



# Results for the six months ended 30 June 2020

*H1 2020*

Neal Froneman

The information in this announcement may contain forward-looking statements within the meaning of the “safe harbour” provisions of the United States Private Securities Litigation Reform Act of 1995. These forward-looking statements, including, among others, those relating to Sibanye Stillwater Limited’s (“Sibanye-Stillwater” or the “Group”) financial positions, business strategies, plans and objectives of management for future operations, are necessarily estimates reflecting the best judgment of the senior management and directors of Sibanye-Stillwater.

All statements other than statements of historical facts included in this announcement may be forward-looking statements. Forward-looking statements also often use words such as “will”, “forecast”, “potential”, “estimate”, “expect” and words of similar meaning. By their nature, forward-looking statements involve risk and uncertainty because they relate to future events and circumstances and should be considered in light of various important factors, including those set forth in this disclaimer. Readers are cautioned not to place undue reliance on such statements.

The important factors that could cause Sibanye-Stillwater’s actual results, performance or achievements to differ materially from those in the forward-looking statements include, among others, our future business prospects; financial positions; debt position and our ability to reduce debt leverage; business, political and social conditions in the United States, South Africa, Zimbabwe and elsewhere; plans and objectives of management for future operations; our ability to obtain the benefits of any streaming arrangements or pipeline financing; our ability to service our bond instruments; changes in assumptions underlying Sibanye-Stillwater’s estimation of their current mineral reserves and resources; the ability to achieve anