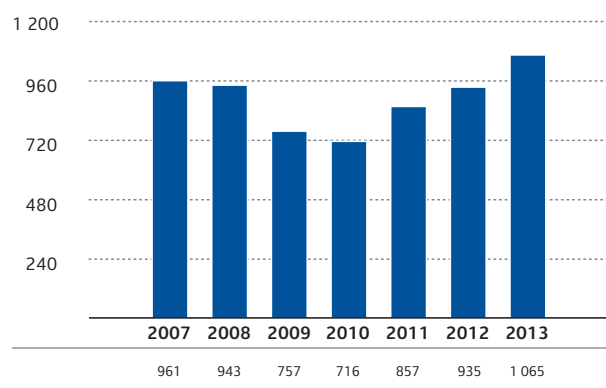
<sup>1</sup> Excluding indirect taxes and 2012 includes direct taxes attributable to the Argentina discontinued operation.

## Group results in brief

# Headline earnings and dividends per share

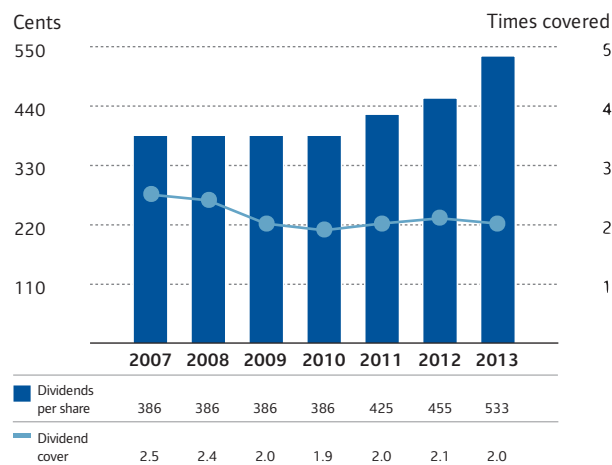
## Headline earnings per share (cents)

CAGR (2007 – 2013): 2%



## Dividends per share

CAGR (2007 – 2013): 6%



		Change %	2013	2012
Headline earnings	Rm	15	17 194	14 918
Headline EPS	cents	14	1 064,9	934,9
Basic EPS	cents	3	1 053,9	1 027,8
Total distribution per share	cents	17	533,0	455,0
Interim	cents	10	233,0	212,0
Final	cents	23	300,0	243,0
Distribution cover – based on normalised headline EPS	times		2.0	2.1
Distribution payout ratio – based on normalised headline EPS	%		50.1	48.7

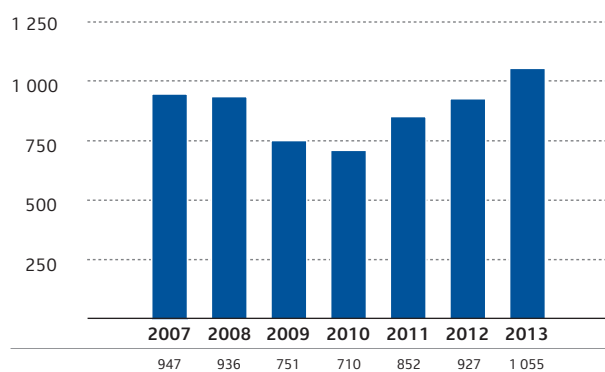
## Movement in number of ordinary and weighted average shares issued

	2013		2012	
	Issued number of shares 000's	Weighted number of shares 000's	Issued number of shares 000's	Weighted number of shares 000's
Beginning of the year	1 606 136	1 606 136	1 588 747	1 588 747
Shares bought back	(2 878)	(994)	–	–
Shares issued	14 586	9 532	17 389	6 853
Shares issued for share option settlements	4 305	2 377	5 348	3 366
Shares issued through scrip distribution	10 281	7 155	12 041	3 487
<b>End of the year – normalised</b>	<b>1 617 844</b>	<b>1 614 674</b>	1 606 136	1 595 600
<b>Reconciliation to IFRS shares in issue</b>				
End of the year – normalised	1 617 844	1 614 674	1 606 136	1 595 600
Tutuwa SEs' shares financed by Standard Bank	(27 726)	(42 909)	(63 479)	(63 479)
Total shares held initially by Tutuwa SEs	(99 190)	(99 190)	(99 190)	(99 190)
Less: Tutuwa shares financed by third parties	60 444	45 261	24 691	24 691
Less: Tutuwa shares acquired by ICBC	11 020	11 020	11 020	11 020
Share exposures held to facilitate client trading activities	1 393	1 825	1 009	1 188
Shares held for the benefit of Liberty policyholders	(7 062)	(6 896)	(7 749)	(11 799)
<b>End of the year – IFRS</b>	<b>1 584 449</b>	<b>1 566 694</b>	1 535 917	1 521 510

# Diluted headline earnings per share

## Diluted headline earnings per share (cents)

CAGR (2007 – 2013): 2%



	Change %	2013 cents	2012 cents
Diluted headline EPS	14	1 054,7	927,4
Diluted EPS	2	1 043,9	1 019,6

## Diluted weighted average number of ordinary shares issued

	2013 000's	2012 000's
Weighted average shares	1 614 674	1 595 600
Dilution from equity compensation plans	15 534	12 906
Share option scheme	1 219	1 874
Equity growth scheme	9 649	9 258
Deferred bonus scheme	4 666	1 774
<b>Diluted weighted average shares – normalised</b>	<b>1 630 208</b>	1 608 506
<b>Reconciliation to diluted weighted average IFRS shares</b>		
Diluted weighted average shares – normalised	1 630 208	1 608 506
Shares held by Tutuwa SEs financed by Standard Bank	(42 909)	(63 479)
Share exposures held to facilitate client trading activities	1 825	1 188
Shares held for the benefit of Liberty policyholders	(6 896)	(11 799)
Tutuwa transaction – dilutive shares	24 554	38 752
<b>Diluted weighted average shares – IFRS</b>	<b>1 606 782</b>	1 573 168

## Group results in brief

## Statement of financial position

	Standard Bank Group		
	Change %	2013 Rm	
<b>Assets</b>			
Cash and balances with central banks	9	67 409	61 985
Derivative assets	(14)	103 894	120 190
Trading assets	1	115 754	114 299
Pledged assets	14	13 252	11 640
Financial investments	14	397 482	349 008
Loans and advances	11	899 375	813 892
Loans and advances to banks	22	125 559	102 610
Loans and advances to customers	9	773 816	711 282
Investment property	13	27 299	24 133
Other assets	(16)	29 454	35 239
Interest in associates and joint ventures	58	4 797	3 035
Non-current asset held for sale	(100)	–	960
Goodwill and other intangible assets	25	18 424	14 687
Goodwill	21	3 786	3 124
Other intangible assets	27	14 638	11 563
Property and equipment	9	17 153	15 733
<b>Total assets</b>	8	<b>1 694 293</b>	1 564 801
<b>Equity and liabilities</b>			
<b>Equity</b>			
Equity attributable to ordinary shareholders	15	131 475	114 619
Preference share capital and premium	–	5 503	5 503
Non-controlling interest	25	19 004	15 145
<b>Liabilities</b>	8	<b>1 538 311</b>	1 429 534
Derivative liabilities	(11)	108 465	121 998
Trading liabilities	20	53 341	44 474
Deposit and current accounts	8	986 781	910 682
Deposits from banks	(11)	110 406	124 275
Deposit and current accounts from customers	11	876 375	786 407
Other liabilities	11	93 817	84 148
Policyholder liabilities	12	263 944	236 684
Subordinated debt	1	31 963	31 548
<b>Total equity and liabilities</b>	8	<b>1 694 293</b>	1 564 801

<sup>1</sup> Includes elimination of balances between Liberty and banking activities.

## Group results in brief

Segmental reporting

Income statement analysis

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Other information and restatements

Shareholder information

	Banking activities			Liberty <sup>1</sup>		
	Change %	2013 Rm	2012 Rm	Change %	2013 Rm	2012 Rm
	9	67 409	61 985			
	(15)	101 077	118 353	53	2 817	1 837
	1	115 149	114 315	>100	605	(16)
	2	11 904	11 640	100	1 348	–
	11	104 851	94 715	15	292 631	254 293
	11	899 375	813 892			
	22	125 559	102 610			
	9	773 816	711 282			
				13	27 299	24 133
	(24)	21 564	28 233	13	7 890	7 006
	62	4 560	2 810	5	237	225
	(100)	–	960			
	29	17 949	13 928	(37)	475	759
	21	3 747	3 092	22	39	32
	31	14 202	10 836	(40)	436	727
	9	14 629	13 403	8	2 524	2 330
	7	1 358 467	1 274 234	16	335 826	290 567
	16	133 771	115 792	14	22 211	19 475
	15	121 476	105 733	13	9 999	8 886
	–	5 503	5 503			
	49	6 792	4 556	15	12 212	10 589
	6	1 224 696	1 158 442	16	313 615	271 092
	(13)	105 744	120 868	>100	2 721	1 130
	21	54 961	45 373	(80)	(1 620)	(899)
	8	999 854	924 885	8	(13 073)	(14 203)
	(11)	110 406	124 275			
	11	889 448	800 610	8	(13 073)	(14 203)
	(7)	34 594	37 202	26	59 223	46 946
				12	263 944	236 684
	(2)	29 543	30 114	69	2 420	1 434
	7	1 358 467	1 274 234	16	335 826	290 567



## Group results in brief

## Statement of comprehensive income

	Change %	2013		
		Ordinary shareholders' equity Rm	Non- controlling interests and preference shareholders Rm	Total equity Rm
Profit for the year	6	17 017	3 873	20 890
Other comprehensive income after tax for the year	>100	6 212	1 699	7 911
Exchange rate differences on translating equity investment in foreign operations		6 283	1 809	8 092
Foreign currency hedge of net investments		(176)		(176)
Cash flow hedges		298	(59)	239
Available-for-sale financial assets		69	22	91
Defined benefit fund adjustments		(202)	16	(186)
Revaluation and other (losses)/gains		(60)	(89)	(149)
<b>Total comprehensive income for the year</b>	34	<b>23 229</b>	<b>5 572</b>	<b>28 801</b>
Attributable to non-controlling interests			5 224	5 224
Attributable to equity holders of the parent		23 229	348	23 577
Attributable to preference shareholders	(3)		348	348
<b>Attributable to ordinary shareholders</b>	31	<b>23 229</b>		<b>23 229</b>

## Statement of changes in equity

	Ordinary share capital and premium Rm	Foreign currency translation reserve Rm	Foreign currency hedge of net investment reserve Rm	Cash flow hedging reserve Rm
<b>Balance at 1 January 2012</b>	17 735	(1 058)	(273)	725
Opening IFRS transition adjustments				
<b>Restated balance at 1 January 2012</b>	17 735	(1 058)	(273)	725
Increase in statutory credit risk reserve				
Equity-settled share-based payment transactions				
Deferred tax on share-based payments				
Transfer of vested equity options				
Unincorporated property partnerships capital reductions and distributions				
Disposal of property partnership				
Transactions with non-controlling shareholders				
Issue of share capital and share premium and capitalisation of reserves	357			
Transfer of owner occupied properties				
Total comprehensive income for the year		1 056	181	(219)
Dividends paid				
<b>Restated balance at 31 December 2012</b>	18 092	(2)	(92)	506
<b>Restated balance at 1 January 2013</b>	18 092	(2)	(92)	506
Increase in statutory credit risk reserve				
Equity-settled share-based payment transactions				
Deferred tax on share-based payments				
Transfer of vested equity options				
Transactions with non-controlling shareholders				
Net issue of share capital and share premium and capitalisation of reserves	34			
Unincorporated property partnerships capital reductions and distributions				
Total comprehensive income for the year		6 283	(176)	298
Dividends paid				
<b>Balance at 31 December 2013</b>	<b>18 126</b>	<b>6 281</b>	<b>(268)</b>	<b>804</b>

All balances are stated net of applicable tax.

Group results  
in brief

Segmental reporting	Income statement analysis	Balance sheet analysis	Capital management	Key banking legal entity information	Other information and restatements	Shareholder information
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	2012		
	Ordinary shareholders' equity Rm	Non- controlling interests and preference shareholders Rm	Total equity Rm
	16 400	3 363	19 763
	1 378	307	1 685
	1 056	135	1 191
	181		181
	(219)	(8)	(227)
	17	142	159
	346	37	383
	(3)	1	(2)
	17 778	3 670	21 448
		3 313	3 313
	17 778	357	18 135
		357	357
	17 778		17 778

Statutory credit risk reserve Rm	Available- for-sale revaluation reserve Rm	Share-based payment reserve Rm	Other reserves Rm	Retained earnings Rm	Ordinary share- holders' equity Rm	Preference share capital and premium Rm	Non- controlling interest Rm	Total equity Rm
952	110	1 040	311	82 981 461	102 523 461	5 503	13 997 1	122 023 462
952	110	1 040	311	83 442 (50)	102 984	5 503	13 998	122 485
50		282		69	282		46	328
		(181)		181	69			69
							(182)	(182)
							(234)	(234)
		1	2	(66)	(63)		(987)	(1 050)
				(232)	125			125
				11				
				(70)	17 778	357	3 313	21 448
	17			16 813 (6 556)	(6 556)	(357)	(809)	(7 722)
1 002	127	1 142	232	93 612	114 619	5 503	15 145	135 267
1 002	127	1 142	232	93 612 (293)	114 619	5 503	15 145	135 267
293		411		(169)	242		38	280
				76	76			76
		(320)		320				
				(54)	(54)		8	(46)
				(212)	(178)			(178)
							(6)	(6)
	69		13	16 742 (6 459)	23 229 (6 459)	348 (348)	5 224 (1 405)	28 801 (8 212)
1 295	196	1 233	245	103 563	131 475	5 503	19 004	155 982

# Financial results, ratios and statistics – IFRS

		Change %	2013	2012
<b>Standard Bank Group</b>				
<b>Headline earnings contribution by business unit</b>				
Total headline earnings	Rm	17	16 986	14 564
Banking activities	Rm	17	14 865	12 732
Personal & Business Banking	Rm	14	8 358	7 343
Corporate & Investment Banking	Rm	49	6 591	4 419
Central and other	Rm	(>100)	(84)	297
Discontinued operation – Argentina	Rm	(100)	–	673
Liberty	Rm	16	2 121	1 832
<b>Ordinary shareholders' interest</b>				
Profit attributable to ordinary shareholders	Rm	1	16 206	16 046
Ordinary shareholders' equity	Rm	16	128 936	111 085
<b>Share statistics</b>				
Headline EPS	cents	13	1 084,2	957,2
Diluted headline EPS	cents	14	1 057,1	925,8
Basic EPS	cents	(2)	1 034,4	1 054,6
Diluted EPS	cents	(1)	1 008,6	1 020,0
Dividend per share	cents	17	533,0	455,0
Net asset value per share	cents	13	8 138	7 232
Tangible net asset value per share	cents	11	6 975	6 276
Dividend cover	times		2.0	2.1
<b>Number of ordinary shares in issue</b>				
End of year	thousands	3	1 584 449	1 535 917
Weighted average	thousands	3	1 566 694	1 521 510
Diluted weighted average	thousands	2	1 606 782	1 573 168
<b>Selected returns and ratios</b>				
ROE	%		14.2	14.2
<b>Capital adequacy</b>				
Total capital adequacy ratio	%		16.2	14.3
Tier I capital adequacy ratio	%		13.2	11.2
Core tier I capital adequacy ratio	%		12.6	10.6
<b>Banking activities</b>				
<b>Balance sheet</b>				
Total assets <sup>1</sup>	Rm	7	1 357 449	1 271 633
Loans and advances (net of credit impairments)	Rm	4	839 620	811 171
<b>Selected returns and ratios</b>				
ROE	%		13.3	13.3
Loan-to-deposit ratio	%		89.8	87.7
Net interest margin	%		3.67	3.62
Non-interest revenue to total income	%		46.7	48.6
Credit impairment charges	Rm	5	9 158	8 714
Credit loss ratio	%		1.12	1.19
Cost-to-income ratio	%		56.8	55.7
Effective taxation rate	%		26.9	27.7

<sup>1</sup> The discontinued global markets business outside Africa's total assets and liabilities are each presented as single held for sale line items in 2013 in accordance with IFRS. Refer to page 22.

# Summarised group income statement – IFRS

	Change %	2013 Rm	2012 Rm
Net interest income	15	39 095	33 966
Non-interest revenue	6	34 311	32 425
Net fee and commission revenue	8	23 184	21 694
Trading revenue	13	7 811	6 789
Other revenue	(16)	3 316	3 942
<b>Total income</b>	11	<b>73 406</b>	66 391
Credit impairment charges	5	9 158	8 714
Specific credit impairments	1	9 049	8 954
Portfolio credit impairments	>100	109	(240)
<b>Income after credit impairment charges</b>	12	<b>64 248</b>	57 677
Revenue sharing agreements with group companies	(100)	(142)	(115)
<b>Income before operating expenses</b>	11	<b>64 106</b>	57 562
Operating expenses	13	42 055	37 221
Staff costs	13	23 087	20 419
Other operating expenses	15	18 968	16 483
Restructure charge	(100)	–	319
<b>Net income before goodwill</b>	8	<b>22 051</b>	20 341
Goodwill impairment	(100)	–	777
<b>Net income before disposal of subsidiaries and equity accounted earnings</b>	13	<b>22 051</b>	19 564
Profit/(loss) on disposal of subsidiaries	>100	64	(86)
Share of profit from associates and joint ventures	(0)	673	675
<b>Net income before taxation</b>	13	<b>22 788</b>	20 153
Taxation	10	6 128	5 588
<b>Profit for the year from continuing operations</b>	14	<b>16 660</b>	14 565
(Loss)/profit from discontinued operations	(>100)	(1 022)	817
Profit from discontinued operation – Argentina	(100)	–	910
Profit from disposal of discontinued operation – Argentina	(100)	–	1 525
Loss from discontinued operation – Global markets business outside Africa	74	(419)	(1 618)
Held for sale impairment – Global markets business outside Africa	(100)	(603)	–
<b>Profit for the year</b>	2	<b>15 638</b>	15 382
Attributable to non-controlling interests	34	1 146	855
Attributable to preference shareholders	(1)	349	352
<b>Attributable to ordinary shareholders – banking activities</b>	(0)	<b>14 143</b>	14 175
Headline adjustable items – banking activities	>100	722	(1 443)
<b>Headline earnings – banking activities</b>	17	<b>14 865</b>	12 732
<b>Headline earnings – Liberty</b>	16	<b>2 121</b>	1 832
<b>Standard Bank Group headline earnings</b>	17	<b>16 986</b>	14 564

## Group results in brief

## Statement of comprehensive income – IFRS

	Change %	2013		Total equity Rm
		Ordinary shareholders' equity Rm	Non-controlling interests and preference shareholders Rm	
<b>Profit for the year</b>	4	<b>16 206</b>	<b>3 800</b>	<b>20 006</b>
<b>Other comprehensive income after tax for the year</b>	>100	<b>6 205</b>	<b>1 698</b>	<b>7 903</b>
Exchange rate differences on translating equity investments in foreign operations		6 276	1 809	8 085
Foreign currency hedge of net investments		(176)		(176)
Cash flow hedges		298	(59)	239
Available-for-sale financial assets		69	22	91
Defined benefit fund adjustments		(202)	16	(186)
Revaluation and other (losses)/gains		(60)	(90)	(150)
<b>Total comprehensive income for the year</b>	33	<b>22 411</b>	<b>5 498</b>	<b>27 909</b>
Attributable to non-controlling interests			5 149	5 149
Attributable to equity holders of the parent		22 411	349	22 760
Attributable to preference shareholders	(1)		349	349
<b>Attributable to ordinary shareholders</b>	29	<b>22 411</b>		<b>22 411</b>

## Statement of changes in equity – IFRS

	Ordinary share capital and premium Rm	Empowerment reserve Rm	Treasury shares Rm	Foreign currency translation reserve Rm	Foreign currency hedge of net investment reserve Rm
<b>Balance at 1 January 2012</b>	17 735	(3 079)	(198)	(1 058)	(273)
Opening IFRS transition adjustments			(49)		
<b>Restated balance at 1 January 2012</b>	17 735	(3 079)	(247)	(1 058)	(273)
Increase in statutory credit risk reserve					
Transactions with non-controlling shareholders		(8)	(4)		
Equity-settled share-based payment transactions					
Deferred tax on share-based payments					
Transfer of vested equity options					
Net decrease in treasury shares			61		
Issue of share capital and share premium and capitalisation of reserves	357				
Transfer of owner occupied properties					
Unincorporated property partnerships capital reductions and distributions					
Disposal of property partnership					
Total comprehensive income for the year				1 056	181
Dividends paid		(183)			
<b>Balance at 31 December 2012</b>	18 092	(3 270)	(190)	(2)	(92)
<b>Balance at 1 January 2013</b>	18 092	(3 270)	(190)	(2)	(92)
Increase in statutory credit risk reserve					
Transactions with non-controlling shareholders		2	1		
Equity-settled share-based payment transactions					
Deferred tax on share-based payments					
Transfer of vested equity options					
Net increase in treasury shares			(96)		
Net issue of share capital and share premium and capitalisation of reserves	34				
Redemption of preference shares		1 658			
Unincorporated property partnerships capital reductions and distributions					
Total comprehensive income for the year				6 276	(176)
Dividends paid		(236)			
<b>Balance at 31 December 2013</b>	18 126	(1 846)	(285)	6 274	(268)

All balances are stated net of applicable tax.

## Group results in brief

Segmental reporting	Income statement analysis	Balance sheet analysis	Capital management	Key banking legal entity information	Other information and restatements	Shareholder information
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	2012		Total equity Rm
	Ordinary shareholders' equity Rm	Non-controlling interests and preference shareholders Rm	
	16 046	3 223	19 269
	1 378	307	1 685
	1 056	135	1 191
	181		181
	(219)	(8)	(227)
	17	142	159
	346	37	383
	(3)	1	(2)
	17 424	3 530	20 954
		3 178	3 178
	17 424	352	17 776
		352	352
	17 424		17 424

Cash flow hedging reserve Rm	Statutory credit risk reserve Rm	Available-for-sale revaluation reserve Rm	Share-based payment reserve Rm	Other reserves Rm	Retained earnings Rm	Ordinary shareholders' equity Rm	Preference share capital and premium Rm	Non-controlling interest Rm	Total equity Rm
725	952	110	1 040	311	82 777	99 042	5 503	12 988	117 533
					457	408		(44)	364
725	952	110	1 040	311	83 234	99 450	5 503	12 944	117 897
	50				(50)				
			1	2	(65)	(74)		(970)	(1 044)
			282		69	282		46	328
					181	69			69
			(181)		210	271		245	516
					(232)	125			125
				(11)	11				
								(182)	(182)
								(234)	(234)
(219)		17		(70)	16 459	17 424	352	3 178	20 954
					(6 279)	(6 462)	(352)	(726)	(7 540)
506	1 002	127	1 142	232	93 538	111 085	5 503	14 301	130 889
506	1 002	127	1 142	232	93 538	111 085	5 503	14 301	130 889
	293				(293)				
					(53)	(50)		4	(46)
			411		(169)	242		38	280
					76	76			76
			(320)		320				
					119	23		36	59
					(212)	(178)			(178)
					18	1 676			1 676
298		69		13	15 931	22 411	349	5 149	27 909
					(6 113)	(6 349)	(349)	(1 313)	(8 011)
804	1 295	196	1 233	245	103 162	128 936	5 503	18 209	152 648

# Explanation of principal differences between normalised and IFRS results

## Description of normalised adjustments

The group's audited consolidated financial statements are prepared in accordance with IFRS, its interpretations adopted by the International Accounting Standards Board (IASB), the South African Institute of Chartered Accountants Financial Reporting Guides as issued by the Accounting Practices Committee and Financial Reporting Pronouncements as issued by the Financial Reporting Standards Council, the Listings Requirements of the JSE, and the South African Companies Act, 71 of 2008. This document is prepared on a basis which normalises or adjust the group's IFRS results to reflect the group's view of the economics and legal substance of the following two arrangements (the normalised adjustments):

- ▶ Deemed treasury share arrangements
  - ▶ the group's Tutuwa initiative
  - ▶ group shares held by Liberty for the benefit of policyholders or to facilitate client trading activities.
- ▶ Deemed disposal of the group's controlling interest in its global markets business outside Africa through the sale of a controlling interest in SB Plc, the group's London banking operation.

A common element in the deemed treasury share arrangements relates to shares in issue which are deemed by IFRS to be treasury shares. Consequently, the net value of the shares is recognised in equity and the number of shares used for per share calculation purposes is materially lower than the economic substance, resulting in inflated per share ratios. With regard to segmental and product reporting, the normalised adjustments have been made within Liberty, and central and other.

The normalised results reflect the basis on which management manages the group and is consistent with that reported in the group's segmental report.

## Deemed treasury share adjustments

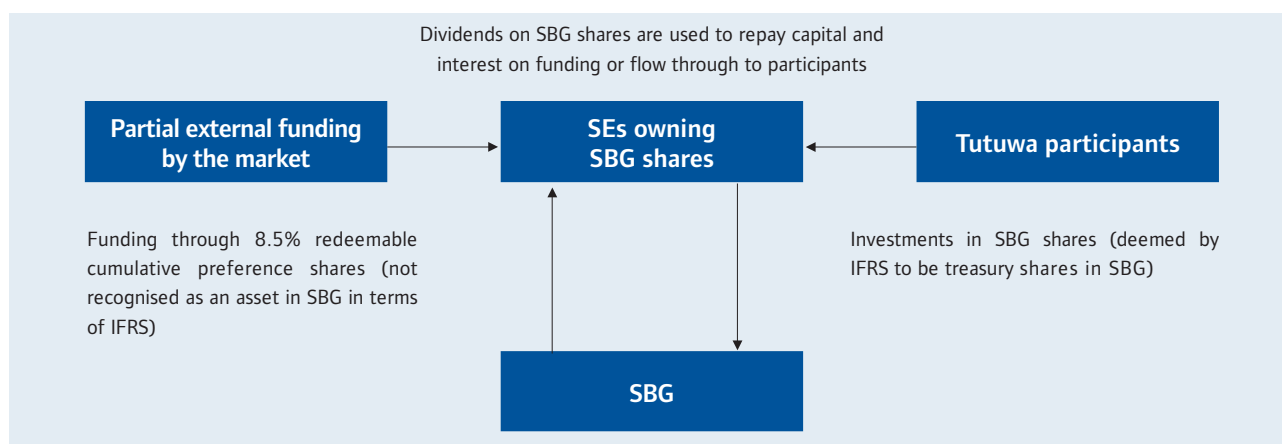
### *Black Economic Empowerment Ownership (Tutuwa) initiative*

The group concluded its Tutuwa initiative in October 2004 when it sold an effective 10% interest in its South African banking operations to a broad-based grouping of black entities.

The group obtained financing through the issue of perpetual preference shares. These funds were used to subscribe for 8.5% redeemable, cumulative preference shares issued by SEs controlled by SBG. These SEs purchased SBG shares. Subsequently, the SEs containing these shares were sold to black participants. The capital and dividends on the redeemable preference shares issued by the SEs are repayable from future ordinary dividends received, or the proceeds from the disposal of SBG shares held. As a result of SBG's contingent right to receive its own dividends back in the form of yield and capital on the redeemable preference shares, the subsequent sale of the SEs and consequent delivery of the SBG shares to the black participants, although legally effected, is not accounted for as a sale. Consequently, the IFRS accounting treatment followed until full redemption or third party financing is obtained is:

- ▶ The redeemable preference shares issued by the SEs and subscribed for by SBG are not recognised as financial assets, but eliminated against equity as a negative empowerment reserve.
- ▶ The negative empowerment reserve represents SBG shares held by the SEs that are deemed to be treasury shares in terms of accounting conventions.
- ▶ Preference dividends accrued but not received, due to cash distributions paid to participants, increase the empowerment reserve.
- ▶ To the extent that preference dividends are received from the SEs, these are eliminated against the ordinary dividends paid on the SBG shares held by the SEs.

## Tutuwa initiative



- ▶ For purposes of the calculation of EPS, the weighted average number of shares in issue is reduced by the number of shares held by those SEs that have been sold to the black participants. The shares will be restored on full redemption of the preference shares, or to the extent that the preference share capital is financed by a third party.
- ▶ Perpetual preference shares issued by SBG for the purposes of financing the transaction are classified as equity. Dividends paid on the perpetual preference shares are accounted on declaration and not on an accrual basis.

The normalised adjustment:

- ▶ recognises a loan asset by reversing the elimination of the redeemable preference shares against equity
- ▶ accrues for preference dividends receivable on the loan asset within interest income
- ▶ adds back the number of shares held by the black participants to the weighted number of shares in issue, for purposes of calculating normalised per share ratios, and
- ▶ adjusts dividends declared on perpetual preference shares to an accrual basis.

The group obtained external financing in December 2007 and a portion of the Tutuwa participant's shares were sold to ICBC in March 2008 (with the proceeds thereof being used for the repayment of the preference share liability). This resulted in 24,7 million and 11 million

shares respectively no longer being deemed to be treasury shares for IFRS purposes.

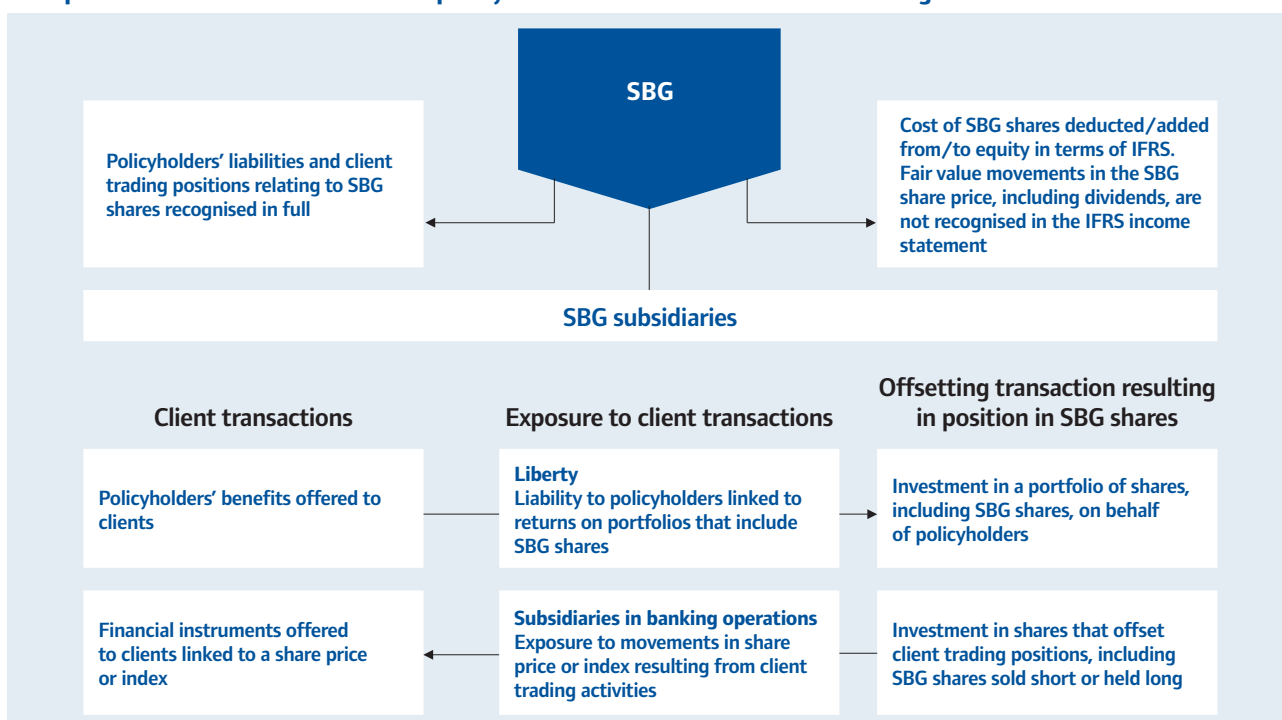
In May and June 2013, transactions were concluded to refinance the group's funding of its Tutuwa transaction with external third-party financing. This resulted in the group's empowerment reserve decreasing by R1,7 billion and 35,8 million shares no longer being deemed to be treasury shares for IFRS purposes.

### *Group shares held for the benefit of policyholders or to facilitate client trading activities*

The group acquires or sells short shares in SBG for two distinct business reasons:

- ▶ Group companies' shares held by Liberty are invested for the risk and reward of its policyholders, not its shareholders, and consequently the group's shareholders are exposed to an insignificant portion of the fair value changes on these shares.
- ▶ The group enters into transactions in its own shares to facilitate client trading activities. As part of its normal trading operations, the group offers clients trading positions over listed shares, including its own shares. In order to hedge the risk on these trades, the group buys or sells short its own shares in the market. The group's shareholders are therefore exposed to an insignificant portion of the fair value changes on these shares.

### Group shares held for the benefit of policyholders or to facilitate client trading activities



In terms of IAS 32 *Financial Instruments: Presentation* trades by subsidiaries in the group's shares held on behalf of policyholders and group share exposures to facilitate client trading activities are deemed to be treasury shares for accounting purposes. The accounting consequences in the consolidated IFRS group financial statements are:

- ▶ the cost price of shares purchased by subsidiaries as well as any funds received by subsidiaries from selling the group's shares short are deducted from or added to ordinary shareholders' equity and non-controlling interest respectively in the group's financial statements, and
- ▶ all the fair value movements are eliminated from the income statement, reserves and non-controlling interests where applicable, and
- ▶ dividends received on group shares are eliminated against dividends paid.

No corresponding adjustment is made to the policyholders' liabilities or trading positions with clients. As a result, the application of IAS 32 gives rise to a mismatch in the overall equity and income statement of the group. The liability to policyholders and client trading positions, along with the change in policyholders' liabilities and profit or loss recognised on the client trading positions, is therefore not eliminated, even though the corresponding interest in the group's shares is eliminated and treated as treasury shares acquired or issued.

With regard to the group shares held for the benefit of Liberty policyholders, the weighted average number of shares in issue for per share figures is calculated by deducting the full number of group shares held (100%), not the IFRS effective 54.1% owned by the group, as IAS 33 *Earnings per Share* does not contemplate non-controlling interest portions of treasury shares. This treatment exaggerates the reduction in the weighted average number of shares used to calculate per share ratios.

For purposes of calculating the normalised results, the adjustments described above are reversed, and the group shares held on behalf of policyholders and to facilitate client trading activities are treated as issued to parties external to the group.

The impact of the normalised adjustments on the issued and weighted number of shares is provided on page 10.

### Deemed disposal of the group's controlling interest in its global markets business outside Africa

On 8 November 2013 the group announced that it was in discussions regarding the disposal of a controlling stake in its global markets business outside Africa through the sale of a controlling interest in SB Plc, the group's London banking operation. This was followed by an announcement on 29 January 2014 that transaction agreements had been signed with the ICBC. The transaction is subject to Standard Bank shareholder approval and various regulatory approvals. The group had not, for its 2013 financial reporting year, managed and reported internally its discontinued operation's results, being that of its global markets business outside Africa, separately. The IFRS accounting treatment required is:

- ▶ Presentation of SB Plc's 2013 assets and liabilities in the statement of financial position as single line items titled: non-current assets held-for-sale and non-current liabilities held-for-sale. Such classification has no effect on the group's reported net asset value measures.
- ▶ Presentation of SB Plc's 2013 and 2012's results as a single line item in the group's discontinued operations in the income statement. The presentation of the group's continuing and discontinued operations has no impact on the group's earnings or headline earnings.
- ▶ Recognition of previously eliminated intercompany transactions between the group's continuing and discontinued operations. These have been presented within the group's continuing and discontinued operations as applicable. This adjustment has no impact on the group's earnings or headline earnings.
- ▶ Recognition of an impairment loss, being the difference between SB Plc's fair value less costs to sell and its recognised carrying value. This impairment loss has been limited to the value of SB Plc's non-financial assets, being its property and equipment and intangible assets. The remaining loss will be recognised in the income statement at the time at which the transaction is completed. The impairment loss has been excluded from the group's headline earnings.

The normalised adjustments reverse the above-mentioned IFRS adjustments in order to present the group's global markets business outside Africa's results as part of the group's 2013 and comparative year's continuing operations.

These adjustments have been included in both the segmental income statement and segmental statement of financial position's IFRS adjustments.

# Reconciliation of IFRS adjustments

## Reconciliation of income statement adjustments to achieve IFRS

	Deemed treasury share adjustments		Deemed disposal adjustments		Total IFRS adjustments	
	2013 Rm	2012 Rm	2013 Rm	2012 Rm	2013 Rm	2012 Rm
Net interest income	(153)	(218)	23	(49)	(130)	(267)
Non-interest revenue	54	25	(2 412)	(2 074)	(2 358)	(2 049)
Net fee and commission revenue			37	375	37	375
Trading revenue	54	25	(2 445)	(2 104)	(2 391)	(2 079)
Other revenue			(4)	(345)	(4)	(345)
<b>Income from investment management and life insurance activities</b>	<b>(166)</b>	<b>(297)</b>			<b>(166)</b>	<b>(297)</b>
<b>Total income</b>	<b>(265)</b>	<b>(490)</b>	<b>(2 389)</b>	<b>(2 123)</b>	<b>(2 654)</b>	<b>(2 613)</b>
Specific credit impairment charges			(56)	(86)	(56)	(86)
<b>Income after credit impairment charges</b>	<b>(265)</b>	<b>(490)</b>	<b>(2 333)</b>	<b>(2 037)</b>	<b>(2 598)</b>	<b>(2 527)</b>
Revenue sharing agreements with group companies			(142)	(115)	(142)	(115)
<b>Income after revenue sharing agreements and policyholders' benefits</b>	<b>(265)</b>	<b>(490)</b>	<b>(2 475)</b>	<b>(2 152)</b>	<b>(2 740)</b>	<b>(2 642)</b>
Operating expenses in banking activities			(2 807)	(3 605)	(2 807)	(3 605)
Staff costs			(1 673)	(1 846)	(1 673)	(1 846)
Other operating expenses			(1 134)	(1 320)	(1 134)	(1 320)
Restructure charge			–	(439)	–	(439)
<b>Net income before indirect taxation</b>	<b>(265)</b>	<b>(490)</b>	<b>332</b>	<b>1 453</b>	<b>67</b>	<b>963</b>
Indirect taxation			(58)	(145)	(58)	(145)
<b>Profit before direct taxation</b>	<b>(265)</b>	<b>(490)</b>	<b>390</b>	<b>1 598</b>	<b>125</b>	<b>1 108</b>
Direct taxation	16	4	(29)	(20)	(13)	(16)
<b>Profit from continuing operations</b>	<b>(281)</b>	<b>(494)</b>	<b>419</b>	<b>1 618</b>	<b>138</b>	<b>1 124</b>
Discontinued operations			(1 022)	(1 618)	(1 022)	(1 618)
<b>Profit for the year</b>	<b>(281)</b>	<b>(494)</b>	<b>(603)</b>	<b>–</b>	<b>(884)</b>	<b>(494)</b>
Attributable to non-controlling interests	(74)	(135)			(74)	(135)
Attributable to preference shareholders	1	(5)			1	(5)
<b>Attributable to ordinary shareholders</b>	<b>(208)</b>	<b>(354)</b>	<b>(603)</b>	<b>–</b>	<b>(811)</b>	<b>(354)</b>
Headline adjustable items			603		603	
<b>Headline earnings</b>	<b>(208)</b>	<b>(354)</b>	<b>–</b>	<b>–</b>	<b>(208)</b>	<b>(354)</b>



**Group results in brief** Reconciliation of IFRS adjustments continued

**Reconciliation of statement of financial position adjustments to achieve IFRS**

	Deemed treasury share adjustments		Deemed disposal adjustments		Total IFRS adjustments	
	2013 Rm	2012 Rm	2013 Rm	2012 Rm	2013 Rm	2012 Rm
<b>Assets</b>						
Cash and balances with central banks			(14 099)		(14 099)	
Financial investments, trading and pledged assets	(1 555)	(1 731)	(67 915)		(69 470)	(1 731)
Loans and advances	(1 199)	(2 721)	(58 556)		(59 755)	(2 721)
Loans and advances to banks			(30 655)		(30 655)	
Loans and advances to customers	(1 199)	(2 721)	(27 901)		(29 100)	(2 721)
Derivative and other assets			(42 714)		(42 714)	
Intangible assets			(339)		(339)	
Property and equipment			(271)		(271)	
Non-current assets held for sale			183 284		183 284	
<b>Total assets</b>	<b>(2 754)</b>	<b>(4 452)</b>	<b>(610)</b>		<b>(3 364)</b>	<b>(4 452)</b>
<b>Equity and liabilities</b>						
<b>Equity</b>	<b>(2 724)</b>	<b>(4 378)</b>	<b>(610)</b>		<b>(3 334)</b>	<b>(4 378)</b>
Equity attributable to ordinary shareholders	(1 929)	(3 534)	(610)		(2 539)	(3 534)
Non-controlling interest	(795)	(844)			(795)	(844)
<b>Liabilities</b>	<b>(30)</b>	<b>(74)</b>	<b>-</b>		<b>(30)</b>	<b>(74)</b>
Deposit and current accounts			(65 043)		(65 043)	
Deposits from banks			(41 756)		(41 756)	
Deposits from customers			(23 287)		(23 287)	
Derivative, trading and other liabilities	(30)	(74)	(62 014)		(62 044)	(74)
Subordinated debt			(7 447)		(7 447)	
Non-current liabilities held for sale			134 504		134 504	
<b>Total equity and liabilities</b>	<b>(2 754)</b>	<b>(4 452)</b>	<b>(610)</b>		<b>(3 364)</b>	<b>(4 452)</b>

**Summary of adjustments to IFRS results for headline earnings and ordinary shareholders' equity**

	Headline earnings			Group Ordinary shareholders' equity Rm
	Banking activities Rm	Liberty Rm	Standard Bank Group Rm	
<b>IFRS – 2013</b>	<b>14 865</b>	<b>2 121</b>	<b>16 986</b>	<b>128 936</b>
<b>Normalised adjustments:</b>				
Tutuwa initiative	154	34	188	1 544
Share exposures held to facilitate client trading activities	(36)		(36)	(108)
Group shares held for the benefit of Liberty policyholders		56	56	493
<b>Impairment of non-current assets held for sale</b>				<b>610</b>
<b>Normalised – 2013</b>	<b>14 983</b>	<b>2 211</b>	<b>17 194</b>	<b>131 475</b>
<b>IFRS – 2012</b>	<b>12 732</b>	<b>1 832</b>	<b>14 564</b>	<b>111 085</b>
Tutuwa initiative	213	33	246	3 127
Share exposures held to facilitate client trading activities	(17)		(17)	(92)
Group shares held for the benefit of Liberty policyholders		125	125	499
<b>Normalised – 2012</b>	<b>12 928</b>	<b>1 990</b>	<b>14 918</b>	<b>114 619</b>

# Segmental reporting

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# Segmental structure for key business units

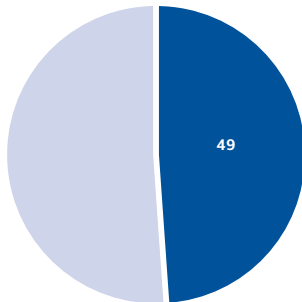
## Standard Bank Group



Group results in brief	Segmental reporting	Income statement analysis	Balance sheet analysis	Capital management	Key banking legal entity information	Other information and restatements	Shareholder information
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## Personal & Business Banking

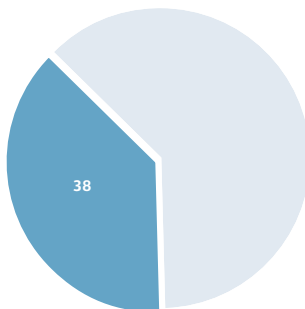
### % of group headline earnings



	2013	2012
Headline earnings	<b>R8 358 million</b>	R7 343 million
Headline earnings change	<b>increased 14%</b>	increased 25%
Headline earnings contribution	<b>49%</b>	49%
Return on equity	<b>18.5%</b>	19.4%
Cost-to-income ratio	<b>60.0%</b>	60.1%
Credit loss ratio	<b>1.47%</b>	1.39%
Net loans and advances	<b>R541 billion</b>	R490 billion

## Corporate & Investment Banking

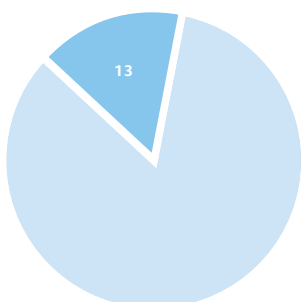
### % of group headline earnings



	2013	2012
Headline earnings	<b>R6 591 million</b>	R4 419 million
Headline earnings change	<b>increased 49%</b>	decreased 20%
Headline earnings contribution	<b>38%</b>	30%
Return on equity	<b>14.3%</b>	9.6%
Cost-to-income ratio	<b>61.8%</b>	65.3%
Credit loss ratio	<b>0.36%</b>	0.63%
Net loans and advances	<b>R405 billion</b>	R353 billion

## Liberty

### % of group headline earnings



	2013	2012
Headline earnings as reported by Liberty	<b>R4 076 million</b>	R3 688 million
Headline earnings attributable to the group	<b>R2 211 million</b>	R1 990 million
Headline earnings contribution	<b>13%</b>	13%
Return on equity	<b>24.7%</b>	24.7%
Normalised equity value	<b>R36 billion</b>	R33 billion
Third party funds under management	<b>R323 billion</b>	R278 billion

## Segmental reporting

## Segmental income statement

	Change %	Personal & Business Banking		Corporate & Investment Banking		Central and other			
		2013 Rm	2012 Rm	2013 Rm	2012 Rm	2013 Rm	2012 Rm		
<b>Income from banking activities</b>	14	48 596	42 544	9	28 304	25 927	(>100)	(1 006)	236
Net interest income	17	27 558	23 458	20	11 441	9 550	(82)	226	1 225
Non-interest revenue	10	21 038	19 086	3	16 863	16 377	(25)	(1 232)	(989)
Net fee and commission revenue	11	19 143	17 319	(6)	4 935	5 226	24	(931)	(1 226)
Trading revenue	(>100)	(31)	(5)	14	10 568	9 241	9	(335)	(368)
Other revenue	9	1 926	1 772	(29)	1 360	1 910	(94)	34	605
<b>Income from investment management and life insurance activities</b>									
Net insurance premiums									
Investment income and gains									
Management and service fee income									
<b>Total income</b>	14	48 596	42 544	9	28 304	25 927	(>100)	(1 006)	236
<b>Credit impairment charges</b>	17	7 817	6 658	(40)	1 397	2 340	100	-	(198)
Specific credit impairments	12	7 553	6 719	(33)	1 552	2 320	(100)	-	1
Portfolio credit impairments	>100	264	(61)	>100	(155)	20	100	-	(199)
<b>Income after credit impairment charges</b>	14	40 779	35 886	14	26 907	23 587	(>100)	(1 006)	434
Revenue sharing agreements with group companies									
<b>Benefits due to policyholders</b>									
Net insurance benefits and claims									
Fair value adjustment to policyholders' liabilities under investment contracts									
Fair value adjustment on third party fund interests									
<b>Income after revenue sharing agreements with group companies and policyholders' benefits</b>	14	40 779	35 886	14	26 907	23 587	(>100)	(1 006)	434
<b>Operating expenses in banking activities</b>	13	29 348	25 920	4	17 537	16 942	1	(2 023)	(2 036)
Staff costs	16	8 232	7 073	8	5 414	5 024	9	11 114	10 168
Other operating expenses	12	21 116	18 847	9	12 123	11 160	(8)	(13 137)	(12 204)
Restructure costs				(100)	-	758			
<b>Insurance activities</b>									
Acquisition costs – insurance and investment contracts									
Other operating expenses									
<b>Net income before goodwill</b>	15	11 431	9 966	41	9 370	6 645	(59)	1 017	2 470
Goodwill impairment	(100)	-	39	(100)	-	38	(100)	-	700
<b>Net income before disposal of businesses and equity accounted earnings</b>	15	11 431	9 927	42	9 370	6 607	(43)	1 017	1 770
Gains/(losses) on disposal of businesses				100	-	(86)	100	64	
Share of profit from associates and joint ventures	(45)	308	562	(12)	96	109	>100	269	4
<b>Net income before indirect taxation</b>	12	11 739	10 489	43	9 466	6 630	(24)	1 350	1 774
Indirect taxation	7	414	386	(16)	297	353	28	861	673
<b>Profit before direct taxation</b>	12	11 325	10 103	46	9 169	6 277	(56)	489	1 101
Direct taxation	17	2 967	2 538	39	1 669	1 200	(>100)	(11)	595
<b>Profit for the year from continuing operations</b>	10	8 358	7 565	48	7 500	5 077	(1)	500	506
(Loss)/profit for the year from discontinued operations							(100)	-	2 435
<b>Profit for the year</b>	10	8 358	7 565	48	7 500	5 077	(83)	500	2 941
Attributable to non-controlling interests	74	87	50	>100	976	483	(74)	83	322
Attributable to preference shareholders							(3)	348	357
<b>Attributable to ordinary shareholders</b>	10	8 271	7 515	42	6 524	4 594	(97)	69	2 262
Headline adjustable items	>100	87	(172)	>100	67	(175)	97	(35)	(1 096)
<b>Headline earnings</b>	14	8 358	7 343	49	6 591	4 419	(97)	34	1 166
ROE (%)		18.5	19.4		14.3	9.6			
Net interest margin (%)		5.06	4.79		1.67	1.51			
Credit loss ratio (%)		1.47	1.39		0.36	0.63			
Cost-to-income ratio (%)		60.0	60.1		61.8	65.3			
Number of employees	1	21 217	21 062	(12)	2 305	2 609	(2)	18 699	19 065

<sup>1</sup> Includes adjustments on consolidation of Liberty Holdings into the group.

<sup>2</sup> Refer to pages 20 – 24 for an explanation and reconciliation of the IFRS adjustments.

Group results in brief	Segmental reporting	Income statement analysis	Balance sheet analysis	Capital management	Key banking legal entity information	Other information and restatements	Shareholder information
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	Change %	Banking activities		Change %	Liberty <sup>1</sup>		Change %	Normalised Standard Bank Group		IFRS adjustments <sup>2</sup>		IFRS Standard Bank Group		
		2013 Rm	2012 Rm		2013 Rm	2012 Rm		2013 Rm	2012 Rm	2013 Rm	2012 Rm	Change %	2013 Rm	2012 Rm
	10	75 894	68 707	100	-	(139)	11	75 894	68 568	(2 488)	(2 316)	11	73 406	66 252
	15	39 225	34 233				15	39 225	34 233	(130)	(267)	15	39 095	33 966
	6	36 669	34 474	100	-	(139)	7	36 669	34 335	(2 358)	(2 049)	6	34 311	32 286
	9	23 147	21 319				9	23 147	21 319	37	375	7	23 184	21 694
	15	10 202	8 868				15	10 202	8 868	(2 391)	(2 079)	15	7 811	6 789
	(23)	3 320	4 287	100	-	(139)	(20)	3 320	4 148	(4)	(345)	(13)	3 316	3 803
				10	85 406	77 877	10	85 406	77 877	(166)	(297)	10	85 240	77 580
	16	34 466	29 631	16	34 466	29 631		34 466	29 631			16	34 466	29 631
	5	47 751	45 603	5	47 751	45 603		47 751	45 603	(166)	(297)	5	47 585	45 306
	21	3 189	2 643	21	3 189	2 643		3 189	2 643			21	3 189	2 643
	10	75 894	68 707	10	85 406	77 738	10	161 300	146 445	(2 654)	(2 613)	10	158 646	143 832
	5	9 214	8 800	5	9 214	8 800	5	9 214	8 800	(56)	(86)	5	9 158	8 714
	1	9 105	9 040	1	9 105	9 040	1	9 105	9 040	(56)	(86)	1	9 049	8 954
	>100	109	(240)	>100	109	(240)	>100	109	(240)			>100	109	(240)
	11	66 680	59 907	10	85 406	77 738	10	152 086	137 645	(2 598)	(2 527)	11	149 488	135 118
	8	63 295	58 739	8	63 295	58 739	8	63 295	58 739	(142)	(115)	8	63 295	58 739
	3	45 245	43 864	3	45 245	43 864	3	45 245	43 864			3	45 245	43 864
	1	10 135	10 035	1	10 135	10 035	1	10 135	10 035			1	10 135	10 035
	64	7 915	4 840	64	7 915	4 840	64	7 915	4 840			64	7 915	4 840
	11	66 680	59 907	16	22 111	18 999	13	88 791	78 906	(2 740)	(2 642)	13	86 051	76 264
	10	44 862	40 826	10	44 862	40 826	10	44 862	40 826	(2 807)	(3 605)	13	42 055	37 221
	11	24 760	22 265	11	24 760	22 265	11	24 760	22 265	(1 673)	(1 846)	13	23 087	20 419
	13	20 102	17 803	13	20 102	17 803	13	20 102	17 803	(1 134)	(1 320)	15	18 968	16 483
	(100)	-	758	(100)	-	758	(100)	-	758	-	(439)	(100)	-	319
	18	14 226	12 080	18	14 226	12 080	18	14 226	12 080			18	14 226	12 080
	11	4 233	3 818	11	4 233	3 818	11	4 233	3 818			11	4 233	3 818
	21	9 993	8 262	21	9 993	8 262	21	9 993	8 262			21	9 993	8 262
	14	21 818	19 081	14	7 885	6 919	14	29 703	26 000	67	963	10	29 770	26 963
	(100)	-	777	(100)	-	777	(100)	-	777			(100)	-	777
	19	21 818	18 304	14	7 885	6 919	18	29 703	25 223	67	963	14	29 770	26 186
	>100	64	(86)	(100)	-	274	(66)	64	188	(66)		(66)	64	188
	(0)	673	675	(54)	12	26	(2)	685	701	(2)		(2)	685	701
	19	22 555	18 893	9	7 897	7 219	17	30 452	26 112	67	963	13	30 519	27 075
	11	1 572	1 412	12	397	354	11	1 969	1 766	(58)	(145)	18	1 911	1 621
	20	20 983	17 481	9	7 500	6 865	17	28 483	24 346	125	1 108	12	28 608	25 454
	7	4 625	4 333	11	2 968	2 685	8	7 593	7 018	(13)	(16)	8	7 580	7 002
	24	16 358	13 148	8	4 532	4 180	21	20 890	17 328	138	1 124	14	21 028	18 452
	(100)	-	2 435	(100)	-	2 435	(100)	-	2 435	(1 022)	(1 618)	(>100)	(1 022)	817
	5	16 358	15 583	8	4 532	4 180	6	20 890	19 763	(884)	(494)	4	20 006	19 269
	34	1 146	855	11	2 379	2 151	17	3 525	3 006	(74)	(135)	20	3 451	2 871
	(3)	348	357	(3)	348	357	(3)	348	357	1	(5)	(1)	349	352
	3	14 864	14 371	6	2 153	2 029	4	17 017	16 400	(811)	(354)	1	16 206	16 046
	>100	119	(1 443)	>100	58	(39)	>100	177	(1 482)	603		>100	780	(1 482)
	16	14 983	12 928	11	2 211	1 990	15	17 194	14 918	(208)	(354)	17	16 986	14 564
		13.2	13.2		24.7	24.7		14.1	14.0				14.2	14.2
		3.22	3.09					3.22	3.09				3.67	3.62
		1.04	1.08					1.04	1.08				1.12	1.19
		58.5	58.9					58.5	58.9					

## Segmental reporting

## Segmental statement of financial position

	Change %	Personal & Business Banking		Corporate & Investment Banking		Central and other			
		2013 Rm	2012 Rm	Change %	2013 Rm	2012 Rm	Change %		2013 Rm
<b>Assets</b>									
Cash and balances with central banks	20	4 766	3 988	4	49 831	47 907	27	12 812	10 090
Financial investments, trading and pledged assets	14	5 798	5 100	5	228 763	217 183	(65)	(2 657)	(1 613)
Loans and advances	10	541 062	489 909	15	405 009	352 938	(61)	(46 696)	(28 955)
Loans and advances to banks	50	40 678	27 063	24	124 833	100 763	(58)	(39 952)	(25 216)
Loans and advances to customers	8	500 384	462 846	11	280 176	252 175	(80)	(6 744)	(3 739)
Investment property									
Derivative and other assets	(54)	2 828	6 087	(15)	118 872	139 394	(15)	941	1 105
Non-current assets held for sale	(100)	-	960						
Interest in associates and joint ventures	>100	2 055	789	3	631	613	33	1 874	1 408
Goodwill and other intangible assets	37	9 350	6 814	20	1 233	1 025	21	7 366	6 089
Property and equipment	19	5 724	4 811	8	1 475	1 368	3	7 430	7 224
<b>Total assets</b>	10	571 583	518 458	6	805 814	760 428	(>100)	(18 930)	(4 652)
<b>Equity and liabilities</b>									
<b>Equity</b>	12	49 000	43 774	1	47 731	47 098	49	37 040	24 920
Equity attributable to ordinary shareholders	12	47 829	42 866	(1)	44 638	45 040	63	29 009	17 827
Preference share capital and premium								5 503	5 503
Non-controlling interest	29	1 171	908	50	3 093	2 058	59	2 528	1 590
<b>Liabilities</b>	10	522 583	474 684	6	758 083	713 330	89	(55 970)	(29 572)
Deposit and current accounts	12	515 292	461 343	7	498 941	466 563	(>100)	(14 379)	(3 021)
Deposits from banks	(19)	1 374	1 705	(10)	111 127	123 052	(>100)	(2 095)	(482)
Deposit from customers	12	513 918	459 638	13	387 814	343 511	(>100)	(12 284)	(2 539)
Derivative, trading and other liabilities	(67)	1 887	5 643	7	246 416	229 760	(66)	(53 004)	(31 960)
Non-current liabilities held for sale									
Policyholders' liabilities									
Subordinated debt	(30)	5 404	7 698	(25)	12 726	17 007	>100	11 413	5 409
<b>Total equity and liabilities</b>	10	571 583	518 458	6	805 814	760 428	(>100)	(18 930)	(4 652)
Average assets – banking activities excluding trading derivatives		544 901	490 968		685 183	634 387		(11 310)	(14 571)
Average loans and advances (gross)		530 707	479 864		392 253	369 473		(34 234)	(33 545)
Average ordinary shareholders' equity		45 104	37 842		46 172	45 872		22 035	14 518

<sup>1</sup> Includes elimination of balances between Liberty and banking activities.

<sup>2</sup> Refer to pages 20 - 24 for an explanation and reconciliation of the IFRS adjustments.

Group results in brief	Segmental reporting	Income statement analysis	Balance sheet analysis	Capital management	Key banking legal entity information	Other information and restatements	Shareholder information
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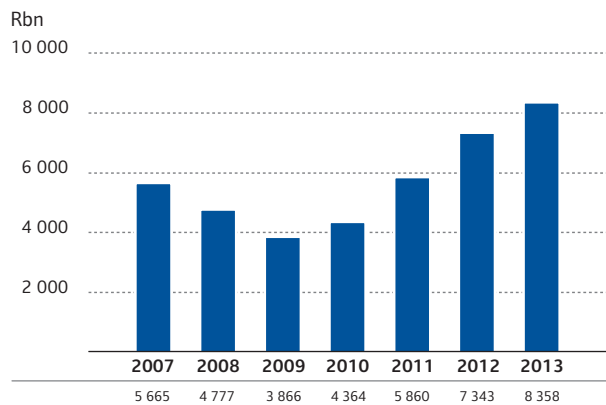
	Change %	Banking activities		Liberty <sup>1</sup>		Normalised Standard Bank Group		IFRS adjustments <sup>2</sup>		IFRS Standard Bank Group			
		2013 Rm	2012 Rm	Change %	2013 Rm	2012 Rm	Change %	2013 Rm	2012 Rm	Change %	2013 Rm	2012 Rm	
	9	67 409	61 985			9	67 409	61 985	(14 099)	(14)	53 310	61 985	
	5	231 904	220 670	16	294 584	254 277	11	526 488	474 947	(69 470)	(1 731)	457 018	473 216
	11	899 375	813 892				11	899 375	813 892	(59 755)	(2 721)	839 620	811 171
	22	125 559	102 610				22	125 559	102 610	(30 655)	(8)	94 904	102 610
	9	773 816	711 282				9	773 816	711 282	(29 100)	(2 721)	744 716	708 561
				13	27 299	24 133	13	27 299	24 133		13	27 299	24 133
	(16)	122 641	146 586	21	10 707	8 843	(14)	133 348	155 429	(42 714)	(42)	90 634	155 429
	(100)	-	960				(100)	-	960	183 284	>100	183 284	960
	62	4 560	2 810	5	237	225	58	4 797	3 035		58	4 797	3 035
	29	17 949	13 928	(37)	475	759	25	18 424	14 687	(339)	23	18 085	14 687
	9	14 629	13 403	8	2 524	2 330	9	17 153	15 733	(271)	7	16 882	15 733
	7	1 358 467	1 274 234	16	335 826	290 567	8	1 694 293	1 564 801	(3 364)	(4 452)	1 690 929	1 560 349
	16	133 771	115 792	14	22 211	19 475	15	155 982	135 267	(3 334)	(4 378)	152 648	130 889
	15	121 476	105 733	13	9 999	8 886	15	131 475	114 619	(2 539)	(3 534)	128 936	111 085
	-	5 503	5 503				-	5 503	5 503			5 503	5 503
	49	6 792	4 556	15	12 212	10 589	25	19 004	15 145	(795)	(844)	18 209	14 301
	6	1 224 696	1 158 442	16	313 615	271 092	8	1 538 311	1 429 534	(30)	(74)	1 538 281	1 429 460
	8	999 854	924 885	8	(13 073)	(14 203)	8	986 781	910 682	(65 043)	1	921 738	910 682
	(11)	110 406	124 275				(11)	110 406	124 275	(41 756)	(45)	68 650	124 275
	11	889 448	800 610	8	(13 073)	(14 203)	11	876 375	786 407	(23 287)	8	853 088	786 407
	(4)	195 299	203 443	28	60 324	47 177	2	255 623	250 620	(62 044)	(74)	193 579	250 546
										134 504	100	134 504	
				12	263 944	236 684	12	263 944	236 684		12	263 944	236 684
	(2)	29 543	30 114	69	2 420	1 434	1	31 963	31 548	(7 447)	(22)	24 516	31 548
	7	1 358 467	1 274 234	16	335 826	290 567	8	1 694 293	1 564 801	(3 364)	(4 452)	1 690 929	1 560 349
		1 218 774	1 110 784					1 218 774	1 110 784	(152 246)	(168 846)	1 066 528	941 938
		888 726	815 792					888 726	815 792	(72 433)	(85 892)	816 293	729 900
		113 311	98 232					122 274	106 291	(2 403)	(3 718)	119 871	102 573

## Segmental reporting

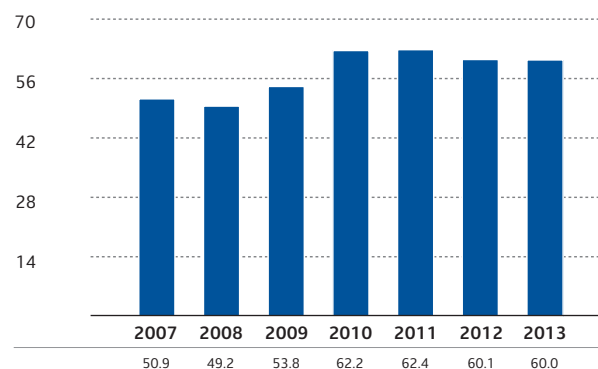
# Personal & Business Banking

## Headline earnings (Rm)

CAGR (2007 – 2013): 7%



## Cost-to-income ratio (%)



		Change %	2013	2012
Net interest income	Rm	17	27 558	23 458
Non-interest revenue	Rm	10	21 038	19 086
Total income	Rm	14	48 596	42 544
Credit impairment charges	Rm	17	7 817	6 658
Operating expenses	Rm	13	29 348	25 920
Taxation	Rm	16	3 381	2 924
Headline earnings	Rm	14	8 358	7 343
Headline earnings change	%		14	25
Headline earnings contribution to the group	%		49	49
ROE	%		18.5	19.4
Net interest margin	%		5.06	4.79
Cost-to-income ratio	%		60.0	60.1
Credit loss ratio	%		1.47	1.39
Effective taxation rate	%		28.8	27.9
Total assets	Rm	10	571 583	518 458
Net loans and advances	Rm	10	541 062	489 909
Average ordinary shareholders' equity	Rm	19	45 104	37 842
Number of employees		1	21 217	21 062

### Favourable

- ▶ Net interest income benefited from balance sheet growth at improved margins.
- ▶ Continued improvement in pricing for risk.
- ▶ Non-interest revenue improved due to strong card-based commission and electronic banking revenue coupled with growth in savings, transactional and investment portfolios.
- ▶ Increased short-term insurance policy base.
- ▶ Growth in assets under management in Nigeria.
- ▶ Strong bancassurance revenues in Angola, Namibia and Mozambique as a result of focused sales campaigns.
- ▶ Increased focus on deposit taking and lending to affluent customers in the rest of Africa.

### Adverse

- ▶ Negative endowment impact of lower average interest rates in South Africa, Nigeria, Uganda and Mozambique.
- ▶ Increased credit impairment charges in South Africa's personal unsecured and business lending portfolios driven by economic strain experienced by both consumers and businesses.
- ▶ Increased credit impairment charges in Tanzania, Botswana, Mozambique, Uganda and Nigeria, particularly in the unsecured personal market.
- ▶ Higher information technology, depreciation and amortisation costs following the commissioning of the core banking platforms in Africa during 2012 and 2013.
- ▶ Regulatory pricing constraints in many African markets as well as additional deposit protection premium insurance in Zimbabwe and a higher regulatory charge for the AMCON sinking fund in Nigeria.
- ▶ Reduction in risk appetite in unsecured lending in both South Africa and the rest of Africa has stabilised impairments but has reduced revenue from this source.
- ▶ The tax charge in the rest of Africa impacted by approximately R70 million due to losses where deferred tax assets could not be raised as well as alignment of drivers of tax of a further R100 million.

Group results in brief	Segmental reporting	Income statement analysis	Balance sheet analysis	Capital management	Key banking legal entity information	Other information and restatements	Shareholder information
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## Total income and headline earnings by product

	Change %	Total income		Change %	Headline earnings	
		2013 Rm	2012 Rm		2013 Rm	2012 Rm
Mortgage lending	21	6 243	5 161	57	1 516	966
Instalment sale and finance leases	15	2 954	2 565	(21)	181	229
Card products	13	5 070	4 472	11	1 334	1 199
Transactional products	8	20 703	19 188	(2)	2 727	2 789
Lending products	24	8 520	6 896	25	785	629
Bancassurance and wealth	20	5 106	4 262	19	1 815	1 531
<b>Personal &amp; Business Banking</b>	<b>14</b>	<b>48 596</b>	<b>42 544</b>	<b>14</b>	<b>8 358</b>	<b>7 343</b>

### Mortgage lending

- ▶ Net interest income supported by strong loan book growth in the rest of Africa and continued pricing on new loans in South Africa to accommodate the impact of Basel III.
- ▶ Increased value of new loans originated partly offset by a higher average prepayment rate.
- ▶ Several management initiatives reduced non-performing loans, including enhanced collection activities and restructuring where appropriate.

### Instalment sale and finance leases

- ▶ Positive loan book growth in South Africa, Namibia, Ghana and Kenya.
- ▶ Increased non-performing loan book and higher credit impairment charge, particularly in personal markets.
- ▶ Business expansion, branch roll outs in Angola and higher inflationary environments in the rest of Africa increased operating expenses.

### Card products

- ▶ Strong loan book growth due to higher turnover volumes, credit limit increases and account upgrades in line with the origination strategy.
- ▶ Good loan book growth in Namibia, Mozambique and Nigeria.
- ▶ Improved net interest margin consistent with an acceptable risk appetite.
- ▶ Growth in card acquiring turnover due to the acquisition of high value corporate merchants in 2012 and 2013.
- ▶ More normalised credit loss ratio off a low base.

### Transactional products

- ▶ Good growth in transactional, savings and investment portfolio balances.
- ▶ Negative endowment impact of lower average interest rates in South Africa, Nigeria, Uganda and Mozambique.
- ▶ Lower fee structures due to the migration of inclusive banking customers to the core banking platform.
- ▶ Full year effect of reduced pricing for personal customers introduced in South Africa in April 2012 and no fee increase in 2013.
- ▶ Increased term deposits in the rest of Africa, particularly Nigeria and Ghana, as a result of increased product awareness initiatives.

### Lending products

- ▶ Increased overdraft and revolving credit facility balances due to a focused approach to sales, limit increases and improved limit utilisations.
- ▶ Improved risk-based pricing.
- ▶ Personal unsecured portfolios in the rest of Africa reflects growth through focused initiatives such as workplace banking, but have been subject to a reduction in risk appetite from the first quarter of the year.
- ▶ Specific credit impairments in business segments in the rest of Africa, notably Tanzania.
- ▶ Deterioration in the non-performing loan mix due to an increase in late stage non-performing loans.

### Bancassurance and wealth

- ▶ Increased short-term insurance policy base.
- ▶ Growth in embedded products policy base, penetration into core banking products and improved claim ratios.
- ▶ Higher insurance profits in Angola, Namibia and Mozambique due to growth in the policy base.
- ▶ Significant growth in the assets under management pension fund business in Nigeria.

## Personal & Business Banking – South Africa

		Change %	2013	2012
Net interest income	Rm	17	22 000	18 867
Non-interest revenue	Rm	6	16 719	15 804
Total income	Rm	12	38 719	34 671
Credit impairment charges	Rm	18	6 554	5 553
Income after credit impairment charges	Rm	10	32 165	29 118
Operating expenses	Rm	9	20 904	19 176
Headline earnings	Rm	15	8 538	7 410
ROE	%		22.8	22.9
Cost-to-income ratio	%		53.6	54.4
Credit loss ratio	%		1.45	1.33



**Segmental reporting** Personal & Business Banking continued

**Loans and advances by product**

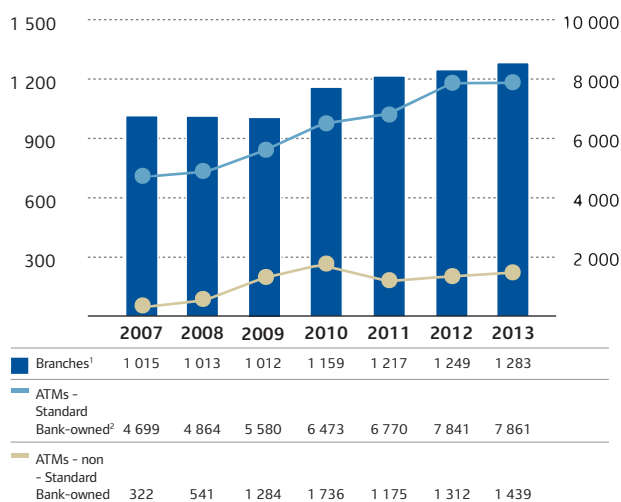
	Change %	2013 Rm	2012 Rm
<b>Loans and advances to banks</b>	50	<b>40 678</b>	27 063
<b>Loans and advances to customers</b>	8	<b>500 384</b>	462 846
Gross loans and advances to customers	8	<b>514 894</b>	475 105
Mortgage loans	3	<b>308 908</b>	299 675
Instalment sale and finance leases	12	<b>70 700</b>	62 860
Card debtors	16	<b>27 786</b>	24 052
Overdrafts and other demand loans	28	<b>38 100</b>	29 824
Personal unsecured lending	1	<b>11 768</b>	11 620
Business lending	45	<b>26 332</b>	18 204
Other term loans	19	<b>65 649</b>	55 164
Personal unsecured lending	25	<b>38 708</b>	31 033
Business lending	12	<b>26 941</b>	24 131
Commercial property finance	6	<b>3 645</b>	3 429
Other loans and advances	5	<b>106</b>	101
<i>Less: Credit impairments for loans and advances</i>	18	<b>14 510</b>	12 259
Specific credit impairments	22	<b>10 516</b>	8 614
Portfolio credit impairments	10	<b>3 994</b>	3 645
<b>Net loans and advances</b>	10	<b>541 062</b>	489 909
<b>Comprising:</b>			
Gross loans and advances	11	<b>555 572</b>	502 168
<i>Less: Credit impairments</i>	18	<b>14 510</b>	12 259
<b>Net loans and advances</b>	10	<b>541 062</b>	489 909
<b>Securitised assets consolidated above:</b>			
Mortgage loans	(11)	<b>9 937</b>	11 113

**Deposit and current accounts by product**

	Change %	2013 Rm	2012 Rm
<b>Wholesale priced deposit and current accounts</b>	7	<b>69 482</b>	64 765
Call deposits	13	<b>59 677</b>	52 992
Securitisation issuances	(17)	<b>9 805</b>	11 773
<b>Retail priced deposit and current accounts</b>	20	<b>298 165</b>	248 289
Current accounts	29	<b>112 893</b>	87 830
Cash management deposits	21	<b>19 055</b>	15 696
Call deposits	33	<b>83 571</b>	62 675
Savings accounts	(21)	<b>19 125</b>	24 201
Term deposits	8	<b>55 014</b>	50 956
Other funding	23	<b>8 507</b>	6 931
<b>Inter-divisional funding</b>	(0)	<b>147 645</b>	148 289
<b>Total deposit and current accounts</b>	12	<b>515 292</b>	461 343

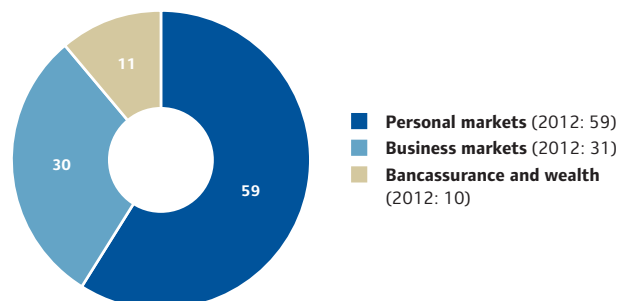
Group results in brief	Segmental reporting	Income statement analysis	Balance sheet analysis	Capital management	Key banking legal entity information	Other information and restatements	Shareholder information
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## Points of representation



<sup>1</sup> Including loan centres.  
<sup>2</sup> Including ANAs.

## Composition of income per market segment (%)



## Key business statistics

		Change %	2013	2012
<b>South Africa</b>				
<b>Mortgage loans</b>				
Number of loan applications received	thousands	(7)	270	291
Change in value of new business registered	%		3	2
Average loan-to-value (LTV) of new business registered	%		85	87
Average balance-to-original-value (BTV) of portfolio	%		67	66
Average instalment-to-income (ITI) of new business	%		19	19
Proportion of new business referred by independent mortgage originators and estate agents	%		54	53
<b>Instalment sale and finance leases</b>				
Growth in value of new loans				
– motor	%		(1)	15
– non-motor	%		13	23
<b>Number of accounts at year-end<sup>1</sup></b>				
Credit card accounts	thousands	1	2 091	2 075
Current accounts	thousands	0	2 570	2 569
Transactional and savings accounts	thousands	(3)	6 993	7 207
UCount registered users	thousands	100	300	
<b>Distribution</b>				
Change in internet users (registered)	%		28	34
Change in mobile banking users (registered)	%		21	>100
Change in ATM transactions	%		(3)	2
Total ANA transactions <sup>2</sup>	thousands	>100	74 549	35 154
<b>Points of representation</b>				
Branches and loan centres		1	726	721
ATMs and ANAs		(0)	8 077	8 103
ATMs – Standard Bank owned		(8)	5 702	6 216
ATMs – non-Standard Bank owned		10	1 439	1 312
ANAs – Standard Bank owned		63	936	575
Access points (active)		(40)	2 778	4 650
<b>Rest of Africa</b>				
<b>Points of representation</b>				
Branches <sup>3</sup>		5	557	528
ATMs		16	1 223	1 050
Change in ATM transactions	%		40	35

<sup>1</sup> Including nil balances.

<sup>2</sup> Automated Notes Acceptor.

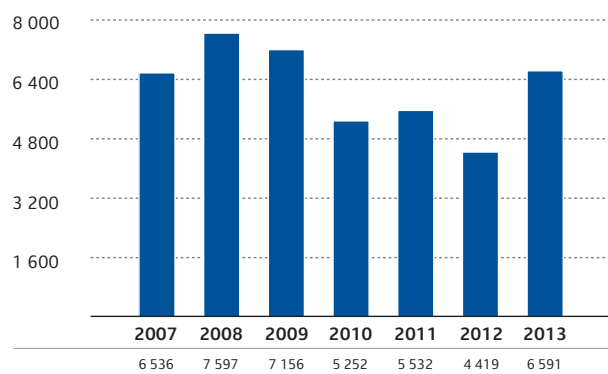
<sup>3</sup> Includes service centres, customer service trade points, agencies, in-store banking and bank at work sites.

## Segmental reporting

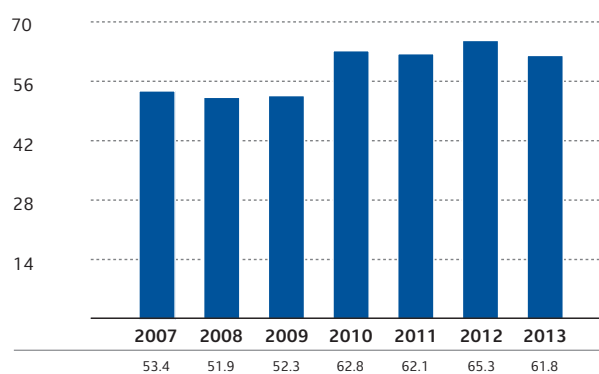
# Corporate & Investment Banking

## Headline earnings (Rm)

CAGR (2007 - 2013): 0.1%



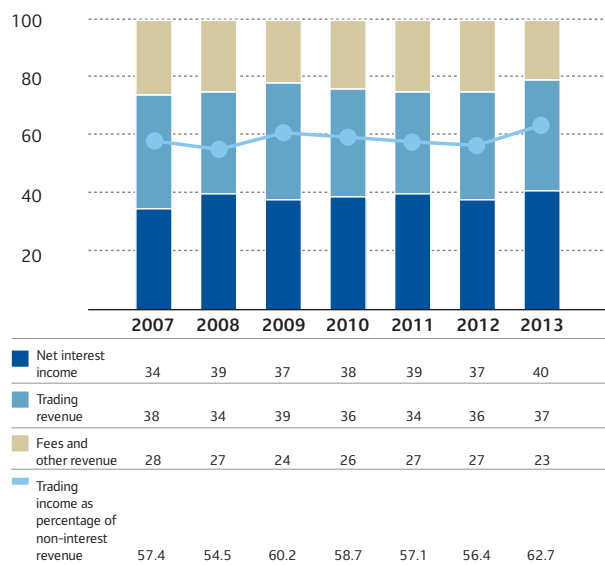
## Cost-to-income ratio (%)



		Change %	2013	2012
Net interest income	Rm	20	11 441	9 550
Non-interest revenue	Rm	3	16 863	16 377
Net fee and commission revenue	Rm	(6)	4 935	5 226
Trading revenue	Rm	14	10 568	9 241
Other revenue	Rm	(29)	1 360	1 910
Total income	Rm	9	28 304	25 927
Credit impairment charges	Rm	(40)	1 397	2 340
Operating expenses	Rm	8	17 537	16 184
Restructure charge	Rm	(100)	-	758
Taxation	Rm	27	1 966	1 553
Headline earnings	Rm	49	6 591	4 419
Headline earnings change	%		49	(20)
Headline earnings contribution to the group	%		38	30
ROE	%		14.3	9.6
Net interest margin	%		1.67	1.51
Cost-to-income ratio	%		61.8	65.3
Credit loss ratio	%		0.36	0.63
Effective taxation rate	%		20.8	23.4
Total assets	Rm	6	805 814	760 428
Average ordinary shareholders' equity	Rm	1	46 172	45 872
External net loans and advances	Rm	15	405 009	352 938
Number of employees		(12)	2 305	2 609

Group results in brief	Segmental reporting	Income statement analysis	Balance sheet analysis	Capital management	Key banking legal entity information	Other information and restatements	Shareholder information
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## Income contribution (%)



### Favourable

- ▶ Continued momentum in revenue growth across Africa.
- ▶ Net interest income growth driven by a higher lending book and improved margins in the rest of Africa.
- ▶ Strong performance in FIC trading in the rest of Africa.
- ▶ Equity trading provision released following the successful legal resolution of a counterparty dispute.
- ▶ Realised fair value gain on contingent interest in Troika.
- ▶ Settlement received from a Middle Eastern exposure fully impaired in prior years.
- ▶ Cost savings resulting from the restructure outside of Africa at the end of 2012.
- ▶ Reduced specific impairments in investment banking.

### Adverse

- ▶ Challenging trading conditions in South Africa and outside of Africa.
- ▶ Operating expenses growth in the rest of Africa in support of business expansion.
- ▶ Negative endowment effect of lower average interest rates.
- ▶ Accrual of fine imposed by the Financial Conduct Authority in the United Kingdom.

## CIB financial results presented on an IFRS basis<sup>1</sup>

		Change %	2013 Rm	2012 Rm
Net interest income	Rm	21	11 464	9 501
Non-interest revenue	Rm	1	14 309	14 188
Total income	Rm	9	25 773	23 689
Credit impairment charges	Rm	(41)	1 341	2 254
Operating expenses	Rm	10	14 730	13 337
Profit from continuing operations	Rm	18	7 919	6 695
Loss from discontinued operation – Global markets business outside Africa	Rm	74	(419)	(1 618)
Headline earnings	Rm	49	6 591	4 419
Cost-to-income ratio	%		56.9	56.3
Total assets	Rm	6	805 204	760 428
Net loans and advances (external)	Rm	(2)	346 453	352 938

<sup>1</sup> Recognising the IFRS treatment of discontinued operations relating to the proposed disposal of the global markets business outside Africa, through the disposal of a 60% shareholding in SB Plc, as announced on 29 January 2014.

## Total income and headline earnings by product

	Change %	Total income		Change %	Headline earnings	
		2013 Rm	2012 Rm		2013 Rm	2012 Rm
Global markets	16	11 934	10 301	96	2 403	1 225
Investment banking	(7)	6 140	6 627	(6)	1 672	1 774
Transactional products and services	19	8 884	7 455	29	2 212	1 712
Real estate and principal investment management	(13)	1 346	1 544	24	304	246
	9	28 304	25 927	33	6 591	4 957
Restructure charge				100	-	(538)
<b>Corporate &amp; Investment Banking</b>	9	28 304	25 927	49	6 591	4 419

## Global Markets

- ▶ Strong FIC revenue performance in the rest of Africa underpinned by increased client activity and high levels of liquidity in forex and interest rate trading.
- ▶ Realised fair value gain on contingent interest in Troika.
- ▶ Weak FIC trading in South Africa and outside of Africa due to tightening margins and reduced liquidity as market volatility intensified.
- ▶ Commodities revenue performed well, particularly in precious metals, on the back of increased client flow and volatility.
- ▶ Lower operating expenses outside of Africa following the restructure at the end of 2012 and the non-recurrence of regulatory and compliance-related costs.

## Investment Banking

- ▶ Continued reduction of legacy business relating to a previous strategy, resulting in lower revenues.
- ▶ Decreased advisory revenue as a result of lower deal flow and reduced client activity in a subdued environment.
- ▶ Lower specific credit impairments although large impairments raised against a small number of exposures, offset by a final settlement received from a Middle Eastern exposure fully impaired in prior years.
- ▶ Reduced non-performing loans.
- ▶ Higher net interest income due to good loan book growth at improved net interest margins, largely in the rest of Africa.

## Transactional Products and Services

- ▶ Continued growth in asset and deposit balances across Africa.
- ▶ Strong revenue performance from cash management services.
- ▶ Increased client demand for export confirmations, guarantees and letters of credit.
- ▶ Negative endowment impact in South Africa, Nigeria, Mozambique and Uganda following lower average interest rates.
- ▶ Specific credit impairments raised against Mauritius, Tanzania and South Africa exposures.
- ▶ Higher operating expenses due to continued investments in systems and people to support revenue growth in the rest of Africa.

## Real Estate and Principal Investment Management

- ▶ Non-recurrence of prior year gain in Turkey's principal investment management business.
- ▶ Lower profit on the sale of property investments.

Group results in brief	Segmental reporting	Income statement analysis	Balance sheet analysis	Capital management	Key banking legal entity information	Other information and restatements	Shareholder information
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## Loans and advances by product

	Change %	2013 Rm	2012 Rm
<b>Loans and advances to banks</b>	24	<b>124 833</b>	100 763
Call loans	(52)	<b>10 420</b>	21 532
Loans granted under resale agreements	>100	<b>65 192</b>	30 331
Other loans and advances	1	<b>49 221</b>	48 900
<b>Loans and advances to customers</b>	11	<b>280 176</b>	252 175
Gross loans and advances to customers	11	<b>284 885</b>	257 391
Instalment sale and finance leases	(12)	<b>2 801</b>	3 192
Overdrafts and other demand loans	44	<b>49 810</b>	34 618
Term loans	3	<b>162 973</b>	158 033
Loans granted under resale agreements	25	<b>21 364</b>	17 148
Commercial property finance	11	<b>42 213</b>	37 964
Other loans and advances	(11)	<b>5 724</b>	6 436
<i>Less: Credit impairments for loans and advances</i>	(10)	<b>4 709</b>	5 216
Credit impairments for non-performing loans	(11)	<b>3 462</b>	3 901
Credit impairments for performing loans	(5)	<b>1 247</b>	1 315
<b>Net loans and advances</b>	15	<b>405 009</b>	352 938
<b>Comprising:</b>			
Gross loans and advances	14	<b>409 718</b>	358 154
<i>Less: Credit impairments</i>	(10)	<b>4 709</b>	5 216
<b>Net loans and advances</b>	15	<b>405 009</b>	352 938
<b>Net loans and advances – on a constant currency basis</b>	7	<b>405 009</b>	379 280

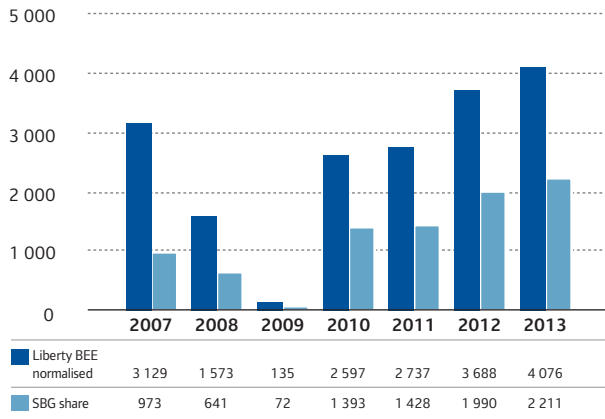
## Deposit and current accounts by product

	Change %	2013 Rm	2012 Rm
<b>Wholesale priced deposit and current accounts</b>	4	<b>646 009</b>	618 440
Current accounts	49	<b>59 993</b>	40 146
Cash management deposits	15	<b>104 877</b>	91 272
Call deposits	28	<b>84 974</b>	66 281
Term deposits	(18)	<b>161 543</b>	196 788
Negotiable certificates of deposits	19	<b>95 286</b>	79 966
Repurchase agreements	(33)	<b>5 546</b>	8 294
Other funding including interbank deposits	(1)	<b>133 790</b>	135 693
<b>Inter-divisional funding</b>	(3)	<b>(147 068)</b>	(151 877)
<b>Total deposit and current accounts</b>	7	<b>498 941</b>	466 563
<b>Total deposit and current accounts – on a constant currency basis</b>	0	<b>498 941</b>	496 713

## Segmental reporting

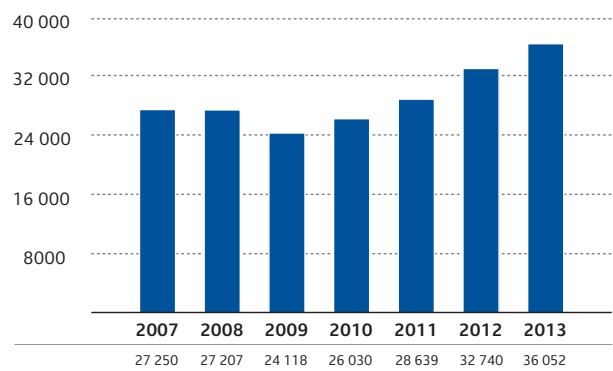
## Liberty

## Liberty headline earnings (Rm)

CAGR (2007 – 2013): Liberty BEE normalised: 5%  
SBG share: 15%

## Normalised embedded value (Rm)

CAGR (2007 – 2013) 5%



		Change %	2013	2012
Net insurance premiums <sup>1</sup>	Rm	16	34 466	29 631
Investment income and gains <sup>1</sup>	Rm	5	47 751	45 603
Benefits due to policyholders <sup>1</sup>	Rm	8	63 295	58 739
Management and service fee income <sup>1</sup>	Rm	21	3 189	2 643
Operating expenses <sup>1</sup>	Rm	18	14 226	12 080
BEE normalised headline earnings <sup>2</sup>	Rm	11	4 076	3 688
Headline earnings attributable to the group	Rm	11	2 211	1 990
Effective interest in Liberty at year-end	%		54.1	54.4
ROE	%		24.7	24.7
Return on Liberty group equity value <sup>2</sup>	%		16.1	20.8
Indexed new business (excluding contractual increases) <sup>2</sup>	Rm	15	6 948	6 055
New business margin <sup>2</sup>	%		2.2	2.0
Net cash inflows in insurance operations <sup>2</sup>	Rm	38	6 316	4 572
Normalised Liberty group equity value <sup>2</sup>	Rm	10	36 052	32 740
Capital adequacy requirement cover (times covered)			2.57	2.71

<sup>1</sup> Includes adjustments on consolidation of Liberty Holdings into the Standard Bank Group.<sup>2</sup> Liberty as published (return on embedded value).

## Favourable

- ▶ Growth in operating earnings (excluding LibFin investments) supported by strong results in Retail SA and Corporate business units.
- ▶ Positive risk and persistency variances in the insurance business.
- ▶ Long-term indexed insurance new business up 15% and long-term insurance cash inflows up 38%.
- ▶ Strong capital position.
- ▶ Stanlib South Africa net external client cash inflows of R21,7 billion.
- ▶ Value of new business at R839 million up 21% despite an increase in the risk discount rates.

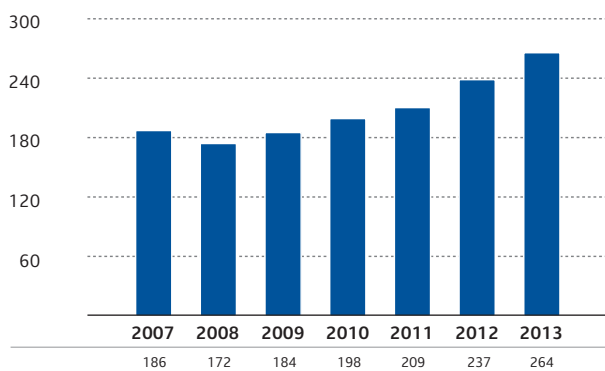
## Adverse

- ▶ Liberty Health Holdings and Direct Financial Services business units not yet profitable.
- ▶ Large mandate loss in Stanlib resulting in negative net external client cash flows of R5,9 billion.
- ▶ Income from LibFin investments down due to lower market returns and LibFin markets earnings lower due to interest rate volatility.

Group results in brief	Segmental reporting	Income statement analysis	Balance sheet analysis	Capital management	Key banking legal entity information	Other information and restatements	Shareholder information
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## Policyholder liabilities (Rbn)

CAGR (2007 – 2013): 6%



## BEE normalised summarised income statement

	Change %	2013 Rm	2012 Rm
Insurance premium revenue	16	35 782	30 720
Reinsurance premiums	21	(1 316)	(1 089)
<b>Net insurance premiums</b>	16	<b>34 466</b>	29 631
Investment income and gains	5	47 645	45 496
Management and service fee income	14	3 224	2 816
<b>Total revenue</b>	9	<b>85 335</b>	77 943
Benefits due to policyholders	8	63 212	58 647
Net insurance benefits and claims	3	45 245	43 864
Fair value adjustment to policyholders' liabilities under investment contracts	1	10 135	10 035
Fair value adjustment on third party mutual fund interests	65	7 832	4 748
<b>Income after policyholders' benefits</b>	15	<b>22 123</b>	19 296
Operating expenses	18	14 623	12 434
Insurance, investment and asset management acquisition costs	11	4 233	3 818
General marketing and administration expenses	20	9 079	7 573
Finance costs	35	327	243
Preference dividend in subsidiary	23	984	800
Equity accounted earnings from joint ventures	(100)	0	3
<b>Profit before taxation</b>	9	<b>7 500</b>	6 865
Taxation	11	2 968	2 685
<b>Total earnings</b>	8	<b>4 532</b>	4 180
Preference share dividend deducted	-	(2)	(2)
Headline earnings adjustable items	>100	108	(71)
Attributable to non-controlling interests <sup>1</sup>	34	562	419
<b>BEE normalised headline earnings</b>	11	<b>4 076</b>	3 688

<sup>1</sup> Non-controlling interest within Liberty Holdings.



## Segmental reporting

## Liberty (continued)

## BEE normalised headline earnings – Liberty Holdings

	Change %	2013 Rm	2012 Rm
Retail insurance South Africa	24	1 467	1 179
Liberty corporate	83	121	66
LibFin	(5)	2 015	2 116
Stanlib	18	633	537
Liberty properties	(8)	44	48
Liberty Africa	>100	52	21
Liberty health	5	(40)	(42)
Other	9	(216)	(237)
<b>BEE normalised headline earnings</b>	<b>11</b>	<b>4 076</b>	<b>3 688</b>

## External assets under management

	Change %	2013 Rbn	2012 Rbn
<b>Asset management – assets under management</b>	<b>12</b>	<b>47</b>	<b>42</b>
Segregated funds	13	43	38
Properties	0	4	4
<b>Wealth management – funds under administration</b>	<b>17</b>	<b>276</b>	<b>236</b>
Single manager unit trust	(9)	91	100
Institutional marketing	10	53	48
Linked and structured life products	95	84	43
Multi-manager	11	10	9
Rest of Africa	6	38	36
<b>Total external assets under management</b>	<b>16</b>	<b>323</b>	<b>278</b>

# Income statement analysis

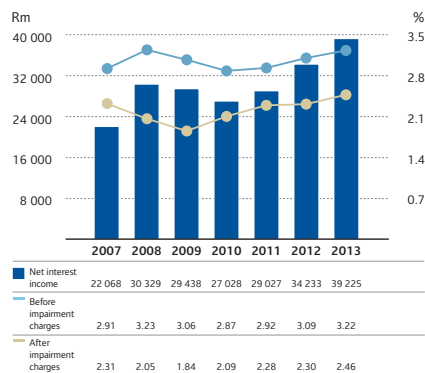
Net interest income and margin analysis	44
Non-interest revenue	46
Credit impairment charges	48
Operating expenses	52
Taxation	54

## Income statement analysis

# Net interest income and margin analysis

## Net interest income and net interest margin

CAGR (2007 – 2013): 10%



## Movement in average assets, net interest income and margin per business unit

	Personal & Business Banking		
	Average assets Rm	Net interest income Rm	Net interest margin %
<b>2012 banking activities as reported</b>	489 809	23 834	4.88
Restatements and reclassifications	1 159	(376)	(0.09)
<b>2012 banking activities restated</b>	490 968	23 458	4.79
Net non-interest earning assets	(23 002)	854	0.42
<b>Interest earning assets – 2012</b>	467 966	24 312	5.21
Impact of volume changes	<b>49 054</b>	<b>3 135</b>	
Impact of calendar variance		<b>(69)</b>	
Impact of rate changes		<b>1 098</b>	<b>0.23</b>
Lending margin		<b>1 671</b>	<b>0.36</b>
Client yield <sup>1</sup>		<b>1 571</b>	<b>0.34</b>
Cost of funding <sup>2</sup>		<b>100</b>	<b>0.02</b>
Unwinding of discount on credit impairments – IAS 39		<b>(168)</b>	<b>(0.04)</b>
Funding margin		<b>141</b>	<b>0.03</b>
Endowment – funding		<b>(370)</b>	<b>(0.08)</b>
Endowment – capital and reserves		<b>(159)</b>	<b>(0.03)</b>
Assets held for liquidity purposes		<b>(2)</b>	<b>(0.00)</b>
Other treasury and banking activities		<b>(15)</b>	<b>(0.01)</b>
Change in composition of balance sheet			<b>0.07</b>
<b>Interest earning assets – 2013</b>	<b>517 020</b>	<b>28 476</b>	<b>5.51</b>
Net non-interest earning assets	27 881	(918)	(0.45)
<b>2013 banking activities</b>	<b>544 901</b>	<b>27 558</b>	<b>5.06</b>
Net interest income change (%)		17.5	
Average assets change (%)	11.0		

<sup>1</sup> Client yield changes refer to the difference in movement between average client rates and base lending rates.<sup>2</sup> Cost of funding changes refer to the difference in movement between base lending rates and an allocated internal cost of funding based on the term nature of the asset.

## Favourable

- Cumulative positive effect of pricing strategies on mortgage lending business reflecting underlying risk and anticipated Basel III liquidity requirements.
- Increased higher margin earning unsecured lending, primarily card debtors, overdrafts and revolving credit plans improving the lending book mix within the strategic risk appetite.
- Refined instalment sales and finance leases credit scorecards appropriately pricing for risk.
- Less expensive sources of funding in South Africa reduced the cost of funding the lending book.
- Strong balance growth in the rest of Africa and greater proportion of endowment funding balances assisted the mix.
- Easing of liquidity pressures in the rest of Africa.
- Favourable fair value adjustments on government bonds held in South Africa, Kenya and Nigeria.
- Translation effect of the weaker rand.

## Unfavourable

- Negative endowment impact on capital and transactional balances due to lower average interest rates in South Africa, Nigeria, Uganda, Kenya and Mozambique.
- Lower unwinding to interest income of the IAS39 discount on expected recoveries of non-performing loans.

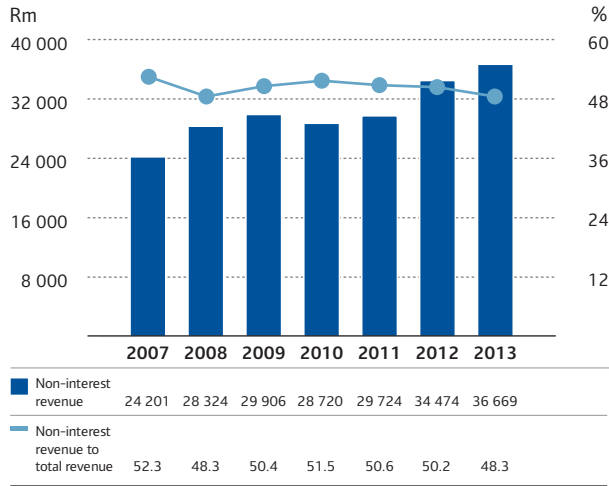
	Corporate & Investment Banking			Banking activities		
	Average assets Rm	Net interest income Rm	Net interest margin %	Average assets Rm	Net interest income Rm	Net interest margin %
	637 490	9 938	1.56	1 110 784	34 233	3.09
	(3 103)	(388)	(0.05)			
	634 387	9 550	1.51	1 110 784	34 233	3.09
	(176 931)	498	0.69	(220 761)	2 623	1.06
	457 456	10 048	2.20	890 023	36 856	4.15
	<b>38 053</b>	<b>2 278</b>		<b>86 776</b>	<b>4 836</b>	
		<b>(26)</b>			<b>(108)</b>	
		<b>(398)</b>	<b>(0.09)</b>		<b>304</b>	<b>0.03</b>
		<b>(292)</b>	<b>(0.06)</b>		<b>1 165</b>	<b>0.13</b>
		<b>(472)</b>	<b>(0.10)</b>		<b>877</b>	<b>0.10</b>
		<b>180</b>	<b>0.04</b>		<b>288</b>	<b>0.03</b>
		<b>(7)</b>	<b>(0.00)</b>		<b>(175)</b>	<b>(0.02)</b>
		<b>(16)</b>	<b>(0.00)</b>		<b>(18)</b>	<b>(0.00)</b>
		<b>(330)</b>	<b>(0.07)</b>		<b>(700)</b>	<b>(0.08)</b>
		<b>(312)</b>	<b>(0.07)</b>		<b>(659)</b>	<b>(0.07)</b>
		<b>137</b>	<b>0.03</b>		<b>352</b>	<b>0.04</b>
		<b>422</b>	<b>0.08</b>		<b>339</b>	<b>0.03</b>
			<b>0.29</b>			<b>0.11</b>
	495 509	11 902	2.40	976 799	41 888	4.29
	189 674	(461)	(0.73)	241 975	(2 663)	(1.07)
	685 183	11 441	1.67	1 218 774	39 225	3.22
		19.8			14.6	
	8.0			9.7		

## Income statement analysis

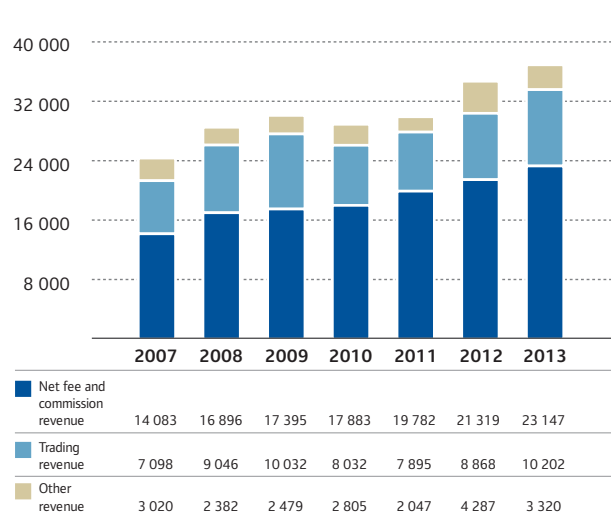
## Non-interest revenue

## Non-interest revenue

CAGR (2007 – 2013): 7%



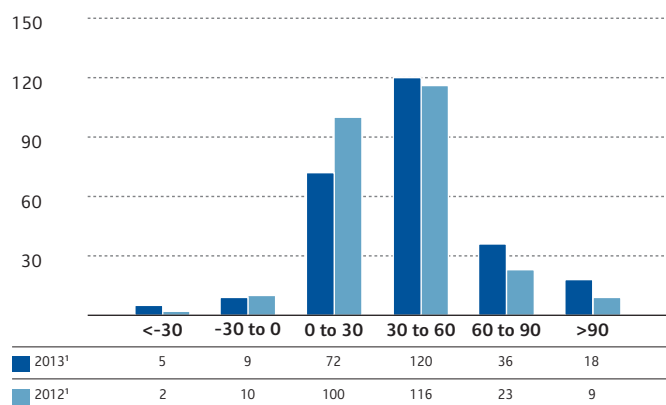
## Analysis of non-interest revenue (Rm)



	Change %	2013 Rm	2012 Rm
<b>Net fee and commission revenue</b>	9	<b>23 147</b>	21 319
Fee and commission revenue	9	<b>27 053</b>	24 732
Account transaction fees	1	<b>9 568</b>	9 497
Electronic banking	16	<b>2 407</b>	2 082
Knowledge-based fees and commission	(7)	<b>2 016</b>	2 158
Card-based commission	15	<b>4 769</b>	4 132
Bancassurance	21	<b>1 670</b>	1 381
Documentation and administration fees	23	<b>1 497</b>	1 222
Foreign currency service fees	14	<b>1 572</b>	1 381
Other	23	<b>3 554</b>	2 879
Fee and commission expense	14	<b>(3 906)</b>	(3 413)
<b>Trading revenue</b>	15	<b>10 202</b>	8 868
Fixed income and currencies (FIC)	(3)	<b>7 039</b>	7 280
Commodities	28	<b>1 984</b>	1 553
Equities	>100	<b>1 179</b>	35
<b>Other revenue</b>	(23)	<b>3 320</b>	4 287
Banking and other	(40)	<b>1 356</b>	2 253
Property-related revenue	(29)	<b>474</b>	663
Insurance – bancassurance income	9	<b>1 490</b>	1 371
<b>Total non-interest revenue</b>	6	<b>36 669</b>	34 474

Group results in brief	Segmental reporting	Income statement analysis	Balance sheet analysis	Capital management	Key banking legal entity information	Other information and restatements	Shareholder information
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## Distribution of daily trading profit or loss (Rm)



<sup>1</sup> Daily trading revenue

### Favourable

- ▶ Continued positive growth in card-based commissions due to higher turnover volumes, high value merchant acquiring additions in South Africa and the successful launch of the card business in Nigeria.
- ▶ Good growth in the customer base, transactional volumes and points of representation in the rest of Africa, particularly in Zambia, Ghana, Angola and Zimbabwe.
- ▶ Electronic banking revenue supported by higher business online activity, sales volumes from the Instant Money initiative launched in the latter part of 2012 and increased ATM usage.
- ▶ Bancassurance commission revenue assisted by the continued increase in the policy base and higher investment portfolio sales volumes.
- ▶ Documentation and administration fees benefited from increased overdrafts and revolving credit account bases in South Africa, coupled with growth in business activity in Botswana, Tanzania and Namibia.
- ▶ Other fee income positively impacted by:
  - ▶ a strong equity market performance and increased volumes of assets under management in Nigeria.
  - ▶ higher inflow of offshore investments in bonds and treasury bills increasing letters of credit and export confirmations
  - ▶ additional commitment fees received in South Africa.
- ▶ Equity trading provision released following the successful legal resolution of a counterparty dispute.
- ▶ Increased equities investments dividend income and beneficial equity market performance in South Africa.
- ▶ Positive trading environment in the rest of Africa, supported by favourable risk positioning, primarily in Ghana, Kenya, Malawi and Angola.
- ▶ Precious metals trading gains assisted by market volatility and the fall of commodity prices.
- ▶ Increased bancassurance joint venture income.
- ▶ The weaker rand assisted non-interest revenue growth by 4%.

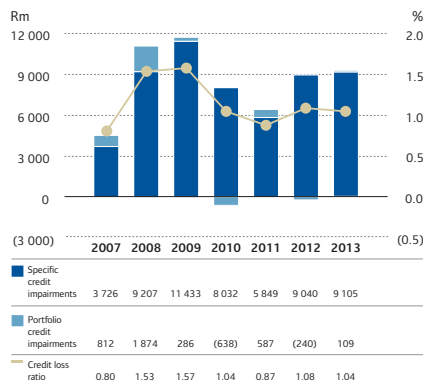
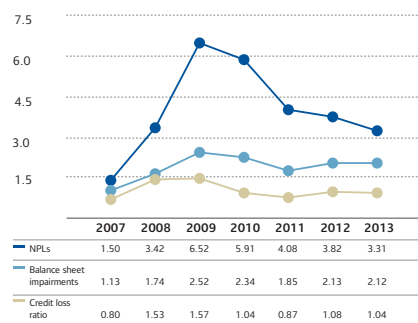
### Adverse

- ▶ Lower fee structures with the migration of inclusive banking customers to the new core banking platform.
- ▶ Regulatory pricing constraints in Nigeria, Zambia and Botswana.
- ▶ Higher insurance claims incurred, mainly due to hail storms in South Africa.
- ▶ Non-recurrence of structuring and knowledge based fees on renewable energy project financing, coupled with lower deal flow in Kenya and Uganda.
- ▶ Difficult FIC trading conditions in South Africa and outside of Africa in a global macro-environment.
- ▶ Non-recurrence of gains on the disposal of an equity investment in a Commodities Exchange as well as private equity and listed property investments.

## Income statement analysis

## Credit impairment charges

## Credit impairment charges

Credit loss history (%)  
(as a percentage of gross loans and advances)

## Income statement impairment charges (net of recoveries)

	Change %	2013					Credit loss ratio %
		Specifically impaired loans			Portfolio credit impairment charges Rm	Total impairment charges Rm	
		Specific impairment Rm	IAS 39 dis-count <sup>1</sup> Rm	Total Rm			
<b>Personal &amp; Business Banking</b>	17	6 763	790	7 553	264	7 817	1.47
Mortgage loans	(9)	2 097	305	2 402	9	2 411	0.79
Instalment sale and finance leases	61	804	16	820	(31)	789	1.18
Card debtors	>100	683	66	749	91	840	3.26
Other loans and advances	20	3 179	403	3 582	195	3 777	2.83
Personal unsecured lending	18	2 169	312	2 481	245	2 726	5.73
Business lending and other	26	1 010	91	1 101	(50)	1 051	1.22
<b>Corporate &amp; Investment Banking</b>	(40)	1 517	35	1 552	(155)	1 397	0.36
Corporate loans	(41)	1 465	35	1 500	(149)	1 351	0.39
Commercial property finance	(16)	52		52	(6)	46	0.11
<b>Central and other</b>	(100)						
<b>Total banking activities</b>	5	8 280	825	9 105	109	9 214	1.04

<sup>1</sup> Discounting of expected recoveries in terms of IAS 39.

## Favourable

- Improved recoveries, particularly in mortgage lending, due to the continued focus and execution of rehabilitation strategies.
- Enhanced granularity in credit impairment modelling across various portfolios.
- Risk appetite of unsecured lending, both in South Africa and the rest of Africa, was substantially reduced from the first quarter of 2013.
- Substantially lower credit impairment charges in Nigeria, Uganda and Mauritius.
- Lower specific impairment charges in CIB, including a final settlement received from a Middle Eastern exposure fully impaired in the prior year.
- Reduced portfolio provisions in CIB due to an improvement in risk grades.
- Reduction in CIB non-performing loans.

## Adverse

- Increased non-performing loans in all PBB portfolios other than mortgage loans.
- Higher credit impairment charges in card debtors and other personal unsecured lending in South Africa, particularly revolving credit plans and overdrafts, due to loan book growth and increased consumer strain.
- Deterioration in the credit performance of Tanzania and Botswana's personal unsecured loans and SME lending.

	Change %	2012					Credit loss ratio %
		Specifically impaired loans			Portfolio credit impairment charges Rm	Total impairment charges Rm	
		Specific impairment Rm	IAS 39 dis-count <sup>1</sup> Rm	Total Rm			
		5 954	765	6 719	(61)	6 658	1.39
		2 793	552	3 345	(697)	2 648	0.91
		396	55	451	39	490	0.85
		300	24	324	60	384	1.73
		2 465	134	2 599	537	3 136	2.92
		1 772	69	1 841	463	2 304	6.47
		693	65	758	74	832	1.16
		2 285	35	2 320	20	2 340	0.63
		2 188	35	2 223	62	2 285	0.69
		97		97	(42)	55	0.14
		1		1	(199)	(198)	
		8 240	800	9 040	(240)	8 800	1.08

## Income statement analysis Credit impairment charges continued

## Balance sheet impairment – roll forward from December 2012

	2013 Opening balance Rm	IAS 39 discount in opening balance Rm	Net provisions raised and released <sup>1</sup> Rm
<b>Specific credit impairments</b>			
<b>Personal &amp; Business Banking</b>	8 614	752	8 748
Mortgage loans	4 166	429	2 565
Instalment sale and finance leases	787	50	1 050
Card debtors	580	62	1 107
Other loans and advances	3 081	211	4 026
Personal unsecured lending	1 908	92	2 819
Business lending and other	1 173	119	1 207
<b>Corporate &amp; Investment Banking</b>	3 901	61	1 568
Corporate loans	3 721	61	1 516
Commercial property finance	180		52
<b>Central and other</b>	1		
<b>Total</b>	12 516	813	10 316
<b>Portfolio credit impairments</b>			
<b>Personal &amp; Business Banking</b>	3 645		264
Mortgage loans	716		9
Instalment sale and finance leases	520		(31)
Card debtors	494		91
Other loans and advances	1 915		195
Personal unsecured lending	1 347		245
Business lending and other	568		(50)
<b>Corporate &amp; Investment Banking</b>	1 315	20	(155)
Corporate loans	1 212	20	(149)
Property finance	103		(6)
<b>Central and other</b>	228		
<b>Total</b>	5 188	20	109
<b>Total impairments</b>			
<b>Personal &amp; Business Banking</b>	12 259	752	9 012
Mortgage loans	4 882	429	2 574
Instalment sale and finance leases	1 307	50	1 019
Card debtors	1 074	62	1 198
Other loans and advances	4 996	211	4 221
Personal unsecured lending	3 255	92	3 064
Business lending and other	1 741	119	1 157
<b>Corporate &amp; Investment Banking</b>	5 216	81	1 413
Corporate loans	4 933	81	1 367
Commercial property finance	283		46
<b>Central and other</b>	229		
<b>Total</b>	17 704	833	10 425
<b>Total balance sheet impairments as a % of gross loans and advances</b>	2.13		

<sup>1</sup> New provisions raised less recoveries on the amounts written off in previous years equals the income statement credit impairment charge (2013: R10 425 million – R1 211 million = R9 214 million).

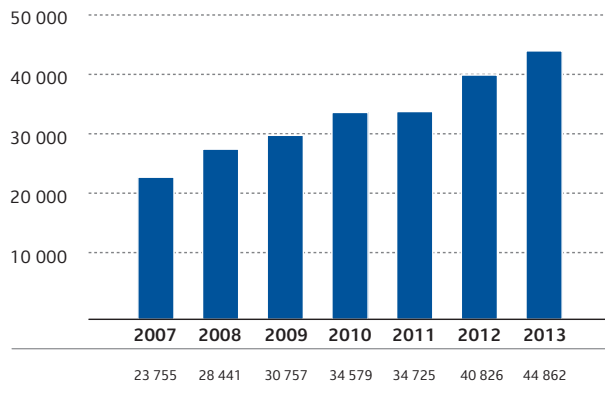
Group results in brief	Segmental reporting	Income statement analysis	Balance sheet analysis	Capital management	Key banking legal entity information	Other information and restatements	Shareholder information
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	IAS 39 discount in new impairments raised Rm	Impaired accounts written off Rm	IAS 39 discount recycled to net interest income Rm	Currency translation and other movements Rm	2013 Closing balance Rm	IAS 39 discount in closing balance Rm	2013 Recoveries of amounts written off in previous years <sup>1</sup> Rm
	790	(6 472)	(558)	184	10 516	984	1 195
	305	(2 546)	(304)	62	3 943	430	163
	16	(803)	(29)	150	1 155	37	230
	66	(718)	(51)	6	924	77	358
	403	(2 405)	(174)	(34)	4 494	440	444
	312	(1 623)	(123)	(54)	2 927	281	338
	91	(782)	(51)	20	1 567	159	106
	55	(2 776)		769	3 462	116	16
	55	(2 705)		769	3 301	116	16
		(71)			161		
					1		
	845	(9 248)	(558)	953	13 979	1 100	1 211
				85	3 994		
				29	754		
				31	520		
				1	586		
				24	2 134		
				(110)	1 482		
				134	652		
	(20)			87	1 247		
	(20)			87	1 150		
					97		
					228		
	(20)			172	5 469		
	790	(6 472)	(558)	269	14 510	984	1 195
	305	(2 546)	(304)	91	4 697	430	163
	16	(803)	(29)	181	1 675	37	230
	66	(718)	(51)	7	1 510	77	358
	403	(2 405)	(174)	(10)	6 628	440	444
	312	(1 623)	(123)	(164)	4 409	281	338
	91	(782)	(51)	154	2 219	159	106
	35	(2 776)		856	4 709	116	16
	35	(2 705)		856	4 451	116	16
		(71)			258		
					229		
	825	(9 248)	(558)	1 125	19 448	1 100	1 211
					2.12		

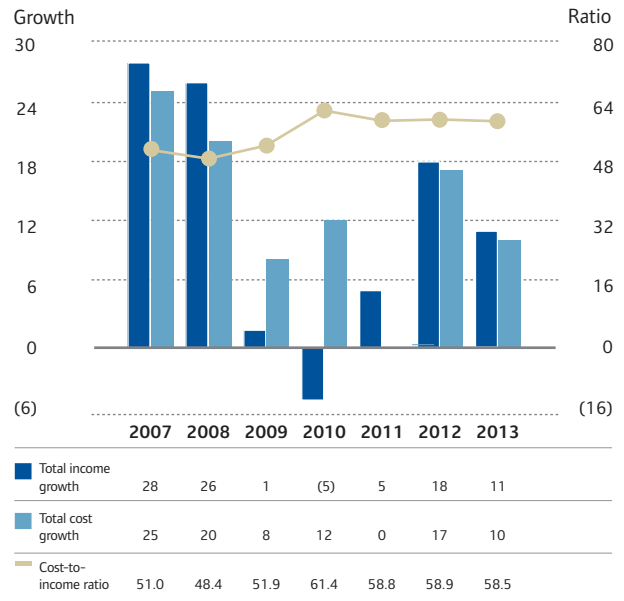
## Income statement analysis

# Operating expenses

**Operating expenses (Rm)**  
CAGR (2007 – 2013): 11%



**Cost and income growth (%)**



	Change %	2013 Rm	2012 Rm
<b>Staff costs</b>			
Fixed remuneration	10	16 842	15 290
Variable remuneration	15	5 184	4 513
Charge for incentive payments	18	4 063	3 432
Charge for deferred incentive schemes	(16)	569	677
IFRS 2 share-based payment expense	37	552	404
Other staff costs	11	2 734	2 462
<b>Total staff costs</b>	11	24 760	22 265
Variable remuneration as a % of total staff costs		20.9	20.3
<b>Other operating expenses</b>			
Information technology	23	4 456	3 636
Depreciation and amortisation	7	3 587	3 341
Impairment of intangible assets <sup>1</sup>	100	308	–
Communication	4	1 463	1 403
Premises	6	3 335	3 133
Professional fees	(18)	1 742	2 114
Other	25	5 211	4 176
<b>Total other operating expenses</b>	13	20 102	17 803
<b>Total operating expenses (excluding restructure charge)</b>	12	44 862	40 068
Restructure charge <sup>1</sup>	(100)	–	758
<b>Total operating expenses</b>	10	44 862	40 826
<b>Total operating expenses on a constant currency basis</b>	4	44 862	43 127
<b>Total income including equity accounted earnings and sale of subsidiaries</b>	11	76 631	69 296
Cost-to-income ratio (%)		58.5	58.9

<sup>1</sup> The 2012 restructure charge includes R220 million impairment of intangible assets.

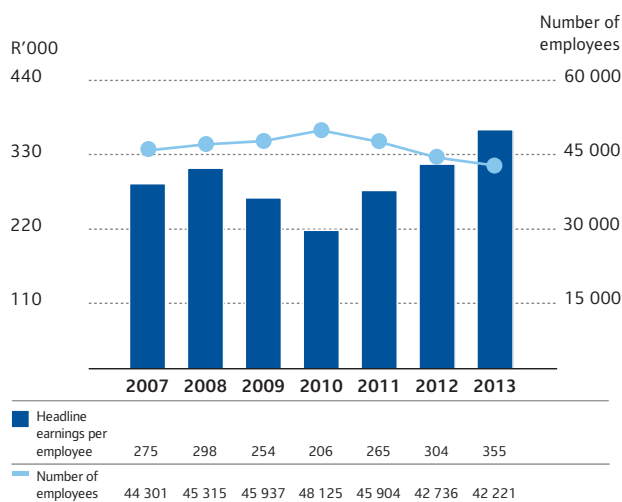
## Analysis of total information technology function spend

	Change %	2013 Rm	2012 Rm
IT staff costs	8	2 871	2 669
Information technology licences, maintenance and related costs	23	4 456	3 636
Depreciation and amortisation	16	2 945	2 538
Other	6	1 005	951
<b>Total</b>	15	11 277	9 794



Group results in brief	Segmental reporting	Income statement analysis	Balance sheet analysis	Capital management	Key banking legal entity information	Other information and restatements	Shareholder information
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## Headline earnings per employee



	Change %	2013	2012
<b>Headcount by business unit</b>			
Personal & Business Banking	1	21 217	21 062
Corporate & Investment Banking	(12)	2 305	2 609
Central and other (enabling functions)	(2)	18 699	19 065
<b>Banking activities</b>	(1)	<b>42 221</b>	42 736
<b>Headcount by region</b>			
South Africa	(3)	27 478	28 248
Rest of Africa	5	13 430	12 841
Outside Africa	(20)	1 313	1 647
<b>Banking activities</b>	(1)	<b>42 221</b>	42 736

## Currency translation impact

- Adverse translation impact of a weaker rand on staff costs of 4%, other operating expenses (excluding the restructure charge) of 7% and total operating expenses including the restructure charge of 6%.
- On a constant currency basis income growth of 7% exceeded operating expenses growth of 4%.

## Staff costs and headcount

- Increased headcount in the rest of Africa on the back of branch network expansions, particularly in Angola.
- Reduced headcount outside of Africa due to the restructure at the end of 2012, and in South Africa following natural attrition and optimisation.
- Charge for incentive payments increasing in line with business performance.
- Increased amortisation of prior year's deferred share based payment compensation.
- Higher other staff costs due to:
  - additional temporary staff and increased working hours within the branch channels
  - lower pension fund surplus release.

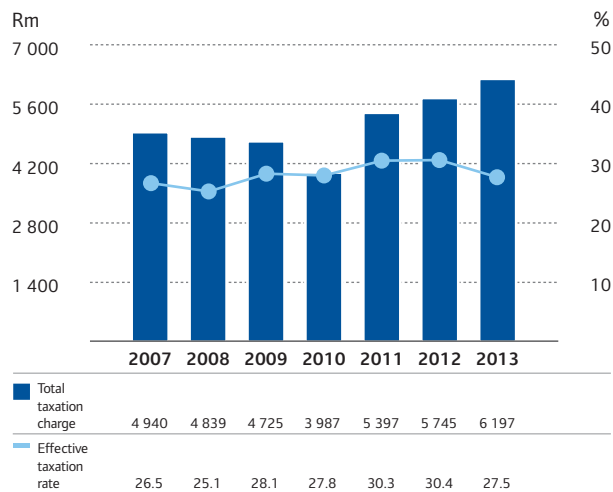
## Other operating expenses

- Information technology impacted by:
  - inflationary increases and the effect of the weaker rand
  - development projects moving into production, specifically in relation to core banking platforms
  - additional data line charges
  - the outsourcing of desktop support services.
- Higher depreciation charge attributable to branch network expansion and the roll out of ATMs in the rest of Africa.
- Amortisation costs in Africa increased as a result of core banking systems commissioned partly offset by lower amortisation outside of Africa due to the impairment of intangibles in 2012.
- Additional deposit protection premium insurance legislated in Zimbabwe and a significant increase in the regulatory charge to banks for the AMCON sinking fund in Nigeria.
- Increased operational risk losses, including an accrual for a fine imposed by the Financial Conduct Authority in the United Kingdom.
- Increased travel and marketing related expenses due to new product campaigns (e.g. the UCount loyalty programme) and brand awareness.
- Network expansion in Angola contributing to overall cost growth.
- Benefit of non-recurrence of regulatory and compliance related costs outside of Africa.

## Income statement analysis

## Taxation

## Taxation charge and effective taxation rate



## Taxation rate reconciliation

	2013 %	2012 %
<b>Effective taxation rate</b>	<b>27.5</b>	30.4
Indirect taxation	<b>(7.0)</b>	(7.5)
<b>Direct taxation – current and prior periods</b>	<b>20.5</b>	22.9
Prior year tax	<b>0.7</b>	5.1
<b>Direct taxation – current year</b>	<b>21.2</b>	28.0
Adjustments to direct taxation	<b>(0.9)</b>	(1.8)
Capital gains tax	<b>(0.3)</b>	(0.4)
Foreign tax	<b>(0.6)</b>	(0.5)
Secondary tax cost on companies	–	(0.5)
Deferred tax rate adjustment	–	(0.4)
<b>Direct taxation – current year – normal</b>	<b>20.3</b>	26.2
Permanent differences	<b>7.7</b>	1.8
Non-taxable income	<b>7.5</b>	8.5
Deductible indirect tax	<b>2.0</b>	2.1
Other	<b>(1.8)</b>	(8.8)
<b>Direct taxation – statutory rate</b>	<b>28.0</b>	28.0

## Favourable rate movements

- ▶ Non-recurrence of the impairment in 2012 of the deferred tax assets on tax losses in SB Plc and Brazil.
- ▶ Positive impact of the abolishment of secondary tax on companies in the prior year.
- ▶ Non-recurrence of a deferred tax adjustment due to the change in the capital gains tax inclusion rate in 2012.

## Unfavourable rate movements

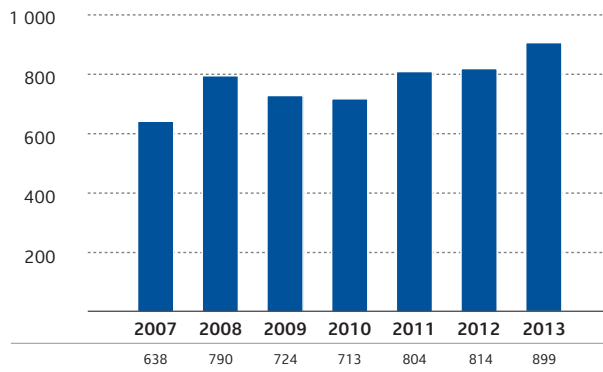
- ▶ Non-recurrence of prior year's positive settlement of a historical tax appeal.
- ▶ Decreased non-taxable dividend and other non-taxable income.

# Balance sheet analysis

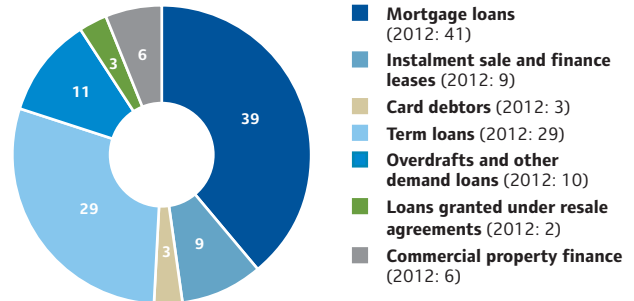
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## Balance sheet analysis

## Loans and advances

Loans and advances (Rbn)  
CAGR (2007 – 2013): 6%

## Composition of gross loans and advances to customers (%)



## By advance type

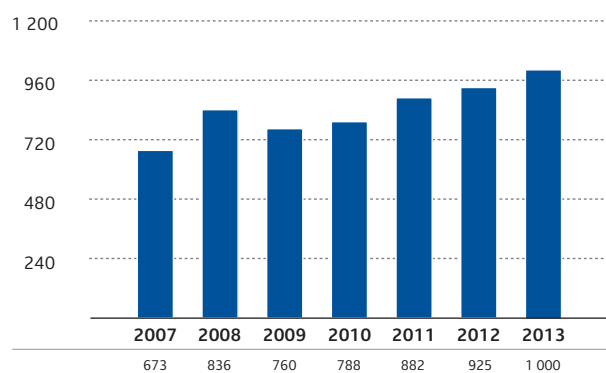
	Change %	2013 Rm	2012 Rm
<b>Loans and advances to banks</b>	22	<b>125 559</b>	102 610
Call loans	(54)	<b>10 218</b>	22 328
Loans granted under resale agreements	>100	<b>65 192</b>	30 331
Other loans and advances	0	<b>50 149</b>	49 951
<b>Loans and advances to customers</b>	9	<b>773 816</b>	711 282
Gross loans and advances to customers	9	<b>793 264</b>	728 986
Mortgage loans	3	<b>308 916</b>	299 791
Instalment sale and finance leases	11	<b>73 502</b>	66 053
Card debtors	16	<b>27 786</b>	24 052
Overdrafts and other demand loans	34	<b>87 254</b>	65 008
Personal loans	1	<b>11 768</b>	11 620
Corporate, business and other loans	41	<b>75 486</b>	53 388
Other term loans	6	<b>227 281</b>	213 761
Personal loans	25	<b>38 708</b>	31 033
Corporate, business and other loans	3	<b>188 573</b>	182 728
Loans granted under resale agreements	25	<b>21 364</b>	17 148
Commercial property finance	11	<b>45 858</b>	41 393
Other loans and advances	(27)	<b>1 303</b>	1 780
Less: Credit impairments for loans and advances	10	<b>19 448</b>	17 704
Credit impairments for non-performing loans	12	<b>13 979</b>	12 516
Credit impairments for performing loans	5	<b>5 469</b>	5 188
<b>Net loans and advances</b>	11	<b>899 375</b>	813 892
<b>Comprising:</b>			
Gross loans and advances	10	<b>918 823</b>	831 596
Less: credit impairments	10	<b>19 448</b>	17 704
<b>Net loans and advances</b>	11	<b>899 375</b>	813 892
<b>Net loans and advances on a constant currency</b>	6	<b>899 375</b>	851 223
<b>Securitised assets consolidated above:</b>			
Mortgage loans	(11)	<b>9 937</b>	11 113

Group results in brief	Segmental reporting	Income statement analysis	Balance sheet analysis	Capital management	Key banking legal entity information	Other information and restatements	Shareholder information
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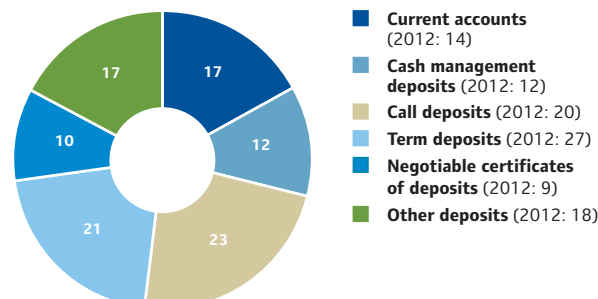
# Deposit and current accounts

## Deposit and current accounts (Rbn)

CAGR (2007 – 2013): 7%



## Composition of deposit and current accounts (%)



## By deposit type

	Change %	2013 Rm	2012 Rm
<b>Deposits from banks</b>	(11)	<b>110 406</b>	124 275
Deposits from banks and central banks	(8)	<b>107 947</b>	117 577
Deposits from banks under repurchase agreements	(63)	<b>2 459</b>	6 698
<b>Deposits from customers</b>	11	<b>889 448</b>	800 610
Current accounts	35	<b>171 846</b>	127 618
Cash management deposits	16	<b>123 932</b>	106 968
Call deposits	25	<b>227 867</b>	182 221
Savings accounts	(21)	<b>19 369</b>	24 382
Term deposits	(14)	<b>212 497</b>	247 711
Negotiable certificates of deposit	19	<b>95 285</b>	79 966
Repurchase agreements	93	<b>3 086</b>	1 596
Securitised issuances	(22)	<b>5 625</b>	7 192
Other funding	30	<b>29 941</b>	22 956
<b>Total deposit and current accounts</b>	8	<b>999 854</b>	924 885
<b>Comprising:</b>			
Retail priced deposit and current accounts	20	<b>298 165</b>	248 289
Wholesale priced deposit and current accounts	4	<b>701 689</b>	676 596
<b>Total deposit and current accounts</b>	8	<b>999 854</b>	924 885
<b>Total deposit and current accounts on a constant currency</b>	3	<b>999 854</b>	968 548

## Balance sheet analysis

## Loans and advances performance

	Performing loans				
	Neither past due nor specifically impaired			Not specifically impaired	
	Gross loans and advances Rm	Normal monitoring Rm	Close monitoring Rm	Early arrears Rm	Non-performing Rm
<b>2013</b>					
<b>Personal &amp; Business Banking</b>	<b>555 572</b>	<b>482 250</b>	<b>17 921</b>	<b>31 300</b>	
Mortgage loans	308 908	267 160	10 469	17 292	
Instalment sale and finance leases	70 700	62 467	1 789	4 197	
Card debtors	27 786	22 550	1 882	2 058	
Other loans and advances	148 178	130 073	3 781	7 753	
Personal unsecured lending	50 476	39 457	1 906	5 055	
Business lending and other	97 702	90 616	1 875	2 698	
<b>Corporate &amp; Investment Banking</b>	<b>409 718</b>	<b>402 940</b>	<b>390</b>	<b>116</b>	<b>978</b>
Corporate loans	367 505	361 389	390	92	918
Commercial property finance	42 213	41 551		24	60
<b>Central and other</b>	<b>(46 467)</b>	<b>(46 467)</b>			
<b>Gross loans and advances</b>	<b>918 823</b>	<b>838 723</b>	<b>18 311</b>	<b>31 416</b>	<b>978</b>
<b>Percentage of total book (%)</b>	<b>100.0</b>	<b>91.3</b>	<b>2.0</b>	<b>3.4</b>	<b>0.1</b>
<b>2012</b>					
<b>Personal &amp; Business Banking</b>	<b>502 168</b>	<b>430 757</b>	<b>20 368</b>	<b>28 567</b>	
Mortgage loans	299 675	255 240	11 824	16 864	
Instalment sale and finance leases	62 860	54 950	3 089	3 220	
Card debtors	24 052	19 371	2 009	1 780	
Other loans and advances	115 581	101 196	3 446	6 703	
Personal unsecured lending	42 653	34 650	1 465	3 992	
Business lending and other	72 928	66 546	1 981	2 711	
<b>Corporate &amp; Investment Banking</b>	<b>358 154</b>	<b>348 205</b>	<b>604</b>	<b>30</b>	<b>1 332</b>
Corporate loans	320 190	311 198	604	25	1 135
Commercial property finance	37 964	37 007		5	197
<b>Central and other</b>	<b>(28 726)</b>	<b>(28 726)</b>			
<b>Gross loans and advances</b>	<b>831 596</b>	<b>750 236</b>	<b>20 972</b>	<b>28 597</b>	<b>1 332</b>
<b>Percentage of total book (%)</b>	<b>100.0</b>	<b>90.2</b>	<b>2.5</b>	<b>3.4</b>	<b>0.2</b>

## Criteria for classifications of loans and advances

Non-performing loans	Those loans for which: <ul style="list-style-type: none"> <li>• the group has identified objective evidence of default, such as a breach of a material loan covenant or condition, or</li> <li>• instalments are due and unpaid for 90 days or more.</li> </ul>
Neither past due nor specifically impaired loans	Loans that are current and fully compliant with all contractual terms and conditions. Normal monitoring loans within this category are generally rated 1 to 21 and close monitoring loans are generally rated 22 to 25 using the group's master rating scale.
Early arrears but not specifically impaired loans	Loans where the counterparty has failed to make contractual payments and payments are less than 90 days past due, but it is expected that the full carrying value will be recovered when considering future cash flows, including collateral. Ultimate loss is not expected but could occur if the adverse conditions persist.

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	Non-performing loans									
	Specifically impaired loans								Total non-performing loans Rm	Non-performing loans %
	Sub-standard Rm	Doubtful Rm	Loss Rm	Total Rm	Securities and expected recoveries on specifically impaired loans Rm	Net after securities and expected recoveries on specifically impaired loans Rm	Balance sheet impairments for non-performing specifically impaired loans Rm	Specific gross impairment coverage %		
	5 532	14 901	3 668	24 101	13 585	10 516	10 516	44	24 101	4.3
	3 835	9 623	529	13 987	10 044	3 943	3 943	28	13 987	4.5
	305	1 253	689	2 247	1 092	1 155	1 155	51	2 247	3.2
	230	337	729	1 296	372	924	924	71	1 296	4.7
	1 162	3 688	1 721	6 571	2 077	4 494	4 494	68	6 571	4.4
	503	2 357	1 198	4 058	1 131	2 927	2 927	72	4 058	8.0
	659	1 331	523	2 513	946	1 567	1 567	62	2 513	2.6
	811	3 478	1 005	5 294	1 832	3 462	3 462	65	6 272	1.5
	512	3 263	941	4 716	1 415	3 301	3 301	70	5 634	1.5
	299	215	64	578	417	161	161	28	638	1.5
					(1)	1	1			
	6 343	18 379	4 673	29 395	15 416	13 979	13 979	48	30 373	3.3
	0.7	2.0	0.5	3.2	1.7	1.5	1.5			
	6 276	13 245	2 955	22 476	13 862	8 614	8 614	38	22 476	4.5
	4 966	10 088	693	15 747	11 581	4 166	4 166	26	15 747	5.3
	221	692	688	1 601	814	787	787	49	1 601	2.5
	159	233	500	892	312	580	580	65	892	3.7
	930	2 232	1 074	4 236	1 155	3 081	3 081	73	4 236	3.7
	475	1 292	779	2 546	638	1 908	1 908	75	2 546	6.0
	455	940	295	1 690	517	1 173	1 173	69	1 690	2.3
	3 238	3 783	962	7 983	4 082	3 901	3 901	49	9 315	2.6
	2 914	3 537	777	7 228	3 507	3 721	3 721	51	8 363	2.6
	324	246	185	755	575	180	180	24	952	2.5
					(1)	1	1			
	9 514	17 028	3 917	30 459	17 943	12 516	12 516	41	31 791	3.8
	1.2	2.0	0.5	3.7	2.2	1.5	1.5			

Non-performing but not specifically impaired loans

Loans where the counterparty has failed to make contractual payments and payments are 90 days or more past due as well as those loans for which the group has identified objective evidence of default, such as a breach of a material loan covenant or condition. These loans are not specifically impaired due to the expected recoverability of the full carrying value when considering future cash flows, including collateral.

Non-performing specifically impaired loans

Loans that are regarded as non-performing and for which there has been a measurable decrease in estimated future cash flows. Specifically impaired loans are further analysed into the following categories:

- Sub-standard items that show underlying well defined weaknesses and are considered to be specifically impaired.
- Doubtful items that are not yet considered final losses because of some pending factors that may strengthen the quality of the items.
- Loss items that are considered to be uncollectible in whole or in part. The group provides fully for its anticipated loss, after taking securities into account.

## Balance sheet analysis

## Banking activities average balance sheet

	Trading book Rm	Non-interest earning Rm	Interest earning Rm	2013 Total average balance Rm
<b>Assets</b>				
Cash and balances with central banks <sup>2</sup>	514	12 378	30 619	43 511
Trading assets	99 201	14 588		113 789
Financial investments			99 520	99 520
Net loans and advances	24 292		846 660	870 952
Loans and advances to banks	24 135		78 969	103 104
Loans and advances to customers	157		785 465	785 622
Mortgage loans			307 884	307 884
Instalment sale and finance leases			70 157	70 157
Card debtors			25 779	25 779
Overdrafts and other demand loans	157		92 637	92 794
Term loans			246 609	246 609
Commercial property finance			42 399	42 399
Gross loans and advances	24 292		864 434	888 726
Credit impairments for loans and advances			(17 774)	(17 774)
Investment property		3 844		3 844
Other assets	26 164	18 927		45 091
Interest in associates and joint ventures		11 759		11 759
Goodwill and other intangible assets		14 939		14 939
Property and equipment		15 369		15 369
<b>Total average assets and interest excluding trading derivative assets</b>	<b>150 171</b>	<b>91 804</b>	<b>976 799</b>	<b>1 218 774</b>
Trading derivative assets	159 640			159 640
<b>Total average assets and interest</b>	<b>309 811</b>	<b>91 804</b>	<b>976 799</b>	<b>1 378 414</b>
<b>Equity and liabilities</b>				
<b>Equity</b>	<b>2 344</b>	<b>110 967</b>		<b>113 311</b>
<b>Liabilities</b>	<b>140 302</b>	<b>55 311</b>	<b>907 672</b>	<b>1 103 285</b>
Trading liabilities	53 730			53 730
Deposit and current accounts	76 159		878 286	954 445
Deposits from banks	70 024		27 523	97 547
Deposits from customers	6 135		850 763	856 898
Current accounts			152 781	152 781
Cash management deposits			93 190	93 190
Call deposits			171 076	171 076
Savings accounts			19 597	19 597
Term deposits	6 135		314 726	320 861
Negotiable certificates of deposit			99 393	99 393
Other liabilities	9 525	55 311		64 836
Subordinated bonds	888		29 386	30 274
<b>Total average equity, liabilities and interest excluding trading derivative liabilities</b>	<b>142 646</b>	<b>166 278</b>	<b>907 672</b>	<b>1 216 596</b>
Trading derivative liabilities	161 818			161 818
<b>Total average equity, liabilities and interest</b>	<b>304 464</b>	<b>166 278</b>	<b>907 672</b>	<b>1 378 414</b>
Margin on total average assets excluding trading derivatives	150 171	91 804	976 799	1 218 774
Margin on total average loans and advances	24 292		846 660	870 952
Margin on average interest-earning assets			976 799	976 799

<sup>1</sup> Interest received and paid on trading derivatives instruments has been netted with interest received on derivative asset instruments used for hedging purposes allocated to the instrument being hedged thus the interest split between assets and liabilities will not equate to interest income and interest expense as per the income statement.

<sup>2</sup> Included within interest-earning cash and balances with central banks is the SARB interest-free deposit. This is utilised to meet liquidity requirements and is reflected in the margin as part of interest-earning assets to reflect the cost of liquidity.

Group results in brief	Segmental reporting	Income statement analysis	Balance sheet analysis	Capital management	Key banking legal entity information	Other information and restatements	Shareholder information
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		2012					
Interest <sup>1</sup> Rm	Average rate %	Trading book Rm	Non-interest earning Rm	Interest earning Rm	Total average balance Rm	Interest <sup>1</sup> Rm	Average rate %
		886	10 729	24 349	35 964		
		109 320	5 046		114 366		
7 198	7.23			92 494	92 494	7 087	7.68
66 435	7.63	28 090		773 180	801 270	61 444	7.69
1 231	1.19	27 278		84 825	112 103	1 570	1.40
65 204	8.30	812		702 877	703 689	59 874	8.53
24 490	7.95			295 148	295 148	23 963	8.14
6 766	9.64			61 619	61 619	6 184	10.06
3 590	13.93			22 169	22 169	3 095	14.00
7 125	7.68	812		77 941	78 753	6 199	7.89
19 431	7.88			207 465	207 465	16 915	8.18
3 802	8.97			38 535	38 535	3 518	9.15
66 435	7.48	28 090		787 702	815 792	61 444	7.55
				(14 522)	(14 522)		
		18 493	4 382		4 382		
			9 470		27 963		
			8 854		8 854		
			11 396		11 396		
			14 095		14 095		
73 633	6.04	156 789	63 972	890 023	1 110 784	68 531	6.19
		184 496			184 496		
73 633	5.34	341 285	63 972	890 023	1 295 280	68 531	5.31
		5 254	92 978		98 232		
34 408	3.12	139 082	33 388	835 469	1 007 939	34 298	3.41
		41 934			41 934		
32 051	3.36	87 911		809 716	897 627	32 092	3.58
1 590	1.63	81 912		47 833	129 745	2 723	2.10
30 461	3.55	5 999		761 883	767 882	29 369	3.84
385	0.25			119 315	119 315	253	0.21
3 382	3.63			84 299	84 299	3 409	4.06
6 735	3.94			155 104	155 104	6 792	4.39
264	1.35			22 400	22 400	254	1.14
14 043	4.38	5 999		300 391	306 390	14 351	4.70
5 652	5.69			80 374	80 374	4 310	5.38
		7 705	33 388		41 093		
2 357	7.79	1 532		25 753	27 285	2 206	8.11
34 408	2.83	144 336	126 366	835 469	1 106 171	34 298	3.11
		189 109			189 109		
34 408	2.50	333 445	126 366	835 469	1 295 280	34 298	2.66
39 225	3.22	156 789	63 972	890 023	1 110 784	34 233	3.09
39 225	4.50	28 090		773 180	801 270	34 233	4.28
41 888	4.29			890 023	890 023	36 856	4.15

## Balance sheet analysis

# Liquidity management

## Liquidity market overview

- ▶ The group's liquidity risk management framework requires the group to measure and manage its liquidity position, and ensure that pipeline funding requirements and payment obligations can be met at all times, under both normal and stressed conditions. The group's liquidity risk standard is reviewed annually by the group risk oversight committee and the board.
- ▶ The group's overall liquidity risk appetite has remained unchanged during the course of 2013 with continued active management of financial resources within the group's stated risk tolerance.
- ▶ New term lending volumes and investment activities are monitored and priced to take into account liquidity costs relating to anticipated regulatory changes and funding costs that will impact the group.
- ▶ The group continues to plan and prepare for phase-in Basel III requirements and other regulatory changes, as well as assess and manage the potential liquidity impact of bank specific and systemic events in local and international markets.

## Liquidity buffer

- ▶ Portfolios of highly marketable liquid securities, over and above prudential requirements, are maintained as protection against unexpected disruptions in cash flows. These holdings are considered in the context of internal stress tests and haircuts assumed on certain securities in a stressed forced sale.
- ▶ The amount of contingent liquidity required by the group's liquidity risk standard is influenced by the nature of the depositor and the contractual terms of the deposit, stress testing requirements, depositor concentrations as well as prevailing and anticipated regulation.
- ▶ The contingent liquidity amounted to R154,2 billion as at 31 December 2013 (2012: R151,5 billion).

## Total liquidity

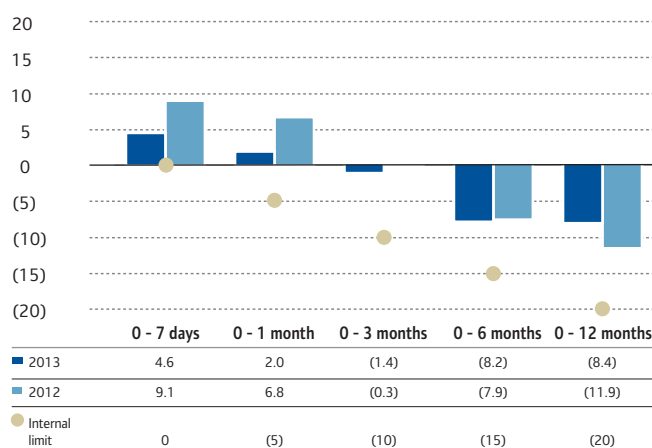
	2013 Rbn	2012 Rbn
Contingent liquidity	154,2	151,5
Prudential requirements	68,6	60,6
<b>Total liquidity</b>	<b>222,8</b>	212,1
<b>Contingent liquidity as % of funding related liabilities</b>	<b>15%</b>	16%

## Structural liquidity requirements

- ▶ Behavioural profiling is applied to assets, liabilities and off-balance sheet commitments with an indeterminable maturity or drawdown period, as well as to certain liquid assets.
- ▶ In respect of liabilities, behavioural profiling assigns probable maturities based on historically observed customer behaviour. This process is used to identify core deposits, such as current and savings accounts. These core deposits, although repayable on demand or at short notice, can be considered stable funding based on their behaviour.
- ▶ In respect of assets, behavioural profiling is used to identify additional sources of structural liquidity in the form of liquid assets or assets that could be used to generate liquidity within a specific time frame, and certain contractually demand assets are profiled long in order to recognise inflow rates in realistic amounts.

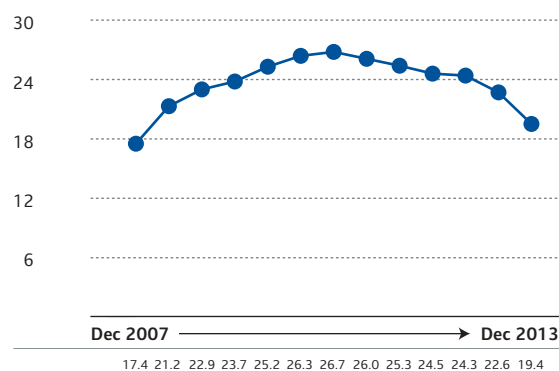
- ▶ Limits are set to restrict the cumulative liquidity mismatch between expected inflows and outflows of funds in different time buckets based on contractual and behavioural analysis.
- ▶ The behaviourally adjusted cumulative liquidity mismatch position remains well within liquidity risk appetite.

## Behaviourally adjusted cumulative liquidity mismatch (%)



- ▶ The long-term funding ratio is used to measure funding-related liabilities with a remaining maturity greater than six months as a percentage of total funding-related liabilities. This ratio is intended to be an indicator of the stability of the total funding base.

## Long-term funding ratio (%)<sup>1</sup>



<sup>1</sup> Bi-annual long-term funding ratios.

- ▶ As at 31 December 2013, the group's long-term funding ratio reduced to 19.4% (2012: 24.3%) and is in alignment with reduced long-dated asset positions.
- ▶ Term liquidity spreads compressed during 2013. This compression highlights the subdued market demand for term funding, mainly on the back of benign term asset growth. However, towards the end of 2013 signs of a reversal in this trend was noted. Should there be a sustained increase in corporate lending activity in 2014 continued upward pressure on liquidity spreads would be expected.



Group results in brief	Segmental reporting	Income statement analysis	Balance sheet analysis	Capital management	Key banking legal entity information	Other information and restatements	Shareholder information
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## Diversified funding base

- ▶ The group's funding strategy is determined after reviewing the group's projected balance sheet, which includes taking into account the forecast of PBB and CIB's funding requirements, the maturity profile of existing funding and anticipated changes in the deposit base.
- ▶ Funding requirements and initiatives are assessed in accordance with the group asset and liability committee requirements for diversification, tenure and currency exposure, as well as the availability and pricing of alternative liquidity sources.
- ▶ Concentration risk limits are used within the group to ensure funding diversification across products, sectors, geographic regions and counterparties.
- ▶ Primary sources of funding consist of deposits from a wide range of retail and wholesale clients as well as long-term capital market funding.

## Funding-related liabilities composition

	2013 Rbn	2012 Rbn
Corporate funding	294	273
Retail deposits	245	211
Institutional funding	208	173
Interbank funding	110	124
Government and parastatals	98	101
Senior and subordinated debt issued	60	60
Other liabilities to the public	14	13
<b>Total group funding-related liabilities</b>	<b>1 029</b>	<b>955</b>

## Liquidity stress testing and scenario analysis

- ▶ Anticipated on- and off-balance sheet cash flows are subjected to a variety of bank-specific and systemic liquidity stress scenarios. These stress scenarios facilitate the evaluation of the impact of unlikely but plausible stress events on liquidity positions.
- ▶ The outcomes of the stress tests are reviewed by asset and liability management committees on at least a monthly basis, and inform minimum liquid asset buffer requirements. The scenarios themselves are reviewed periodically to ensure they remain valid and up to date.

## Contingency funding plans

- ▶ Banking entities have entity-specific liquidity contingency and recovery plans in place in preparation for bank-specific and/or systemic liquidity crises. These plans are regularly reviewed and updated, on at least an annual basis.
- ▶ An SBG Integrated Recovery Plan has been developed and presented to the South African Reserve Bank (SARB) in accordance with the SARB recovery plan agenda item.
- ▶ Liquidity contingency recovery plans include an extensive early warning indicator methodology supported by clear and decisive crisis response strategies. The above plans are developed at legal entity and group levels, and consider the interaction and possible crisis spill-over implications between entities should there be a group wide crisis.

- ▶ Contingency and crisis response strategies are formulated around the relevant contingency and crisis management structures. These strategies address internal and external communications, liquidity generation and operations, management action required as well as heightened and additional information requirements.

## Regulatory developments

- ▶ When the Basel Committee on Banking Supervision (BCBS) previously proposed the two liquidity ratios, namely the liquidity coverage ratio (LCR) and net stable funding ratio (NSFR), as part of the Basel III regulations, it stated that it would observe the impact of these ratios on banks and amend them if deemed necessary. Following a series of quantitative impact studies, industry comment letters and discussions with banks, the BCBS published a set of revisions to the liquidity coverage ratio in January 2013. These revisions will make it easier for banks to meet the LCR which will be introduced on 1 January 2015 with a minimum requirement set at 60%, rising in equal annual steps to reach 100% on 1 January 2019.
- ▶ The LCR rules recognise that, in some jurisdictions, the relatively small stock of assets qualifying as high quality liquid assets could make implementing the LCR requirement problematic. To address such situations, the BCBS has developed a number of policy options, one of which is for the central bank to provide a committed liquidity facility. The SARB confirmed that this proposed revision to the LCR will be adopted by the South African banking industry and that a committed liquidity facility will also be made available, at a fee, to assist banks in meeting this ratio.
- ▶ Following a two-year observation period, the BCBS issued a consultative document in January 2014 proposing modifications to the NSFR calculation. It remains the intention of the BCBS to implement the NSFR, including any revisions, as a minimum standard by 1 January 2018. Initial analysis of the proposed changes has been positive across the group, resulting in a higher NSFR metric. Notwithstanding the changes, at present the group is not meeting the minimum proposed 100% NSFR requirement, and further term funding will have to be raised to fully meet the proposed Basel III liquidity regime. On-going impact analyses and engagement through the Banking Association of South Africa and the SARB continue to address these concerns.

## Balance sheet analysis

# Fair value hierarchy – Standard Bank Group

	Composition %	Assets Rm	Composition %	Liabilities Rm
<b>2013</b>				
Level 1	36	226 754	9	26 916
Level 2	58	365 525	86	259 416
Level 3	6	41 344	5	15 235
<b>Financial instruments at fair value</b>	<b>100</b>	<b>633 623</b>	<b>100</b>	<b>301 567</b>
<b>Reconciled as follows:</b>				
Held for trading		231 272		161 806
Designated at fair value		345 093		139 761
Available-for-sale		29 959		
Other non-financial assets/liabilities measured at fair value		27 299		
<b>Financial instruments at fair value</b>		<b>633 623</b>		<b>301 567</b>
<b>2012</b>				
Level 1	34	206 405	9	25 965
Level 2	59	357 741	89	270 559
Level 3	7	39 617	2	7 366
<b>Financial instruments at fair value</b>	<b>100</b>	<b>603 763</b>	<b>100</b>	<b>303 890</b>
<b>Reconciled as follows:</b>				
Held for trading		244 642		166 516
Designated at fair value		317 601		137 374
Available-for-sale		17 387		
Other non-financial assets measured at fair value		24 133		
<b>Financial instruments at fair value</b>		<b>603 763</b>		<b>303 890</b>

- ▶ In accordance with the group's accounting policies, certain financial assets and liabilities are measured at fair value using either quoted market prices or valuation techniques.
- ▶ Financial assets and liabilities that are measured at fair value have been categorised into the following levels:
  - ▶ Level 1: Financial instruments for which fair value is determined using quoted market prices (unadjusted) in active markets for identical instruments.
  - ▶ Level 2: Financial instruments for which fair value is determined using valuation techniques based on observable inputs, either directly, as prices or indirectly, derived from prices.
  - ▶ Level 3: Financial instruments for which fair value is determined using valuation techniques based on significant unobservable inputs.

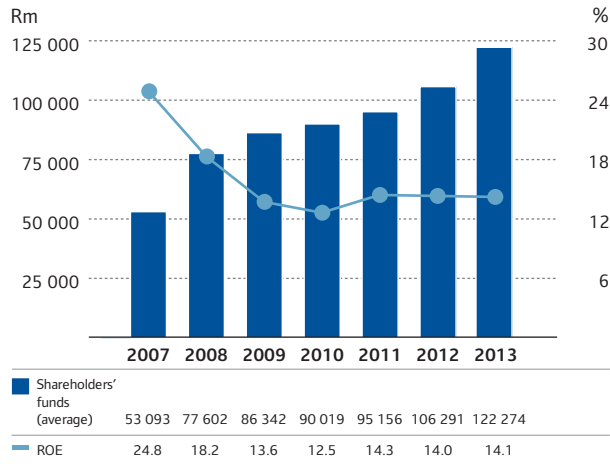
# Capital management

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## Capital management

## Return on ordinary equity

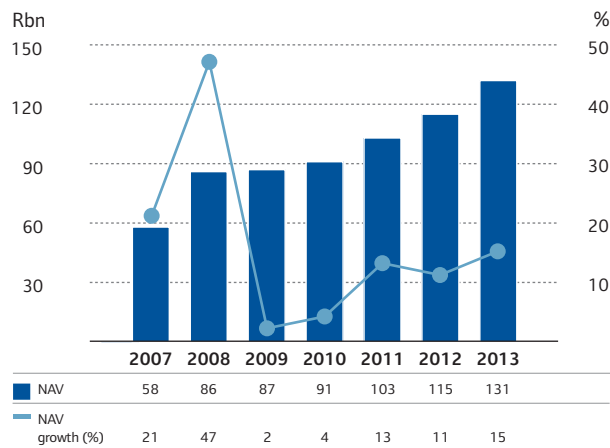
## Return on ordinary equity - group



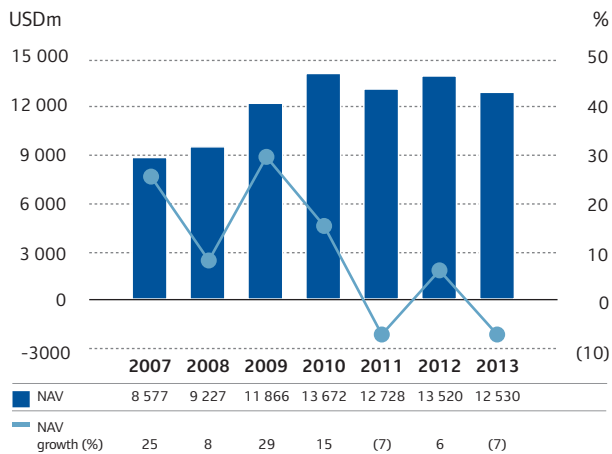
	Average equity 2013 Rm	ROE 2013 %	Average equity 2012 Rm	ROE 2012 %
Personal & Business Banking	45 104	18.5	37 842	19.4
Corporate & Investment Banking	46 172	14.3	45 872	9.6
Central and other	22 035	0.1	14 518	8.1
<b>Banking activities</b>	<b>113 311</b>	<b>13.2</b>	<b>98 232</b>	<b>13.2</b>
Liberty	8 963	24.7	8 059	24.7
<b>Standard Bank Group</b>	<b>122 274</b>	<b>14.1</b>	<b>106 291</b>	<b>14.0</b>
<b>Reconciliation to IFRS</b>				
Normalised average equity	122 274		106 291	
Empowerment reserve impairment (Tutuwa SEs' preference shares and dividends receivable)	(1 881)		(2 840)	
Central and other	(1 676)		(2 421)	
Liberty	(205)		(419)	
Deemed treasury shares (excluding Tutuwa)	(472)		(878)	
Impairment of non-current assets held for sale	(50)			
<b>Standard Bank Group – IFRS</b>	<b>119 871</b>	<b>14.2</b>	<b>102 573</b>	<b>14.2</b>

# Ordinary shareholders' equity (net asset value)

## Analysis of net asset value (ZAR)



## Analysis of net asset value (USD)



## Net asset value

	Change %	2013 Rm	2012 Rm
Personal & Business Banking	12	47 829	42 866
Corporate & Investment Banking	(1)	44 638	45 040
Central and other	63	29 009	17 827
<b>Banking activities</b>	15	<b>121 476</b>	105 733
Liberty	13	9 999	8 886
<b>Standard Bank Group</b>	15	<b>131 475</b>	114 619

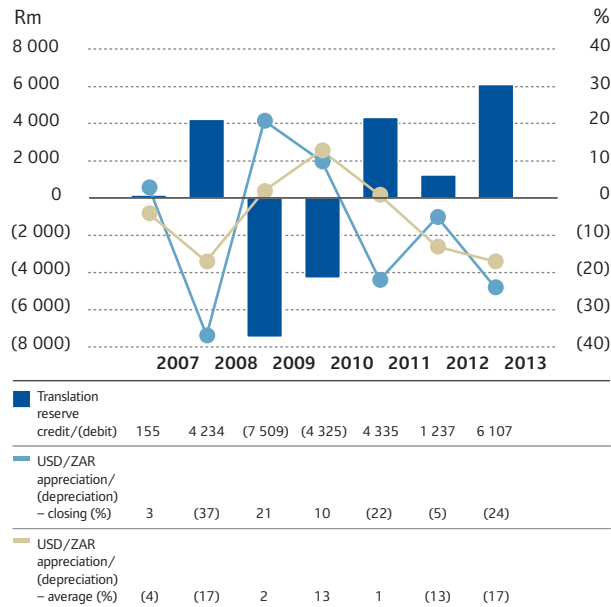
## Analysis of changes in net asset value

	Change %	2013 Rm	2012 Rm
Beginning of the year		114 619	102 984
Additional shareholder value	31	23 229	17 778
Headline earnings attributable to ordinary shareholders		17 194	14 918
Other earnings attributable to ordinary shareholders		(177)	1 482
Currency translation movements, including hedging activities		6 107	1 237
Net cash flow hedges		298	(219)
Net available-for-sale movement		69	17
Fair value adjustments on available-for-sale instruments		82	607
Realised fair value adjustments transferred to the income statement		(13)	(590)
Other direct reserve movements		(262)	343
Transactions with ordinary shareholders	(4)	(6 319)	(6 080)
Dividends paid		(6 459)	(6 556)
Equity-settled share-based payments		242	282
Issue of share capital and premium and capitalisation of reserves		(178)	125
Deferred tax on share-based payments		76	69
Transactions with non-controlling shareholders	14	(54)	(63)
<b>End of the year</b>	15	<b>131 475</b>	114 619

## Capital management

# Currency translation effects

## Currency translation effects



## Movement in group foreign currency translation and net investment hedge reserve

	2013 Rm	2012 Rm
Balance at beginning of the year: (debit)	(94)	(1 331)
Translation reserve increase for the year	6 107	1 237
Translation reserve increase	6 283	1 056
Rest of Africa	2 477	133
Outside Africa	3 749	912
Liberty	57	11
Currency hedge (losses)/gains	(176)	181
<b>Balance at end of the year: credit/(debit)</b>	<b>6 013</b>	<b>(94)</b>

## Exchange rates

	Change %	Average		Change %	Closing	
		2013	2012		2013	2012
USD/ZAR	17	9,64	8,21	24	10,49	8,48
ZAR/NGN	(15)	16,51	19,33	(17)	15,25	18,41

Group results in brief	Segmental reporting	Income statement analysis	Balance sheet analysis	Capital management	Key banking legal entity information	Other information and restatements	Shareholder information
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# Cost of equity, economic returns and economic capital

## Cost of equity estimates

	Average 2013 %	Average 2012 %
<b>Standard Bank Group</b>	<b>13.4</b>	13.7
Banking activities	13.5	13.8
Liberty	12.3	11.6

## Economic returns

	Change %	2013 Rm	2012 Rm
<b>Average ordinary shareholder's equity</b>	15	<b>122 274</b>	106 291
Profit attributable to ordinary shareholders	4	<b>17 017</b>	16 400
Cost of equity charge	(13)	<b>(16 385)</b>	(14 562)
<b>Economic profit</b>	(66)	<b>632</b>	1 838
Changes in other comprehensive income	>100	<b>6 212</b>	1 378
Net currency translation movement		<b>6 107</b>	1 237
Cash flow hedge gains/(losses)		<b>298</b>	(219)
Fair value gains on available-for-sale assets		<b>69</b>	17
Other changes		<b>(262)</b>	343
<b>Total economic returns</b>	>100	<b>6 844</b>	3 216

## Economic capital utilisation by risk type

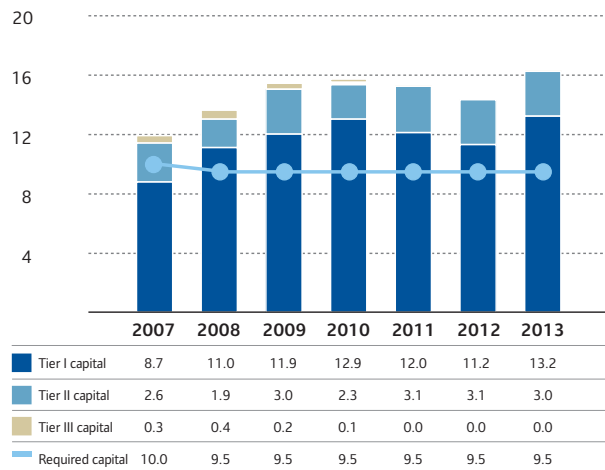
	Change %	2013 Rm	2012 Rm
Credit risk	2	<b>50 015</b>	49 102
Equity risk	15	<b>5 542</b>	4 816
Market risk	(27)	<b>1 439</b>	1 973
Operational risk	15	<b>8 590</b>	7 455
Business risk	16	<b>5 981</b>	5 156
Interest rate risk in the banking book	62	<b>3 924</b>	2 423
<b>Banking activities – economic capital requirement</b>	6	<b>75 491</b>	70 925
<b>Available financial resources</b>		<b>123 421</b>	106 426
<b>Economic capital coverage ratio (times)</b>		<b>1.63</b>	1.50

## Economic capital utilisation by business unit

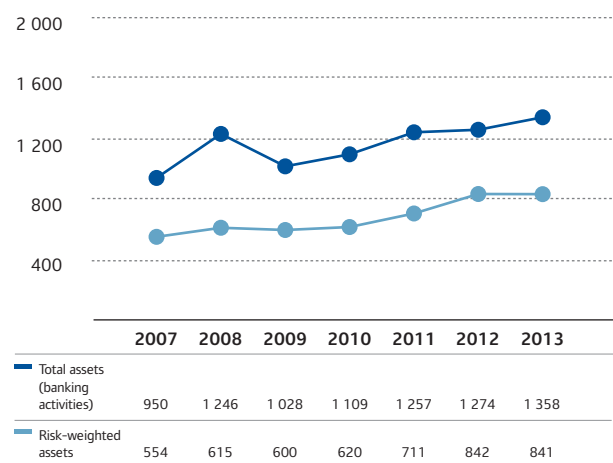
	Change %	2013 Rm	2012 Rm
Personal & Business Banking	(1)	<b>23 070</b>	23 352
Corporate & Investment Banking	9	<b>47 997</b>	43 843
Central and other	19	<b>4 424</b>	3 730
<b>Banking activities</b>	6	<b>75 491</b>	70 925

## Capital management

## Risk-weighted assets

Capital adequacy<sup>1</sup> (%)

<sup>1</sup> Basel II implemented 1 January 2008. Risk-weighted assets and capital adequacy for 2007 are on a Basel II pro forma basis. Basel III implemented 1 January 2013. Risk-weighted assets and capital adequacy for 2012 are on a pro forma Basel III basis. 2008 to 2011 are on a Basel II basis.

Risk-weighted assets (closing balances)<sup>1</sup> (Rbn)

<sup>1</sup> Basel II implemented 1 January 2008. Risk-weighted assets and capital adequacy for 2007 are on a Basel II pro forma basis. Basel III implemented 1 January 2013. Risk-weighted assets and capital adequacy for 2012 are on a pro forma Basel III basis. 2008 to 2011 are on a Basel II basis.

## Risk-weighted assets (RWA) by business unit and risk type

	Change %	2013 Rm	2012 <sup>1</sup> Rm
<b>Personal &amp; Business Banking</b>	8	<b>320 385</b>	297 093
Credit risk	8	<b>257 011</b>	237 288
Operational risk	5	<b>62 890</b>	59 629
Equity risk in the banking book	>100	<b>484</b>	176
<b>Corporate &amp; Investment Banking</b>	(6)	<b>464 023</b>	494 423
Credit risk	(7)	<b>277 036</b>	297 503
Counterparty credit risk	(16)	<b>50 121</b>	59 343
Market risk	1	<b>69 964</b>	69 244
Operational risk	(2)	<b>51 812</b>	52 722
Equity risk in the banking book	(3)	<b>15 090</b>	15 611
<b>Central and other</b>	13	<b>56 864</b>	50 319
Credit risk	10	<b>31 187</b>	28 471
Operational risk	>100	<b>787</b>	338
Equity risk in the banking book	(30)	<b>387</b>	556
RWA for investments in financial entities	17	<b>24 503</b>	20 954
<b>Banking activities</b>	(0)	<b>841 272</b>	841 835

<sup>1</sup> Pro forma Basel III basis.

## RWA by risk type

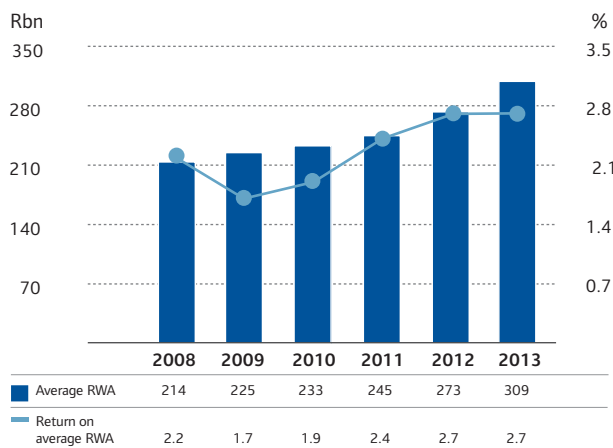
	Change %	2013 Rm	2012 <sup>1</sup> Rm
Credit risk	0	<b>565 234</b>	563 262
Counterparty credit risk	(16)	<b>50 121</b>	59 343
Market risk	1	<b>69 964</b>	69 244
Operational risk	2	<b>115 489</b>	112 689
Equity risk in the banking book	(2)	<b>15 961</b>	16 343
RWA for investments in financial entities	17	<b>24 503</b>	20 954
<b>Banking activities</b>	(0)	<b>841 272</b>	841 835

<sup>1</sup> Pro forma Basel III basis.



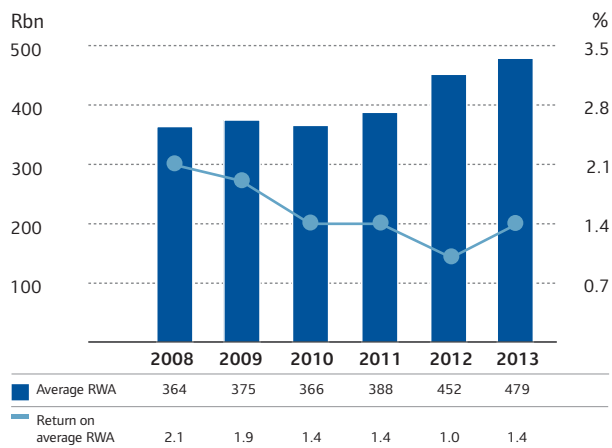
Group results in brief	Segmental reporting	Income statement analysis	Balance sheet analysis	Capital management	Key banking legal entity information	Other information and restatements	Shareholder information
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### PBB return on average RWA<sup>1</sup>



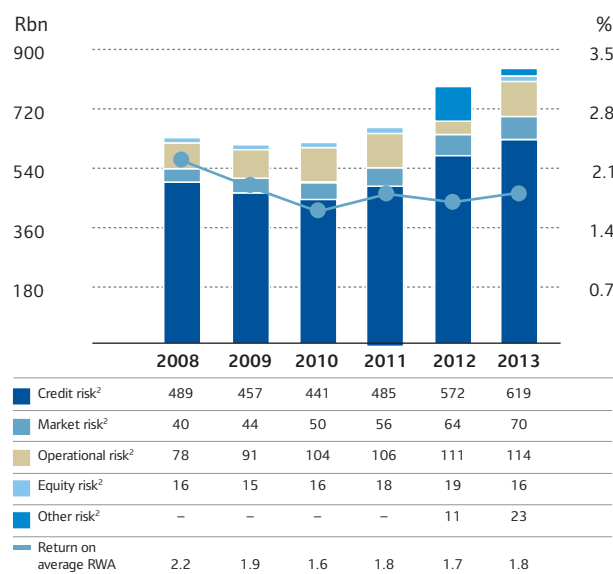
<sup>1</sup> Basel II implemented 1 January 2008. Basel III implemented 1 January 2013. Risk-weighted assets and capital adequacy for 2012 are on a pro forma Basel III basis. 2008 to 2011 are on a Basel II basis.

### CIB return on average RWA<sup>1</sup>



<sup>1</sup> Basel II implemented 1 January 2008. Basel III implemented 1 January 2013. Risk-weighted assets and capital adequacy for 2012 are on a pro forma Basel III basis. 2008 to 2011 are on a Basel II basis.

### Banking activities return on average RWA<sup>1</sup>



<sup>1</sup> Basel II implemented 1 January 2008. Basel III implemented 1 January 2013. Risk-weighted assets and capital adequacy for 2012 are on a pro forma Basel III basis. 2008 to 2011 are on a Basel II basis.

<sup>2</sup> Average RWA.

## Capital management

# Capital adequacy

## Qualifying regulatory capital excluding unappropriated profit

	Change %	2013 Rm	2012 <sup>1</sup> Rm
<b>Normalised ordinary shareholders' equity</b>	15	<b>131 475</b>	114 619
Net IFRS adjustments	28	<b>(2 539)</b>	(3 534)
<b>IFRS ordinary shareholders' equity</b>	16	<b>128 936</b>	111 085
Qualifying non-controlling interest	53	<b>4 196</b>	2 738
Less: regulatory adjustments:	(12)	<b>(27 298)</b>	(24 348)
Goodwill	(21)	<b>(3 747)</b>	(3 092)
Other Intangible assets	(24)	<b>(12 933)</b>	(10 445)
Shortfall of provisions to expected losses	(27)	<b>(2 667)</b>	(2 108)
Investments in financial entities	11	<b>(4 705)</b>	(5 269)
Other adjustments	5	<b>(3 246)</b>	(3 434)
Less: regulatory exclusions – unappropriated profit	23	<b>(9 328)</b>	(12 055)
<b>Common equity tier I capital</b>	25	<b>96 506</b>	77 420
Qualifying perpetual preference shares	–	<b>4 945</b>	4 945
Qualifying non-controlling interest	100	<b>55</b>	–
<b>Tier I capital</b>	23	<b>101 506</b>	82 365
Qualifying tier II subordinated debt	(3)	<b>24 273</b>	25 020
General allowance for credit impairments	33	<b>977</b>	733
<b>Tier II capital</b>	(2)	<b>25 250</b>	25 753
<b>Total regulatory capital</b>	17	<b>126 756</b>	108 118

<sup>1</sup> Pro forma Basel III basis.

## Capital adequacy ratios

	Internal target ratios %	2013 SARB minimum regulatory requirement %	Including unappropriated profits		Excluding unappropriated profits	
			2013 %	2012 <sup>1</sup> %	2013 %	2012 <sup>1</sup> %
Total capital adequacy ratio	12.5 – 15.0	9.5	<b>16.2</b>	14.3	<b>15.1</b>	12.8
Tier I capital adequacy ratio	10.5 – 12.5	6.0	<b>13.2</b>	11.2	<b>12.1</b>	9.8
Common equity tier I capital adequacy ratio	9.0 – 10.5	4.5	<b>12.6</b>	10.6	<b>11.5</b>	9.2

<sup>1</sup> Pro forma Basel III basis.

Group results in brief	Segmental reporting	Income statement analysis	Balance sheet analysis	Capital management	Key banking legal entity information	Other information and restatements	Shareholder information
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## Capital adequacy ratios

			2013		2012	
	Tier 1 host regulatory requirement	Total host regulatory requirement	Tier I capital	Total capital	Tier I capital	Total capital
	%	%	%	%	%	%
<b>Standard Bank Group<sup>1</sup></b>	6.0	9.5	<b>13.2</b>	<b>16.2</b>	11.2	14.3
<b>The Standard Bank of South Africa Group<sup>1</sup> (SBSA Group)</b>	6.0	9.5	<b>12.8</b>	<b>16.5</b>	10.6	13.8
<b>Rest of Africa</b>						
CfC Stanbic Bank Kenya	8.0	12.0	<b>16.0</b>	<b>18.8</b>	21.0	30.0
Stanbic Bank Botswana	7.5	15.0	<b>11.3</b>	<b>16.2</b>	8.9	17.3
Stanbic Bank Ghana	6.7	10.0	<b>18.0</b>	<b>19.2</b>	17.1	18.6
Stanbic Bank Tanzania	10.0	12.0	<b>14.9</b>	<b>16.9</b>	13.4	15.4
Stanbic Bank Uganda	8.0	12.0	<b>17.1</b>	<b>21.2</b>	15.7	20.0
Stanbic Bank Zambia	5.0	10.0	<b>19.3</b>	<b>21.8</b>	18.1	20.7
Stanbic Bank Zimbabwe	8.0	12.0	<b>18.6</b>	<b>21.4</b>	15.5	16.9
Stanbic IBTC Bank Nigeria	5.0	10.0	<b>14.0</b>	<b>16.9</b>	15.7	16.7
Standard Bank de Angola	5.0	10.0	<b>9.3</b>	<b>14.0</b>	15.6	15.6
Standard Bank Malawi	6.0	10.0	<b>14.4</b>	<b>16.0</b>	17.2	21.9
Standard Bank Mauritius	5.0	10.0	<b>11.1</b>	<b>16.5</b>	6.9	10.8
Standard Bank Mozambique	4.0	8.0	<b>12.4</b>	<b>13.3</b>	16.6	17.7
Standard Bank Namibia	7.0	10.0	<b>10.8</b>	<b>12.1</b>	10.2	11.8
Standard Bank RDC (DRC Congo)	5.0	10.0	<b>25.6</b>	<b>37.7</b>	25.4	30.7
Standard Bank Swaziland	4.0	8.0	<b>10.7</b>	<b>14.3</b>	10.6	15.0
Standard Lesotho Bank	4.0	8.0	<b>8.2</b>	<b>9.0</b>	9.0	10.3
<b>Standard International Holdings, consolidated<sup>2</sup></b>			<b>15.0</b>	<b>19.1</b>	15.1	21.7
Standard Bank Isle of Man		10.0	<b>10.8</b>	<b>12.9</b>	9.6	11.8
Standard Bank Jersey		11.0	<b>9.2</b>	<b>13.4</b>	11.2	15.8
Liberty Group (calculated in terms of the Long-term Insurance Act) Capital adequacy requirement – times covered				<b>2.6</b>		2.7

<sup>1</sup> 2012 is presented on a pro forma Basel III basis.

<sup>2</sup> Incorporating:

– Standard Bank Plc (United Kingdom); and  
– Standard Merchant Bank (Asia) (Singapore).

## Capital management

## Subordinated debt

	Redeemable/ Repayable date	Callable date	Notional value <sup>1</sup> LCm	Carrying value <sup>1</sup> 2013 Rm	Notional value <sup>1</sup> 2013 Rm	Carrying value <sup>1</sup> 2012 Rm	Notional value <sup>1</sup> 2012 Rm
<b>Subordinated bonds – banking activities</b>							
<b>SBSA</b>				<b>20 815</b>	<b>20 050</b>	22 400	21 550
SBK 8	10 Apr 2018	10 Apr 2013	ZAR 1 500			1 528	1 500
SBKI 11	9 Apr 2019	10 Apr 2014	ZAR 1 800	2 357	1 800	2 414	1 800
SBK 7	24 May 2020	24 May 2015	ZAR 3 000	3 031	3 000	3 033	3 000
SBK 12	24 Nov 2021	24 Nov 2016	ZAR 1 600	1 618	1 600	1 618	1 600
SBK 13	24 Nov 2021	24 Nov 2016	ZAR 1 150	1 159	1 150	1 159	1 150
SBK 15	23 Jan 2022	23 Jan 2017	ZAR 1 220	1 237	1 220	1 236	1 220
SBK 14	1 Dec 2022	1 Dec 2017	ZAR 1 780	1 795	1 780	1 795	1 780
SBK 16	15 Mar 2023	15 Mar 2018	ZAR 2 000	2 006	2 000	2 005	2 000
SBK 9	10 Apr 2023	10 Apr 2018	ZAR 1 500	1 528	1 500	1 529	1 500
SBK 17	30 Jul 2024	30 Jul 2019	ZAR 2 000	2 025	2 000	2 024	2 000
SBK 19	24 Oct 2024	24 Oct 2019	ZAR 500	507	500	507	500
SBK 18	24 Oct 2025	24 Oct 2020	ZAR 3 500	3 552	3 500	3 552	3 500
<b>Standard Bank Swaziland</b>	2019 – 2020	2014 – 2015	E 80	80	80	80	80
<b>Stanbic Botswana</b>	2018 – 2022	2013 – 2017	BWP 280	156	156	306	306
<b>Standard Bank Mozambique</b>	29 Jun 2017	29 Jun 2012	MT 260	92	92	74	74
<b>CfC Stanbic Bank (Kenya)</b>	2014 – 2016		KES 5 000	608	608	492	492
<b>Stanbic Bank Uganda</b>	10 Aug 2016		UGX 30 000	125	125	95	95
<b>Standard Bank Plc</b>				<b>7 447</b>	<b>6 995</b>	6 307	5 652
	27 Jul 2016	27 Jul 2016	USD 142	1 542	1 487	1 246	1 201
	2 Dec 2019		USD 500	5 643	5 246	4 849	4 239
	3 Dec 2019	3 Dec 2014	USD 25	262	262	212	212
<b>Stanbic Bank Ghana</b>	23 Jan 2022	23 Jan 2017	GHS 7	31	31	34	34
<b>Subordinated bonds issued to group companies</b>				<b>(649)</b>	<b>(639)</b>	(603)	(592)
<b>Total subordinated bonds – banking activities</b>				<b>28 705</b>	<b>27 498</b>	29 185	27 691
<b>Total subordinated loans – banking activities<sup>2</sup></b>				<b>189</b>	<b>189</b>	326	326
<b>Total subordinated debt – banking activities</b>				<b>28 894</b>	<b>27 687</b>	29 511	28 017
<b>Liberty (qualifying as regulatory insurance capital)</b>	2017 – 2020		ZAR 3 000	3 069	3 000	2 037	2 000
<b>Total subordinated debt</b>				<b>31 963</b>	<b>30 687</b>	31 548	30 017

<sup>1</sup> The difference between the carrying and notional value represents accrued interest together with the unamortised fair value adjustments relating to bonds hedged for interest rate risk.

<sup>2</sup> Subordinated loans have been issued in Ghana, Mauritius, Kenya and DRC.

# Key banking legal entity information

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## Key banking legal entity information

## The Standard Bank of South Africa

## Key financial results, ratios and statistics

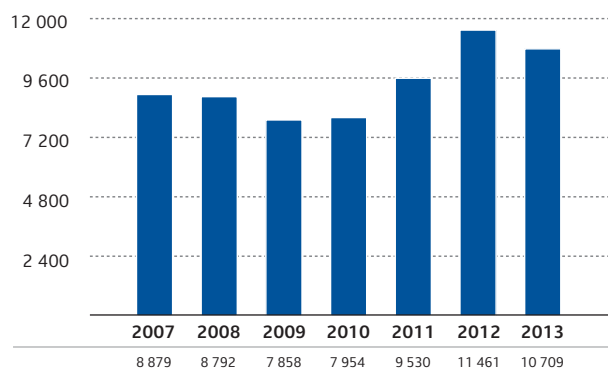
		Change %	2013	2012
<b>SBSA group</b>				
<b>Income statement</b>				
Headline earnings	Rm	(7)	<b>10 709</b>	11 461
Profit attributable to the ordinary shareholder	Rm	(11)	<b>10 537</b>	11 884
<b>Statement of financial position</b>				
Ordinary shareholders' equity	Rm	12	<b>79 201</b>	70 562
Total assets	Rm	4	<b>1 015 877</b>	980 152
Loans and advances	Rm	7	<b>704 919</b>	659 500
<b>Financial performance</b>				
ROE	%		<b>14.4</b>	18.3
Non-interest revenue to total income	%		<b>44.2</b>	46.6
Loan-to-deposit ratio	%		<b>97.7</b>	92.5
Credit loss ratio	%		<b>1.11</b>	0.89
Cost-to-income ratio	%		<b>56.0</b>	54.5
Effective taxation rate	%		<b>26.6</b>	21.8
Number of employees		(3)	<b>27 302</b>	28 168
<b>Capital adequacy</b>				
Total risk-weighted assets	Rm	(7)	<b>489 045</b>	528 266
Tier I capital adequacy ratio <sup>1</sup>	%		<b>12.8</b>	10.6
Total capital adequacy ratio <sup>1</sup>	%		<b>16.5</b>	13.8
<b>SBSA company</b>				
Headline earnings	Rm	(8)	<b>10 279</b>	11 140
Total assets	Rm	4	<b>1 005 670</b>	969 095
ROE	%		<b>14.2</b>	18.1

<sup>1</sup> Including unappropriated profits.

Group results in brief	Segmental reporting	Income statement analysis	Balance sheet analysis	Capital management	Key banking legal entity information	Other information and restatements	Shareholder information
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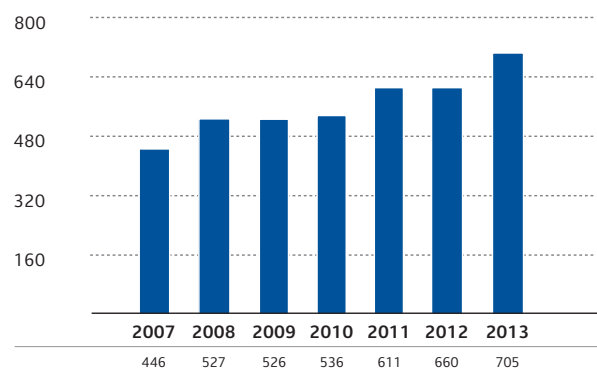
### Headline earnings – SBSA group (Rm)

CAGR (2007 – 2013): 3%



### Loans and advances – SBSA group (Rbn)

CAGR (2007 – 2013): 8%



### Key items

- ▶ Following the change in the group's operating model during 2011 and 2012, SBSA's balance sheet continues as the main booking entity of the group. As a result, SBSA cannot be viewed as representing a purely South African operation.
- ▶ Higher average assets and improved margins, particularly in PBB, increased net interest income.
- ▶ Improved insurance revenue and increased card-based commission and electronic banking revenue, was partly offset by reduced account transaction fees due to lower fee structures as customers were migrated to the new core banking platform as part of the strategy to attract and retain customers.
- ▶ Trading revenue included the release of an equity trading provision following the successful appeal of a counterparty dispute.
- ▶ Higher level of credit impairments from the continued deterioration in the unsecured and business lending portfolios in PBB coupled with a small number of large specific credit impairments in CIB against assets transferred from SB Plc as well as South African originated loans.
- ▶ Higher operating expenses driven by the impairment of intangible assets coupled with the weakness of the rand increasing costs of the investment banking and transactional products and services expertise supplied by SB Plc given the more integrated operating models adopted during 2012.

## Key banking legal entity information

## The Standard Bank of South Africa

# Summarised income statement

	Change %	Group		Change %	Company	
		2013 Rm	2012 Rm		2013 Rm	2012 Rm
Net interest income	14	28 888	25 249	13	28 573	25 196
Non-interest revenue	4	22 848	22 032	5	22 374	21 394
Net fee and commission revenue	4	16 976	16 364	3	16 070	15 561
Trading revenue	12	3 521	3 147	13	3 559	3 154
Other revenue	(7)	2 351	2 521	2	2 745	2 679
<b>Total income</b>	9	<b>51 736</b>	47 281	9	<b>50 947</b>	46 590
Credit impairment charges	35	7 815	5 785	35	7 763	5 751
Specific credit impairments	31	7 845	6 005	31	7 796	5 946
Portfolio credit impairments	86	(30)	(220)	83	(33)	(195)
<b>Income after credit impairment charges</b>	6	<b>43 921</b>	41 496	6	<b>43 184</b>	40 839
Revenue sharing agreements with group companies	(0)	(1 646)	(1 642)	(0)	(1 646)	(1 642)
<b>Income after revenue sharing agreements</b>	6	<b>42 275</b>	39 854	6	<b>41 538</b>	39 197
Operating expenses	12	28 243	25 161	12	27 558	24 566
Staff costs	11	14 796	13 344	11	14 515	13 112
Other operating expenses	14	13 447	11 817	14	13 043	11 454
<b>Net income before equity accounted earnings</b>	(4)	<b>14 032</b>	14 693	(4)	<b>13 980</b>	14 631
Share of profit/(loss) from associates and joint ventures	(42)	303	523	(>100)	(2)	155
<b>Net income before indirect taxation</b>	(6)	<b>14 335</b>	15 216	(5)	<b>13 978</b>	14 786
Indirect taxation	24	1 211	974	24	1 207	973
<b>Profit before direct taxation</b>	(8)	<b>13 124</b>	14 242	(8)	<b>12 771</b>	13 813
Direct taxation	11	2 608	2 347	11	2 494	2 251
<b>Profit for the year</b>	(12)	<b>10 516</b>	11 895	(11)	<b>10 277</b>	11 562
Attributable to non-controlling interests	(>100)	(21)	11			
<b>Attributable to the ordinary shareholder</b>	(11)	<b>10 537</b>	11 884	(11)	<b>10 277</b>	11 562
Headline adjustable items	>100	172	(423)	>100	2	(422)
<b>Headline earnings</b>	(7)	<b>10 709</b>	11 461	(8)	<b>10 279</b>	11 140



Group results in brief	Segmental reporting	Income statement analysis	Balance sheet analysis	Capital management	Key banking legal entity information	Other information and restatements	Shareholder information
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## The Standard Bank of South Africa

# Statement of financial position

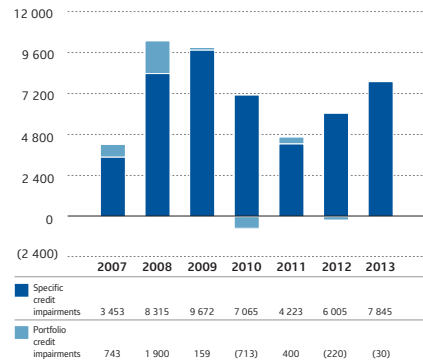
	Change %	Group		Change %	Company	
		2013 Rm	2012 Rm		2013 Rm	2012 Rm
<b>Assets</b>						
Cash and balances with central banks	15	29 934	25 926	15	29 934	25 926
Trading assets	(0)	35 574	35 685	(0)	35 393	35 496
Pledged assets	(23)	4 394	5 706	(23)	4 394	5 706
Financial investments	(4)	73 604	76 679	(4)	73 610	76 690
Loans and advances	7	704 919	659 500	7	687 138	643 762
Loans and advances to banks	15	74 189	64 413	15	74 114	64 447
Loans and advances to customers	6	630 730	595 087	6	613 024	579 315
Derivative and other assets	(27)	71 921	98 021	(26)	71 644	97 147
Non-current assets held for sale	(100)	–	960	(100)	–	708
Interest in group companies, associates and joint ventures	25	72 757	58 430	25	80 866	64 593
Goodwill and other intangible assets	33	13 785	10 350	33	13 737	10 307
Property and equipment	1	8 989	8 895	2	8 954	8 760
<b>Total assets</b>	4	<b>1 015 877</b>	980 152	4	<b>1 005 670</b>	969 095
<b>Equity and liabilities</b>						
<b>Equity</b>						
Equity attributable to the ordinary shareholder	12	79 204	70 625	12	77 574	69 201
Equity attributable to the ordinary shareholder	12	79 201	70 562	12	77 574	69 201
Ordinary share capital	–	60	60	–	60	60
Ordinary share premium	3	36 296	35 196	3	36 296	35 196
Reserves	21	42 845	35 306	21	41 218	33 945
Non-controlling interest	(95)	3	63			
<b>Liabilities</b>	3	<b>936 673</b>	909 527	3	<b>928 096</b>	899 894
Derivative liabilities	(19)	65 813	81 744	(19)	65 812	81 744
Trading liabilities	(4)	20 424	21 221	(4)	20 424	21 221
Deposit and current accounts	1	721 350	712 676	1	711 109	701 318
Deposits from banks	(23)	60 380	78 453	(23)	60 535	78 453
Deposit and current accounts from customers	4	660 970	634 223	4	650 574	622 865
Other liabilities	(17)	17 583	21 285	(16)	17 334	20 646
Subordinated debt	(7)	20 815	22 400	(7)	20 815	22 400
Liabilities to group companies	81	90 688	50 201	76	92 602	52 565
<b>Total equity and liabilities</b>	4	<b>1 015 877</b>	980 152	4	<b>1 005 670</b>	969 095

## Key banking legal entity information

## The Standard Bank of South Africa

# Credit impairment charges

## Credit impairment charges (Rm)

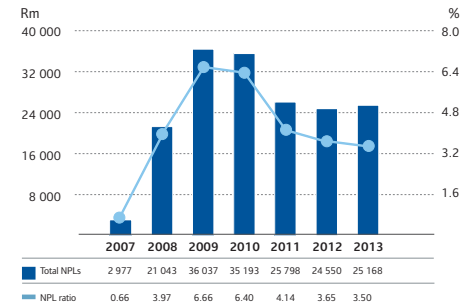


## Income statement impairment charges (net of recoveries)

		2013					
		Specifically impaired loans			Port- folio credit impair- ment charges Rm	Total impair- ment charges Rm	Credit loss ratio %
Change %	Specific impair- ment Rm	IAS 39 dis- count <sup>1</sup> Rm	Total Rm				
<b>Personal &amp; Business Banking</b>	18	5 727	690	6 417	136	6 553	1.46
Mortgage loans	(9)	2 082	316	2 398	(5)	2 393	0.82
Instalment sale and finance leases	66	652	28	680	(38)	642	1.06
Card debtors	>100	648	69	717	91	808	3.13
Other loans and advances	26	2 345	277	2 622	88	2 710	3.91
Personal unsecured lending	19	1 751	223	1 974	126	2 100	6.07
Business lending and other	57	594	54	648	(38)	610	1.75
<b>Corporate &amp; Investment Banking</b>	>100	1 436	(8)	1 428	(166)	1 262	0.50
Corporate loans	>100	1 384	(8)	1 376	(160)	1 216	0.57
Commercial property finance	(16)	52		52	(6)	46	0.11
<b>Other services</b>	100						
<b>Total SBSA group</b>	35	7 163	682	7 845	(30)	7 815	1.11

<sup>1</sup> Discounting of expected recoveries in terms of IAS 39.

## Non performing loans (NPL's)



		2012					
		Specifically impaired loans			Port- folio credit impair- ment charges Rm	Total impair- ment charges Rm	Credit loss ratio %
Change %	Specific impair- ment Rm	IAS 39 dis- count <sup>1</sup> Rm	Total Rm				
		5 050	698	5 748	(208)	5 540	1.34
		2 786	542	3 328	(697)	2 631	0.93
		330	32	362	24	386	0.73
		290	24	314	61	375	1.70
		1 644	100	1 744	404	2 148	3.83
		1 317	58	1 375	385	1 760	7.07
		327	42	369	19	388	1.24
		263	(8)	255	180	435	0.19
		166	(8)	158	222	380	0.20
		97		97	(42)	55	0.14
		2		2	(192)	(190)	
		5 315	690	6 005	(220)	5 785	0.89

## Key banking legal entity information

## The Standard Bank of South Africa

# Loans and advances performance

	Performing loans				
	Gross loans and advances Rm	Neither past due nor specifically impaired		Not specifically impaired	
		Normal monitoring Rm	Close monitoring Rm	Early arrears Rm	Non-performing Rm
<b>2013</b>					
<b>Personal &amp; Business Banking</b>	<b>460 748</b>	<b>398 915</b>	<b>16 391</b>	<b>23 828</b>	
Mortgage loans	295 933	256 594	10 463	15 328	
Instalment sale and finance leases	62 931	56 981	1 422	2 782	
Card debtors	27 106	21 962	1 882	2 018	
Other loans and advances	74 778	63 378	2 624	3 700	
Personal unsecured lending	34 443	27 652	1 489	2 005	
Business lending and other	40 335	35 726	1 135	1 695	
<b>Corporate &amp; Investment Banking</b>	<b>262 090</b>	<b>258 459</b>		<b>77</b>	<b>503</b>
Corporate loans	219 877	216 908		53	443
Commercial property finance	42 213	41 551		24	60
<b>Central and Other</b>	<b>(2 743)</b>	<b>(2 743)</b>			
<b>Gross loans and advances</b>	<b>720 095</b>	<b>654 631</b>	<b>16 391</b>	<b>23 905</b>	<b>503</b>
<b>Percentage of total book (%)</b>	<b>100.0</b>	<b>90.9</b>	<b>2.3</b>	<b>3.3</b>	<b>0.1</b>
<b>2012</b>					
<b>Personal &amp; Business Banking</b>	<b>435 434</b>	<b>373 940</b>	<b>16 817</b>	<b>23 703</b>	
Mortgage loans	288 701	246 369	11 401	15 549	
Instalment sale and finance leases	56 389	51 610	1 230	2 230	
Card debtors	23 604	18 974	2 009	1 751	
Other loans and advances	66 740	56 987	2 177	4 173	
Personal unsecured lending	29 651	24 786	585	2 394	
Business lending and other	37 089	32 201	1 592	1 779	
<b>Corporate &amp; Investment Banking</b>	<b>239 161</b>	<b>235 580</b>		<b>5</b>	<b>2 188</b>
Corporate loans	201 197	198 573		5	1 991
Commercial property finance	37 964	37 007		5	197
<b>Central and Other</b>	<b>(2 628)</b>	<b>(2 628)</b>			
<b>Gross loans and advances</b>	<b>671 967</b>	<b>606 892</b>	<b>16 817</b>	<b>23 708</b>	<b>2 188</b>
<b>Percentage of total book (%)</b>	<b>100.0</b>	<b>90.3</b>	<b>2.5</b>	<b>3.6</b>	<b>0.3</b>

## Criteria for classifications of loans and advances

Non-performing loans	Those loans for which: <ul style="list-style-type: none"> <li>• the group has identified objective evidence of default, such as a breach of a material loan covenant or condition, or</li> <li>• instalments are due and unpaid for 90 days or more.</li> </ul>
Neither past due nor specifically impaired loans	Loans that are current and fully compliant with all contractual terms and conditions. Normal monitoring loans within this category are generally rated 1 to 21 and close monitoring loans are generally rated 22 to 25 using the group's master rating scale.
Early arrears but not specifically impaired loans	Loans where the counterparty has failed to make contractual payments and payments are less than 90 days past due, but it is expected that the full carrying value will be recovered when considering future cash flows, including collateral. Ultimate loss is not expected but could occur if the adverse conditions persist.

Non-performing loans										
Specifically impaired loans										
	Sub-standard			Total Rm	Securities and expected recoveries on specifically impaired loans Rm	Net after securities and expected recoveries on specifically impaired loans Rm	Balance sheet impairments for non-performing specifically impaired loans Rm	Gross specific impairment coverage %	Total non-performing loans Rm	Non-performing loans %
	Standard Rm	Doubtful Rm	Loss Rm							
	4 678	14 158	2 778	21 614	12 500	9 114	9 114	42	21 614	4.7
	3 671	9 496	381	13 548	9 696	3 852	3 852	28	13 548	4.6
	134	995	617	1 746	851	895	895	51	1 746	2.8
	219	329	696	1 244	371	873	873	70	1 244	4.6
	654	3 338	1 084	5 076	1 582	3 494	3 494	69	5 076	6.8
	411	2 228	658	3 297	1 061	2 236	2 236	68	3 297	9.6
	243	1 110	426	1 779	521	1 258	1 258	71	1 779	4.4
	745	1 994	312	3 051	1 235	1 816	1 816	60	3 554	1.4
	446	1 779	248	2 473	817	1 656	1 656	25	2 916	1.3
	299	215	64	578	418	160	160	26	638	1.5
					(2)	2	2			
	5 423	16 152	3 090	24 665	13 733	10 932	10 932	44	25 168	3.5
	0.8	2.2	0.4	3.4	1.9	1.5	1.5			
	5 793	12 737	2 444	20 974	13 174	7 800	7 800	37	20 974	4.8
	4 863	9 966	553	15 382	11 287	4 095	4 095	27	15 382	5.3
	127	597	595	1 319	622	697	697	53	1 319	2.3
	157	230	483	870	310	560	560	64	870	3.7
	646	1 944	813	3 403	955	2 448	2 448	72	3 403	5.1
	341	1 154	391	1 886	456	1 430	1 430	76	1 886	6.4
	305	790	422	1 517	499	1 018	1 018	67	1 517	4.1
	340	840	208	1 388	997	391	391	28	3 576	1.5
	16	594	23	633	422	211	211	33	2 624	1.3
	324	246	185	755	575	180	180	24	952	2.5
					(2)	2	2			
	6 133	13 577	2 652	22 362	14 169	8 193	8 193	37	24 550	3.7
	0.9	2.0	0.4	3.3	2.1	1.2	1.2			

Non-performing but not specifically impaired loans

Loans where the counterparty has failed to make contractual payments and payments are 90 days or more past due as well as those loans for which the group has identified objective evidence of default, such as a breach of a material loan covenant or condition. These loans are not specifically impaired due to the expected recoverability of the full carrying value when considering future cash flows, including collateral.

Non-performing specifically impaired loans

Loans that are regarded as non-performing and for which there has been a measurable decrease in estimated future cash flows. Specifically impaired loans are further analysed into the following categories:

- Sub-standard items that show underlying well defined weaknesses and are considered to be specifically impaired.
- Doubtful items that are not yet considered final losses because of some pending factors that may strengthen the quality of the items.
- Loss items that are considered to be uncollectible in whole or in part. The group provides fully for its anticipated loss, after taking securities into account.

## Key banking legal entity information

## The Standard Bank of South Africa

# Capital adequacy

### SBSA group qualifying regulatory capital (excluding unappropriated profits)

	Change %	2013 Rm	2012 <sup>1</sup> Rm
Share capital and premium	3	36 356	35 256
Retained earnings	21	42 303	35 097
Other reserves	>100	542	209
Less: regulatory adjustments	(15)	(16 822)	(14 574)
Goodwill	–	(40)	(40)
Other intangible assets	(30)	(12 815)	(9 846)
Deferred tax assets	(100)	(35)	–
Shortfall of provisions to expected losses	1	(2 714)	(2 755)
Other adjustments	37	(1 218)	(1 933)
Less: regulatory exclusions – unappropriated profits	(9)	(5 082)	(4 645)
<b>Tier I capital</b>	12	<b>57 297</b>	51 343
Qualifying tier II subordinated debt	–	19 395	19 395
General allowance for credit impairments	(37)	186	295
Less: regulatory adjustments – Investment in tier II instruments in other banks	57	(1 280)	(2 984)
<b>Tier II capital</b>	10	<b>18 301</b>	16 706
<b>Total qualifying regulatory capital</b>	11	<b>75 598</b>	68 049

<sup>1</sup> Pro forma Basel III basis.

### SBSA group capital adequacy ratios

	Internal target ratios %	2013 SARB minimum regulatory requirement %	Including unappropriated profits		Excluding unappropriated profits	
			2013 %	2012 <sup>1</sup> %	2013 %	2012 <sup>1</sup> %
Total capital adequacy ratio	12.5 – 15.0	9.5	16.5	13.8	15.5	12.9
Tier I capital adequacy ratio	10.5 – 12.5	6.0	12.8	10.6	11.7	9.7
Common equity tier I capital adequacy ratio	9.0 – 10.5	4.5	12.8	10.6	11.7	9.7

<sup>1</sup> Pro forma Basel III basis.

Group results in brief	Segmental reporting	Income statement analysis	Balance sheet analysis	Capital management	Key banking legal entity information	Other information and restatements	Shareholder information
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## The Standard Bank of South Africa

# Risk-weighted assets

### Capital adequacy - SBSA Group<sup>1</sup> (%)



<sup>1</sup> Basel II implemented 1 January 2008. Risk-weighted assets and capital adequacy for 2007 are on a Basel II pro forma basis. Basel III implemented 1 January 2013. Risk-weighted assets and capital adequacy for 2012 are on a pro forma Basel III basis. 2008 to 2011 are on a Basel II basis.

### SBSA group risk-weighted assets

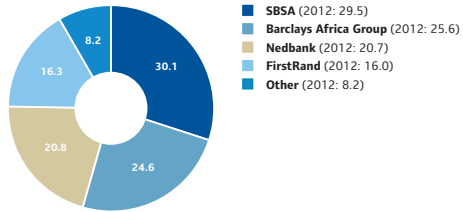
	Change %	2013 Rm	2012 <sup>1</sup> Rm
Credit risk	(6)	376 950	400 300
Counterparty credit risk	(33)	14 951	22 268
Market risk	(25)	15 885	21 099
Operational risk	(7)	65 243	70 327
Equity risk in the banking book	15	12 094	10 500
RWA for investments in financial entities	4	3 922	3 772
<b>Total risk-weighted assets</b>	<b>(7)</b>	<b>489 045</b>	<b>528 266</b>

<sup>1</sup> Pro forma Basel III basis.

Key banking legal entity information

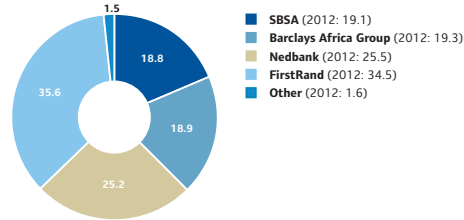
# The Standard Bank of South Africa Market share analysis

## Mortgage loans (%)



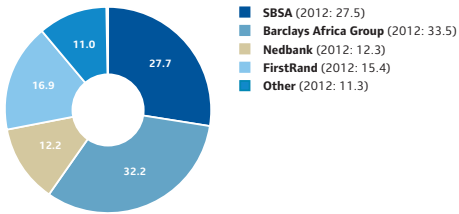
Source: SARB BA 900

## Instalment finance (%)



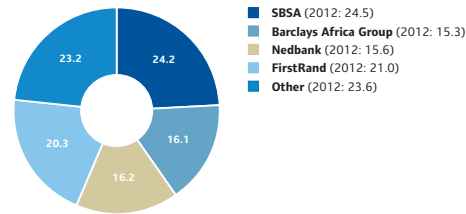
Source: SARB BA 900

## Card debtors (%)



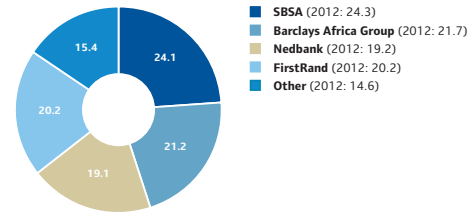
Source: SARB BA 900

## Other loans and advances (%)



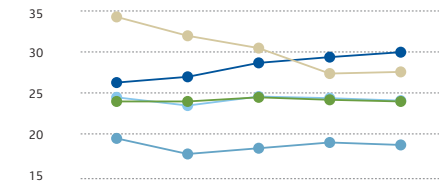
Source: SARB BA 900

## Deposits (%)



Source: SARB BA 900

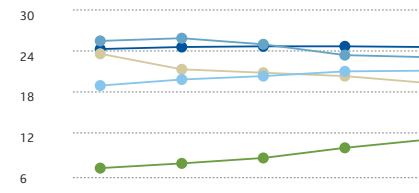
## SBSA's market share movement (%)



	2009	2010	2011	2012	2013
Mortgage loans	26.4	27.1	28.8	29.5	30.1
Instalment finance	19.6	17.7	18.4	19.1	18.8
Card debtors	34.4	32.1	30.6	27.5	27.7
Other loans and advances	24.6	23.6	24.7	24.5	24.2
Deposits	24.1	24.1	24.6	24.3	24.1

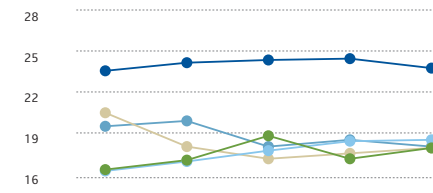
Source: SARB BA 900

## Retail-based deposits (denominated in rands) (%)



Source: SARB BA 900

## Corporate-based deposits (denominated in rands) (%)



Source: SARB BA 900

## Key banking legal entity information

## Rest of Africa legal entities

# Summarised income statement

	Change %	2013 Rm	2012 Rm
Net interest income	30	10 045	7 699
Non-interest revenue	29	9 797	7 602
Net fee and commission revenue	30	5 380	4 150
Trading revenue	25	4 149	3 314
Other revenue	94	268	138
<b>Total income</b>	30	19 842	15 301
Credit impairment charges	(14)	1 577	1 838
<b>Income after credit impairment charges</b>	36	18 265	13 463
Operating expenses	27	11 616	9 129
Staff costs	32	5 637	4 277
Other operating expenses	23	5 979	4 852
<b>Net income before goodwill</b>	53	6 649	4 334
Goodwill impairment	(100)	-	777
<b>Net income before equity accounted earnings</b>	87	6 649	3 557
Share of profit from associates and joint ventures	(100)	-	1
<b>Net income before taxation</b>	87	6 649	3 558
Taxation	47	1 995	1 357
<b>Profit for the year</b>	>100	4 654	2 201
Attributable to non-controlling interests	>100	1 162	576
<b>Attributable to ordinary shareholders</b>	>100	3 492	1 625
Headline adjustable items	(>100)	(7)	791
<b>Headline earnings</b>	44	3 485	2 416

The results above, including the prior year comparatives, reflect the consolidation of African legal entities and excludes the net Africa head office costs borne by SBSA and included in the SBSA legal entity's financial results reflected on page 78. Previously the Africa head office costs borne by SBSA were reflected in both SBSA's and in the rest of Africa consolidated results.

### Key features

- ▶ African currencies strengthened against the USD and with the weakening rand, the positive translation effect supported the overall financial performance by 9%.
- ▶ Total income on a constant currency basis increased 18%.
- ▶ Strong revenue growth from an increased customer base and positive trading environment, offset by the negative endowment impact of lower interest rates, most notably in Nigeria, Angola, Mozambique and East Africa.
- ▶ Increased focus on the client service model with attention on cross-selling and improving customer experience across different markets.
- ▶ Deposits of market-leading pension fund franchise in Nigeria representing a strong and stable annuity income flow. Nigeria's asset management business achieved NGN1 trillion (R66 billion) of assets under management.
- ▶ Cost containment initiatives implemented across countries assisted in keeping cost growth at 15% on a constant currency basis. The residual cost growth was impacted by the cost of compliance with Nigeria and Zimbabwe's regulatory changes coupled with further investments, primarily in Angola.
- ▶ Increased focus on deposit gathering and lending to the affluent sectors.
- ▶ Substantially higher credit impairment charges required in Tanzania and Botswana on personal unsecured and SME lending. This was offset by improvements in Ghana, Uganda and Mauritius, leading to a lower total credit impairment charge and improved credit loss ratio.
- ▶ In certain countries, particularly Tanzania, Botswana and Zambia, risk appetite in PBB unsecured lending was substantially reduced from the first quarter of the year.
- ▶ Continued good loan growth; PBB loans to customers up 32% (constant currency basis 18%), largely personal unsecured lending products facilitated through the workplace banking channel, and CIB up 24% (constant currency basis up 6%), largely within investment banking and real estate.
- ▶ Good growth of 39% (constant currency basis up 20%) in deposit balances.
- ▶ More recent acquisitions (Nigeria purchased in 2007 and Kenya in 2008) starting to deliver enhanced year-on-year performance, although a larger non-controlling interest share given the relatively larger minority interests in these jurisdictions.
- ▶ Opened representative offices in Ethiopia and the Ivory Coast.

Group results in brief	Segmental reporting	Income statement analysis	Balance sheet analysis	Capital management	Key banking legal entity information	Other information and restatements	Shareholder information
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## Rest of Africa legal entities

# Statement of financial position and key ratios

### Statement of financial position

	Change %	2013 Rm	2012 Rm
<b>Assets</b>			
Cash and balances with central banks	36	23 246	17 045
Trading assets	17	18 472	15 750
Pledged assets	23	2 041	1 663
Financial investments	71	29 115	17 073
Loans and advances	37	144 942	106 064
Loans and advances to banks	54	53 136	34 546
Loans and advances to PBB customers	32	46 271	35 055
Loans and advances to CIB customers	25	45 535	36 463
Derivatives and other assets	9	5 877	5 408
Goodwill and other intangible assets	21	3 803	3 150
Goodwill	22	3 686	3 030
Other intangible assets	(3)	117	120
Property and equipment	34	4 446	3 317
<b>Total assets</b>	37	231 942	169 470
<b>Equity and liabilities</b>			
<b>Equity</b>			
Equity attributable to ordinary shareholders	30	26 617	20 458
Equity attributable to ordinary shareholders	28	21 195	16 541
Non-controlling interest	38	5 422	3 917
<b>Liabilities</b>			
Trading liabilities	38	205 325	149 012
Trading liabilities	(6)	4 570	4 884
Deposit and current accounts	39	186 838	134 111
Deposits from banks	58	26 962	17 095
Deposit and current accounts from PBB customers	38	51 450	37 384
Deposit and current accounts from CIB customers	36	108 426	79 632
Derivative and other liabilities	39	11 351	8 167
Subordinated debt	39	2 566	1 850
<b>Total equity and liabilities</b>	37	231 942	169 470

### Key ratios

	2013 %	2012 %
ROE	19.7	16.6
ROE excluding goodwill	23.3	20.8
Credit loss ratio	1.56	1.90
Cost-to-income ratio	58.5	59.7



## Key banking legal entity information

## Standard Bank Plc

# Summarised income statement

	Change %	2013 USDm	2012 <sup>1</sup> USDm	Change %	2013 Rm	2012 <sup>1</sup> Rm
Net interest income	(>100)	(6)	59	(>100)	(54)	509
Non-interest revenue	(14)	440	511	(4)	4 200	4 396
Net fees, commission and revenue sharing agreements	11	198	179	23	1 897	1 538
Net fee and commission revenue	(68)	11	34	(66)	99	290
Revenue sharing and fee agreements with group companies	29	187	145	44	1 798	1 248
Trading revenue	(5)	241	253	5	2 295	2 180
Other revenue	(99)	1	79	(99)	8	678
<b>Total income</b>	(24)	<b>434</b>	570	(15)	<b>4 146</b>	4 905
Credit impairment charges	(>100)	(21)	142	(>100)	(184)	1 224
<b>Income after credit impairments</b>	6	<b>455</b>	428	18	<b>4 330</b>	3 681
Operating expenses	33	434	643	25	4 176	5 535
Staff costs	19	285	354	10	2 734	3 047
Other operating expenses	31	149	215	22	1 442	1 852
Restructure costs	100	–	74	100	–	636
<b>Net income/(loss) before disposal of loan portfolio</b>						
Loss on intra-group disposal of loan portfolio <sup>1</sup>	>100	21	(215)	>100	154	(1 854)
	100	–	(52)	100	–	(446)
<b>Net income/(loss) before taxation</b>	>100	<b>21</b>	(267)	>100	<b>154</b>	(2 300)
Taxation	(52)	10	21	(47)	97	184
<b>Profit/(loss) for the year</b>	>100	<b>11</b>	(288)	>100	<b>57</b>	(2 484)
Loss for the year from discontinued businesses <sup>2</sup>	48	(23)	(44)	43	(219)	(384)
<b>Attributable to ordinary shareholders</b>	96	<b>(12)</b>	(332)	94	<b>(162)</b>	(2 868)
Headline adjustable items	100	–	(19)	100	–	(157)
<b>Headline earnings</b>	97	<b>(12)</b>	(351)	95	<b>(162)</b>	(3 025)

<sup>1</sup> Eliminated on consolidation of group results.

<sup>2</sup> The discontinued businesses are reported as curtailed operations at a group level.

### Key issues

- ▶ The results above reflect the normalised results of SB Plc. On 29 January 2014 the group announced that transaction agreements had been signed with ICBC to dispose of its global markets business outside Africa, through the disposal of a 60% shareholding in SB Plc. In terms of this transaction, IFRS requires that investment banking, transactional products and services as well as principal investment management be classified as discontinued operations and held for sale in SB Plc, with the global markets business remaining as the only continuing operation.
- ▶ The restructure at the end of 2012, including tight cost management, resulted in lower operating expenses and reduced headcount, particularly within global markets.
- ▶ Regulatory and compliance costs incurred in 2012 were not repeated but were partly offset by a fine from the Financial Conduct Authority.
- ▶ Difficult FIC trading conditions.
- ▶ Profit on the sale of an investment in a listed commodities exchange realised in 2012 was not repeated.
- ▶ Final settlement received from a Middle Eastern exposure fully impaired in prior periods.

### SB Plc financial results presented on an IFRS basis

	Change %	2013 USDm	2012 USDm	Change %	2013 Rm	2012 Rm
Total income	(4)	216	224	7	2 060	1 929
Credit impairment charges	(45)	6	11	(38)	56	90
Operating expenses	(25)	240	321	(16)	2 310	2 765
Restructure costs	(100)	–	53	(100)	–	452
Profit/(loss) from continuing operations	78	(40)	(180)	74	(405)	(1 545)
Profit/(loss) from discontinued operations	>100	28	(154)	>100	243	(1 322)
Headline loss	97	(12)	(351)	95	(162)	(3 025)

Please note that the discontinued operations of SB Plc remain continuing operations at a group level as, for example, investment banking will be transferred to another group company prior to the completion of the proposed transaction with ICBC.

Group results in brief	Segmental reporting	Income statement analysis	Balance sheet analysis	Capital management	Key banking legal entity information	Other information and restatements	Shareholder information
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## Standard Bank Plc

# Statement of financial position and key ratios

## Statement of financial position

	Change %	2013 USDm	2012 USDm	Change %	2013 Rm	2012 Rm
<b>Assets</b>						
Balances with central banks	(40)	1 344	2 228	(25)	14 099	18 890
Derivative assets	(15)	4 083	4 813	5	42 843	40 801
Trading assets	(15)	5 849	6 848	6	61 366	58 054
Pledged assets	24	623	504	53	6 539	4 270
Financial investments	(30)	26	37	38	430	312
Loans and advances	1	6 223	6 161	25	65 295	52 228
Loans and advances to banks	4	3 213	3 085	29	33 713	26 149
Loans and advances to customers	(2)	3 010	3 076	21	31 582	26 079
Other assets	(11)	376	424	5	3 945	3 783
Intangible assets	(33)	32	48	(17)	339	406
Property and equipment	(18)	23	28	1	239	236
<b>Total assets</b>	(12)	<b>18 579</b>	21 091	9	<b>195 118</b>	178 980
<b>Equity and liabilities</b>						
<b>Equity</b>	1	<b>1 389</b>	1 375	25	<b>14 754</b>	11 835
<b>Liabilities</b>	(13)	<b>17 190</b>	19 716	8	<b>180 364</b>	167 145
Derivative liabilities	(23)	4 050	5 255	(5)	42 491	44 545
Trading liabilities	(25)	1 713	2 274	(7)	17 973	19 280
Deposit and current accounts	(2)	10 230	10 409	22	107 337	88 240
Deposits from banks	(5)	7 596	8 032	17	79 702	68 091
Deposit from customers	11	2 634	2 377	37	27 635	20 149
Other liabilities	(34)	487	733	(18)	5 116	6 218
Subordinated debt	(32)	710	1 045	(16)	7 447	8 862
<b>Total equity and liabilities</b>	(12)	<b>18 579</b>	21 091	9	<b>195 118</b>	178 980

## Key ratios

	2013 %	2012 %
ROE	(0.9)	(21.6)
Cost to-income ratio	100.0	124.1

## Key banking legal entity information

## Deemed disposal – Global markets outside Africa

# Discontinued operation summarised financial results

### Summarised income statement

	Change %	2013 USDm	2012 USDm	Change %	2013 Rm	2012 Rm
Net interest income	(83)	1	6	(>100)	(23)	49
Non-interest revenue	(4)	265	276	17	2 554	2 189
Net fee and commission revenue	>100	23	(16)	>100	259	(137)
Trading revenue	(2)	242	248	16	2 291	1 981
Other revenue	(100)	–	44	(99)	4	345
<b>Total income</b>	(6)	<b>266</b>	<b>282</b>	13	<b>2 531</b>	<b>2 238</b>
Credit impairment charges – specific	(45)	6	11	(35)	56	86
<b>Income after credit impairment charges</b>	(4)	<b>260</b>	<b>271</b>	15	<b>2 475</b>	<b>2 152</b>
Operating expenses	(33)	289	434	(22)	2 807	3 605
Staff costs	(23)	172	223	(9)	1 673	1 846
Other operating expenses	(26)	117	158	(14)	1 134	1 320
Restructure charge	(100)	–	53	(100)	–	439
<b>Net income before taxation</b>	(82)	<b>(29)</b>	<b>(163)</b>	77	<b>(332)</b>	<b>(1 453)</b>
Taxation	(50)	10	20	(47)	87	165
<b>Discontinued operation loss attributable to ordinary shareholders</b>	79	<b>(39)</b>	<b>(183)</b>	(74)	<b>(419)</b>	<b>(1 618)</b>
Headline adjustable items	100	–	(19)	100	–	(157)
<b>Headline earnings</b>	81	<b>(39)</b>	<b>(202)</b>	76	<b>(419)</b>	<b>(1 775)</b>

Refer to page 22 for additional information.

### Non-current assets and liabilities held for sale

	2013 USDm	2013 Rm
<b>Non-current assets held for sale</b>		
Cash and balances with central banks	1 344	14 099
Derivative assets	3 757	39 420
Trading assets	5 847	61 347
Pledged assets	623	6 539
Loans and advances	5 581	58 556
Other assets	317	3 323
Intangible assets and property and equipment	58	610
<b>Total non-current assets held for sale (excluding the net asset value impairment)</b>	<b>17 527</b>	<b>183 894</b>
<b>Non-current liabilities held for sale</b>		
Derivative liabilities	3 738	39 221
Trading liabilities	1 713	17 973
Deposit and current accounts	6 200	65 043
Other liabilities	459	4 820
Subordinated debt	710	7 447
<b>Total non-current liabilities held for sale</b>	<b>12 820</b>	<b>134 504</b>

Refer to page 22 for additional information.

Group results in brief	Segmental reporting	Income statement analysis	Balance sheet analysis	Capital management	Key banking legal entity information	Other information and restatements	Shareholder information
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## Standard Bank Group

# Headline earnings and net asset value reconciliation by key legal entity

### Normalised headline earnings reconciliation per key legal entity

	Change %	2013 Rm	2012 Rm
<b>SBSA Group</b>	(7)	<b>10 709</b>	11 461
<b>Rest of Africa legal entities</b>	44	<b>3 485</b>	2 416
<b>Standard Bank Offshore Group</b>	41	<b>178</b>	126
<b>Standard Bank Plc Group</b>	95	<b>(162)</b>	(3 024)
Elimination of SB Plc loss on intragroup disposal of loan portfolio to SBSA	(100)	–	446
<b>SBG and other group entities</b>	(49)	<b>773</b>	1 503
Argentina (20% shareholding in 2013)	(63)	<b>249</b>	673
Turkey	(60)	<b>21</b>	52
Other	(35)	<b>503</b>	778
<b>Banking activities</b>	16	<b>14 983</b>	12 928
<b>Liberty</b>	11	<b>2 211</b>	1 990
<b>Standard Bank Group</b>	15	<b>17 194</b>	14 918

### Normalised net asset value reconciliation per key legal entity

	Change %	2013 Rm	2012 Rm
<b>SBSA Group</b>	12	<b>79 201</b>	70 562
<b>Rest of Africa legal entities</b>	28	<b>21 195</b>	16 541
<b>Standard Bank Offshore Group</b>	20	<b>2 313</b>	1 927
<b>Standard Bank Plc Group</b>	25	<b>14 754</b>	11 835
<b>SBG Holdings and other group entities</b>	(18)	<b>4 013</b>	4 868
Argentina (20% shareholding)	21	<b>1 616</b>	1 341
Turkey	>100	<b>196</b>	73
Brazil	(54)	<b>496</b>	1 083
Singapore	39	<b>215</b>	155
Other	(33)	<b>1 490</b>	2 216
<b>Banking activities</b>	15	<b>121 476</b>	105 733
<b>Liberty</b>	13	<b>9 999</b>	8 886
<b>Standard Bank Group</b>	15	<b>131 475</b>	114 619



# Other information and restatements

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## Other information and restatements

## Product information

## Personal &amp; Business Banking

	Change %	Mortgage lending		Change %	Instalment sale and finance leases		Change %	Card products	
		2013 Rm	2012 Rm		2013 Rm	2012 Rm		2013 Rm	2012 Rm
Total income	21	6 243	5 161	15	2 954	2 565	13	5 070	4 472
Credit impairment charges	(9)	2 411	2 648	61	789	490	>100	840	384
Operating expenses	22	1 933	1 585	18	2 030	1 714	7	2 518	2 344
<b>Headline earnings</b>	57	1 516	966	(21)	181	229	11	1 334	1 199

## Corporate &amp; Investment Banking

	Change %	Global Markets		Change %	Investment Banking		Change %	Transactional Products and Services	
		2013 Rm	2012 Rm		2013 Rm	2012 Rm		2013 Rm	2012 Rm
Total income	16	11 934	10 301	(7)	6 140	6 627	19	8 884	7 455
Credit impairment charges	27	52	41	(46)	919	1 708	(26)	354	479
Operating Expenses	3	7 490	7 293	8	4 168	3 861	19	5 023	4 223
<b>Headline earnings</b>	96	2 403	1 225	(6)	1 672	1 774	29	2 212	1 712

	Change %	Lending products		Change %	Transactional Products		Change %	Bancassurance Products		Change %	Total Personal & Business Banking	
		2013 Rm	2012 Rm		2013 Rm	2012 Rm		2013 Rm	2012 Rm		2013 Rm	2012 Rm
	24	8 520	6 896	8	20 703	19 188	20	5 106	4 262	14	48 596	42 544
	20	3 777	3 136							17	7 817	6 658
	31	3 759	2 861	(9)	16 599	15 174	12	2 509	2 242	13	29 348	25 920
	25	785	629	(2)	2 727	2 789	19	1 815	1 531	14	8 358	7 343

	Change %	Principal Investment Management & Real Estate		Change %	Total before restructure charges		Change %	Restructure charge		Change %	Total Corporate & Investment Banking	
		2013 Rm	2012 Rm		2013 Rm	2012 Rm		2013 Rm	2012 Rm		2013 Rm	2012 Rm
	(13)	1 346	1 544	9	28 304	25 927				9	28 304	25 927
	(36)	72	112	(40)	1 397	2 340				(40)	1 397	2 340
	6	856	807	8	17 537	16 184	(100)	-	758	4	17 537	16 942
	24	304	246	33	6 591	4 957	100	-	(538)	49	6 591	4 419

## Other information and restatements

# Constant currency summarised income statement

	Change %	2013 Rm	2012 Rm
Net interest income	12	39 225	35 127
Non-interest revenue	2	36 669	35 971
Net fee and commission revenue	5	23 147	21 945
Trading revenue	6	10 202	9 603
Other revenue	(25)	3 320	4 423
<b>Total income</b>	7	<b>75 894</b>	71 098
Credit impairment charges	(0)	9 214	9 232
Specific credit impairments	(4)	9 105	9 497
Portfolio credit impairments	>100	109	(265)
<b>Income after credit impairment charges</b>	8	<b>66 680</b>	61 866
Operating expenses	4	44 862	43 127
Staff costs	7	24 760	23 197
Other operating expenses	6	20 102	19 039
Restructure costs	(100)	–	891
<b>Net income before goodwill</b>	16	<b>21 818</b>	18 739
Goodwill impairment	(100)	–	777
<b>Net income before disposal of subsidiaries and equity accounted earnings</b>	21	<b>21 818</b>	17 962
Profit/(loss) on disposal of subsidiaries	>100	64	(101)
Share of profit from associates and joint ventures	(0)	673	675
<b>Net income before taxation</b>	22	<b>22 555</b>	18 536
Taxation	4	6 197	5 970
<b>Profit for the year from continuing operations</b>	30	<b>16 358</b>	12 566
Discontinued operation – Argentina	(100)	–	2 864
<b>Profit for the year</b>	6	<b>16 358</b>	15 430
Attributable to non-controlling interests	21	1 146	947
Attributable to preference shareholders	(3)	348	357
<b>Attributable to ordinary shareholders – banking activities</b>	5	<b>14 864</b>	14 126
Headline adjustable items – banking activities	>100	119	(1 726)
<b>Headline earnings – banking activities</b>	21	<b>14 983</b>	12 400
<b>Headline earnings – Liberty</b>	11	<b>2 211</b>	1 990
<b>Standard Bank Group headline earnings</b>	19	<b>17 194</b>	14 390



Group results in brief	Segmental reporting	Income statement analysis	Balance sheet analysis	Capital management	Key banking legal entity information	Other information and restatements	Shareholder information
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# Changes in accounting policies, restatements and reclassifications

## Adoption of new and amended standards effective for the current financial period

The accounting policies are consistent with those reported in the previous year except as required in terms of the adoption of the following:

- ▶ IFRS 7 *Disclosures – Offsetting Financial Assets and Financial Liabilities* (IFRS 7R)
- ▶ IFRS 10 *Consolidated Financial Statements* (IFRS 10)
- ▶ IFRS 11 *Joint Arrangements* (IFRS 11)
- ▶ IFRS 12 *Disclosure of Interests in Other Entities* (IFRS 12)
- ▶ IFRS 13 *Fair Value Measurement* (IFRS 13)
- ▶ IAS 19 *Employee Benefits (2011 revised)* (IAS 19R)
- ▶ IAS 27 *Separate Financial Statements (2011 revised)* (IAS 27R) and
- ▶ IAS 28 *Investments in Associates and Joint Ventures (2011 revised)* (IAS 28R).

Early adoption of revised standards

- ▶ IAS 36 *Impairment of Assets – Recoverable Amount Disclosures for Non-Financial Assets* (2013 revised) (IAS 36)
- ▶ IAS 39 *Financial Instruments: Recognition and Measurement – Novation of Derivatives and Continuation of Hedge Accounting* (2013 revised) (IAS 39)

## Restatements

Of the abovementioned IFRSs adopted on 1 January 2013, both IFRS 10 and IAS 19R resulted in the restatement of the group and SBSA's previously reported financial results as set out on pages 100 to 102 as follows:

### IFRS 10 – SBG

In terms of IFRS 10, control exists only if the investor has power over the investee; exposure, or rights to, variable returns from its involvement with the investee; and the ability to use its power to affect those returns. The application of control will be applied irrespective of the nature of the investee.

Investments in mutual funds that amounted to between 20% and 50% of the total fund value or voting rights were previously considered to be interests in associates, and those greater than 50% were previously considered to be subsidiaries. As a result of the adoption of IFRS 10 references in the accounting policies to specific percentage holdings have been removed.

The adoption of IFRS 10 resulted in the group consolidating additional mutual funds, classifying additional interests in mutual funds as associates, reclassifications of interests between these categories and financial investments and the recognition of additional treasury shares.

### IAS 19R – SBG and SBSA

The most significant change as a result of the adoption of IAS 19R is the elimination of the 'corridor' method under which the recognition of actuarial gains or losses was deferred. In terms of IAS 19R all unrecognised actuarial gains have to be recognised in other comprehensive income on transition to the new requirements.

### IAS 28R – SBG

The adoption of IAS 28R resulted in the group classifying mutual fund interests, for which the group is the fund manager in terms of an irrevocable fund management agreement, as interests in associates. In order to achieve consistency in the presentation for associates that are measured at fair value and those that are equity accounted, the group reclassified all of its interests in associates that are measured at fair value to its financial investments line item in the statement of financial position. Following the reclassification, the group's line item 'Interests in associates and joint ventures' in its statement of financial position includes only those associates and joint ventures that are equity accounted. The amount reclassified was R15 696 million.

## Other restatements and reclassifications

The comparative statement of financial position as at 31 December 2012 has been adjusted to reflect the presentation consequences of the following restatements and reclassifications:

### Deposits from customers to trading liabilities – SBG and SBSA

Liabilities of R5 268 million that are part of a portfolio of assets and liabilities that is managed together and for which there is evidence of a recent actual pattern of short-term profit, were previously classified as designated at fair value through profit or loss within deposits from customers. In accordance with IFRS and the group's accounting policies, these liabilities have been reclassified to trading liabilities from deposits from customers. The restatement had no impact on the group's reserves or profit and loss.

### Loans and advances: reclassification between banks and customers – SBG and SBSA

An amount of R5 586 million was reclassified from loans and advances to banks to loans and advances to customers. The reclassification aligns an amount that was placed with a non-bank subsidiary of a bank holding company to loans and advances to customers as opposed to loans and advances to banks. The restatement had no impact on the group's reserves and profit or loss.

## Other information and restatements

# Group restatements

## Summarised income statement

	As previously reported Rm	2012 IAS 19 Adjust- ments Rm	Normalised restated Rm
<b>Total income</b>	68 707		68 707
Credit impairments	8 800		8 800
<b>Income after credit impairment charges</b>	59 907		59 907
Operating expenses	40 756	70	40 826
Staff costs	22 195	70	22 265
Other operating expenses	17 803		17 803
Restructure charge	758		758
<b>Net income before goodwill</b>	19 151	(70)	19 081
Goodwill impairment	777		777
<b>Net income before disposal of subsidiary and equity accounted earnings</b>	18 374	(70)	18 304
Loss on disposal of subsidiary	(86)		(86)
Share of profit from associates and joint ventures	675		675
<b>Net income before taxation</b>	18 963	(70)	18 893
Taxation	5 766	(21)	5 745
<b>Profit for the year from continuing operations</b>	13 197	(49)	13 148
Discontinued operation – Argentina	2 435		2 435
<b>Profit for the period</b>	15 632	(49)	15 583
Attributable to non-controlling interests	855		855
Attributable to the preference shareholders	357		357
<b>Attributable to ordinary shareholders – banking activities</b>	14 420	(49)	14 371
Headline adjustable items – banking activities	(1 443)		(1 443)
<b>Headline earnings – banking activities</b>	12 977	(49)	12 928
<b>Headline earnings – Liberty</b>	2 033	(43)	1 990
<b>Standard Bank Group headline earnings</b>	15 010	(92)	14 918

Group results in brief	Segmental reporting	Income statement analysis	Balance sheet analysis	Capital management	Key banking legal entity information	Other information and restatements	Shareholder information
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## Summarised statement of financial position

	2012		
	Normalised as previously reported Rm	Adjustments Rm	Normalised restated Rm
<b>Assets</b>			
Cash and balances with central banks	61 985		61 985
Derivative, trading and pledged assets	246 129		246 129
Financial investments	320 010	28 998 <sup>1,2</sup>	349 008
Loans and advances	813 892		813 892
Loans and advances to banks	108 196	(5 586) <sup>3</sup>	102 610
Loans and advances to customers	705 696	5 586 <sup>3</sup>	711 282
Investment property	24 133		24 133
Other assets	33 898	1 341 <sup>4</sup>	35 239
Interest in associates and joint ventures	17 246	(14 211) <sup>1,2</sup>	3 035
Non-current assets held for sale	960		960
Goodwill and other intangible assets	14 687		14 687
Property and equipment	15 733		15 733
<b>Total assets</b>	<b>1 548 673</b>	<b>16 128</b>	<b>1 564 801</b>
<b>Equity and liabilities</b>			
<b>Equity</b>			
Equity attributable to ordinary shareholders	134 552	715 <sup>4</sup>	135 267
Preference share capital and premium	113 905	714 <sup>4</sup>	114 619
Non-controlling interest	5 503		5 503
	15 144	1 <sup>4</sup>	15 145
<b>Liabilities</b>			
Derivative liabilities	1 414 121	15 413	1 429 534
Trading liabilities	121 998		121 998
Deposit and current accounts	39 206	5 268 <sup>5</sup>	44 474
Deposits from banks	918 533	(7 851) <sup>1,5</sup>	910 682
Deposits from customers	124 275		124 275
Other liabilities	794 258	(7 851) <sup>1,5</sup>	786 407
Policyholders' liabilities	66 152	17 996 <sup>4</sup>	84 148
Subordinated debt	236 684		236 684
	31 548		31 548
<b>Total equity and liabilities</b>	<b>1 548 673</b>	<b>16 128</b>	<b>1 564 801</b>

<sup>1</sup> IFRS 10.

<sup>2</sup> IAS 28R.

<sup>3</sup> Bank's to customers reclassification.

<sup>4</sup> IAS 19.

<sup>5</sup> Deposits from customers to trading liabilities.

## Other information and restatements

## SBSA group restatements

## Summarised income statement

	As previously reported Rm	2012 IAS 19 Adjust- ments Rm	Restated Rm
Net interest income	25 249		25 249
Non-interest revenue	22 032		22 032
Net fee and commission revenue	16 364		16 364
Trading revenue	3 147		3 147
Other revenue	2 521		2 521
<b>Total income</b>	47 281		47 281
Credit impairments	5 785		5 785
<b>Income after credit impairment charges</b>	41 496		41 496
Revenue sharing agreements with group companies	(1 642)		(1 642)
<b>Income after revenue sharing agreements</b>	39 854		39 854
Operating expenses	25 106	55	25 161
Staff costs	13 289	55	13 344
Other operating expenses	11 817		11 817
<b>Net income before associates and joint ventures</b>	14 748	(55)	14 693
Share of profit from associates and joint ventures	523		523
<b>Net income before indirect taxation</b>	15 271	(55)	15 216
Indirect taxation	974		974
<b>Profit before direct taxation</b>	14 297	(55)	14 242
Direct taxation	2 362	(15)	2 347
<b>Profit for the year</b>	11 935	(40)	11 895
Attributable to non-controlling interests	11		11
<b>Attributable to the ordinary shareholder</b>	11 924	(40)	11 884
Headline adjustable items	(423)		(423)
<b>Headline earnings</b>	11 501	(40)	11 461

## Key line items from the statement of financial position

	As previously reported Rm	2012 Adjust- ments Rm	Restated Rm
Loans and advances	659 500		659 500
Loans and advances to banks	69 999	(5 586)	64 413
Loans and advances to customers	589 501	5 586	595 087
Derivative and other assets	96 882	1 139	98 021
Equity	69 805	820	70 625
Trading liabilities	15 953	5 268	21 221
Deposit and current accounts	717 944	(5 268)	712 676
Deposits from banks	78 453		78 543
Deposit and current accounts from customers	639 491	(5 268)	634 223
Other liabilities	20 966	319	21 285

Group results in brief	Segmental reporting	Income statement analysis	Balance sheet analysis	Capital management	Key banking legal entity information	Other information and restatements	Shareholder information
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# Financial and other definitions

## Standard Bank Group

Annualised turnover in shares traded (%)	Number of shares traded during the period as a percentage of the weighted average number of shares.
Basic earnings per ordinary share (EPS) (cents)	Earnings attributable to ordinary shareholders divided by the weighted average number of ordinary shares in issue.
Behaviourally adjusted cumulative liquidity mismatch	Analysis performed to anticipate any mismatch between payment profiles of balance sheet items, in order to highlight potential risks within the group's defined liquidity risk thresholds.
Common equity tier I capital adequacy ratio (%)	Common equity tier I regulatory capital, including unappropriated profit, as a percentage of total risk-weighted assets.
Constant currency	Comparative financial results adjusted for the difference between the current and prior periods cumulative average exchange rates.
Consumer price index (CPI)	A South African index of prices used to measure the change in the cost of basic goods and services.
Diluted headline earnings per ordinary share (cents)	Headline earnings divided by the weighted average number of shares, adjusted for potential dilutive ordinary shares.
Dividend cover (times)	Headline earnings per share divided by dividend per share.
Dividend per share (cents)	Total dividends to ordinary shareholders, including dividends and capitalisation shares, declared in respect of the period.
Headline earnings (Rm)	Determined by excluding from reported earnings specific separately identifiable remeasurements net of related tax and non-controlling interests.
Headline earnings per ordinary share (cents)	Headline earnings divided by the weighted average number of ordinary shares in issue.
Long-term funding ratio (%)	Funding-related liabilities with a remaining maturity greater than six months as a percentage of total funding-related liabilities.
Net asset value (NAV) (Rm)	Equity attributable to ordinary shareholders.
Net asset value per share (cents)	Net asset value divided by the number of ordinary shares in issue at the end of the period.
Profit attributable to ordinary shareholders (Rm)	Profit for the period less dividends on non-redeemable, non-cumulative, non-participating preference shares declared before year-end, less non-controlling interests.
Profit for the period (Rm)	Income statement profit for the period attributable to ordinary shareholders, non-controlling interests and preference shareholders.
Return on equity (ROE) (%)	Headline earnings as a percentage of monthly average ordinary shareholders' funds.
Shares in issue (number)	Number of ordinary shares in issue as listed on the exchange operated by the JSE.
Tangible net asset value (Rm)	Equity attributable to ordinary shareholders, excluding goodwill and other intangible assets.
Tangible net asset value per share (cents)	Tangible net asset value divided by the number of ordinary shares in issue at the end of the period.
Total capital adequacy ratio (%)	Total regulatory capital, including unappropriated profit, as a percentage of total risk-weighted assets.
Tier I capital adequacy ratio (%)	Tier I regulatory capital, including unappropriated profit, as a percentage of total risk-weighted assets.
Weighted average number of shares (number)	The weighted average number of ordinary shares in issue during the period as listed on the JSE.
Normalised results	The financial results and ratios stated on an economic substance basis as explained on page 20.
Structured entity (SE)	Entities where each is created to accomplish a narrow and well-defined objective.
Tutuwa	Tutuwa is the group's black economic empowerment ownership initiative entered into in terms of the Financial Sector Charter.

**Banking activities**

Available financial resources (Rm)	The amount of permanent capital that is available to the group to absorb potential losses.
Economic capital coverage ratio (times)	Available financial resources divided by minimum economic capital requirements.
Cost-to-income ratio (%)	Operating expenses as a percentage of total income after revenue sharing agreements with group companies but before credit impairment, including profit/(loss) on disposal of subsidiaries and share of profit/(loss) from associates and joint ventures.
Credit loss ratio (%)	Total impairment charges on loans and advances, per the income statement, as a percentage of average daily and monthly gross loans and advances.
Effective taxation rate (%)	Direct and indirect taxation as a percentage of income before taxation.
Gross specific impairment coverage (%)	Balance sheet impairments for non-performing specifically impaired loans as a percentage of specifically impaired loans.
Loan-to-deposit ratio (%)	Net loans and advances as a percentage of deposits and current accounts.
Net interest margin (%)	Net interest income as a percentage of daily and monthly average total assets, excluding trading derivative assets.
Non-interest earning assets (Rm)	Includes total trading book assets and rate-insensitive banking book assets, such as cash and cash equivalents, fixed assets, goodwill and other intangible assets, investment property, current and deferred tax assets, and other assets. Cash balances with central banks are specifically excluded as they are utilised to meet liquidity requirements and are reflected as part of the interest-earning assets to reflect the cost of liquidity. Derivative assets are also excluded.
Non-interest revenue to total income (%)	Non-interest revenue as a percentage of total income.
Portfolio credit impairments (Rm)	Impairment for latent losses inherent in groups of loans and advances that have not yet been specifically impaired.
Risk-weighted assets (RWA) (Rm)	Determined by applying prescribed risk weightings to on-balance sheet and off-balance sheet exposures according to the relative risk of the counterparty.
Specific credit impairments (Rm)	Impairment for loans and advances that have been classified as non-performing and specifically impaired, net of the present value of estimated recoveries.

## Abbreviations and acronyms

BCBS	Basel Committee on Banking Supervision
CAGR	Compound annual growth rate
CIB	Corporate & Investment Banking
FIC	Fixed income and currencies.
IASB	International Accounting Standards Board
ICBC	Industrial and Commercial Bank of China Limited
IFRS	International Financial Reporting Standards
IMF	International Monetary Fund
JSE	Johannesburg Stock Exchange
LCR	Liquidity coverage ratio
MSCI	Morgan Stanley Capital International Emerging Markets Index
NII	Net interest income
NIR	Net interest revenue
NPLs	Non-performing loans
NSFR	Net stable funding ratio
PBB	Personal & Business Banking
SARB	South African Reserve Bank
SBG	Standard Bank Group Limited
SBSA	The Standard Bank of South Africa Limited
SB Plc	Standard Bank Plc
SME	Small and medium enterprise
the "Board"	The group's board of directors
The group	The Standard Bank Group
Liberty	Investment management and life insurance activities of companies in the Liberty Holdings Group
US	United States

# Shareholder information

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## Shareholder information

# Analysis of shareholders

## Ten major shareholders<sup>1</sup>

	2013		2012	
	Number of shares (million)	% holding	Number of shares (million)	% holding
Industrial and Commercial Bank of China	325,0	20.1	322,0	20.0
Public Investment Corporation	222,8	13.8	233,7	14.6
Tutuwa participants	88,2	5.5	88,2	5.4
– Staff	34,5	2.2	34,5	2.1
– Strategic partners	35,8	2.2	35,8	2.2
– Communities and regional businesses	17,9	1.1	17,9	1.1
Dodge & Cox	28,2	1.7	25,9	1.6
Investment Solutions	23,7	1.5	25,2	1.6
Vanguard Emerging Markets Fund	23,5	1.5	23,9	1.5
Allan Gray Balanced Fund	23,4	1.4	12,3	0.8
GIC Private Limited	22,4	1.4	14,9	0.9
Allan Gray Equity Fund	21,7	1.3	14,1	0.9
Old Mutual Life Assurance	20,5	1.2	38,6	2.4
	<b>799,4</b>	<b>49.4</b>	798,8	49.7

<sup>1</sup> Beneficial holdings determined from the share register and investigations conducted on our behalf in terms of section 56 of the Companies Act.

## Geographic spread of shareholders

	2013		2012	
	Number of shares (million)	% holding	Number of shares (million)	% holding
South Africa	859,4	53.1	864,6	53.8
Foreign shareholders	758,6	46.9	741,5	46.2
China	326,9	20.2	323,5	20.1
United States of America	217,8	13.5	217,5	13.5
United Kingdom	73,7	4.5	49,9	3.1
Singapore	25,1	1.6	17,6	1.1
Ireland	16,0	1.0	12,1	0.8
Australia	13,6	0.8	11,1	0.7
Namibia	11,8	0.7	16,7	1.0
Saudi Arabia	9,1	0.6	10,0	0.6
Netherlands	8,7	0.5	10,4	0.6
Canada	8,4	0.5	9,6	0.6
Norway	8,0	0.5	12,3	0.8
Luxembourg	7,5	0.5	11,1	0.7
United Arab Emirates	5,0	0.3	12,8	0.8
Other	27,0	1.7	26,9	1.7
	<b>1 618,0</b>	<b>100.0</b>	1 606,1	100.0



Group results in brief	Segmental reporting	Income statement analysis	Balance sheet analysis	Capital management	Key banking legal entity information	Other information and restatements	Shareholder information
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# Credit ratings

Ratings as at 6 March 2014 for entities within Standard Bank Group are detailed below:

	Short-term	Long-term	Outlook
<b>Fitch Ratings</b>			
<b>Standard Bank Group Limited</b>			
Foreign currency issuer default rating	F3	BBB	Stable
Local currency issuer default rating		BBB	Stable
National rating	F1+ (ZAF)	AA (ZAF)	Stable
<b>The Standard Bank of South Africa</b>			
Foreign currency issuer default rating	F3	BBB	Stable
Local currency issuer default rating		BBB	Stable
National rating	F1+ (ZAF)	AA (ZAF)	Stable
<b>RSA Sovereign ratings</b>			
Foreign currency issuer default rating	F3	BBB	Stable
Local currency issuer default rating		BBB+	Stable
<b>Standard Bank Plc</b>			
Foreign currency issuer default rating	F3	BBB	RWE <sup>1</sup>
<b>Stanbic IBTC Bank Plc (Nigeria)</b>			
National rating	F1+ (NGA)	AAA (NGA)	
<b>CfC Stanbic Bank (Kenya)</b>			
Issuer default rating	B	BB-	Stable
National rating	F1+ (KEN)	AAA (KEN)	Stable
<b>Liberty Group</b>			
National rating		AA- (ZAF)	Stable
National insurer financial strength		AA (ZAF)	Stable
<b>Moody's Investor Services</b>			
<b>Standard Bank Group Limited</b>			
Foreign currency issuer default rating		Baa1	Negative
<b>The Standard Bank of South Africa</b>			
Foreign currency deposit rating	P-2	Baa1	Negative
Local currency deposit rating	P-2	A3	Negative
National rating	P-1.za	Aa2.za	Negative
<b>RSA Sovereign ratings</b>			
Foreign currency	P-2	Baa1	Negative
Local currency		Baa1	Negative
<b>Standard Bank Plc</b>			
Foreign and local currency deposit rating	P-2	Baa1	RUR <sup>2</sup>
<b>Standard &amp; Poor's</b>			
<b>The Standard Bank of South Africa</b>			
Unsolicited issuer rating	A-2	BBB	Negative
<b>RSA Sovereign ratings</b>			
Foreign currency	A-2	BBB	Negative
Local currency	A-2	A-	Negative
<b>Stanbic IBTC Bank Plc (Nigeria)</b>			
Foreign currency	B	BBB-	Stable
National rating	ngA-1	ngAA-	

<sup>1</sup> Rating watch evolving (RWE).

<sup>2</sup> Rating under review (RUR) with direction uncertain.

## Shareholder information

# Dividend payment dates

The relevant dates for the payment of dividends are as follows:

	Ordinary shares	6.5% cumulative, preference shares (First preference shares)	Non-redeemable, non-cumulative non-participating preference shares (Second preference shares)
<b>JSE Limited (JSE)</b>			
Share code	SBK	SBKP	SBPP
ISIN	ZAE000109815	ZAE000038881	ZAE000056339
<b>Namibian Stock Exchange (NSX)</b>			
Share code	SNB		
ISIN	ZAE000109815		
<b>Dividend number</b>	89	89	19
<b>Gross distribution/dividend per share (cents)</b>	300,00	3,25	329,94
Last day to trade in order to be eligible for the cash dividend	Friday, 4 April 2014	Friday, 28 March 2014	Friday, 28 March 2014
Shares trade ex the cash dividend	Monday, 7 April 2014	Monday, 31 March 2014	Monday, 31 March 2014
Record date in respect of the cash dividend	Friday, 11 April 2014	Friday, 4 April 2014	Friday, 4 April 2014
Dividend cheques posted and CSDP/broker accounts credited/updated (payment date)	Monday, 14 April 2014	Monday, 7 April 2014	Monday, 7 April 2014

Ordinary share certificates may not be dematerialised or rematerialised between Monday, 7 April 2014, and Friday, 11 April 2014, both days inclusive.

Preference share certificates (first and second) may not be dematerialised or rematerialised between Monday, 31 March 2014 and Friday, 4 April 2014, both days inclusive.

## Instrument codes

### JSE Limited

#### Subordinated debt

SBK 7: ZAG000024894  
 SBK 9: ZAG000029687  
 SBKI 11: ZAG000066382  
 SBK 12: ZAG000073388  
 SBK 13: ZAG000073396  
 SBK 14: ZAG000091018  
 SBK 15: ZAG000092339  
 SBK 16: ZAG000093741  
 SBK 17: ZAG000097619  
 SBK 18: ZAG000100827  
 SBK 19: ZAG000100835

#### Senior debt

SBS 3: ZAG000030586  
 SBS 4: ZAG000035049  
 SBS 9: ZAG000069329  
 SBSI 11: ZAG000075789  
 SBSI 12: ZAG000080847  
 SBS 13: ZAG000080839  
 SBS 14: ZAG000083940  
 SBS 15: ZAG000085556  
 SBS 16: ZAG000086729  
 SBS 18: ZAG000086745  
 SBS 19: ZAG000086752  
 SBS 20: ZAG000095365  
 SBS 21: ZAG000095373  
 SBS 22: ZAG000095514  
 SBS 23: ZAG000095522  
 SBS 24: ZAG000095530  
 SBS 25: ZAG000095548

# Contact details

## **Standard Bank Group Limited**

Registration No. 1969/017128/06

Incorporated in the Republic of South Africa

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(Entrance in Burg Street)

Windhoek

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Windhoek

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An African perspective – Seed by Marco Cianfanelli

Measuring 34.33m high, 9.85m wide and 8.55m deep, Seed is made up of 229 individual plywood panels with laser cut designs, telling the stories of people and places, and is pigmented with sand from regions where Standard Bank has an on-the-ground operating presence. Seed epitomizes our Africa strategy, bringing together the opportunities and potential that we see in the dynamic African continent.

[www.standardbank.com](http://www.standardbank.com)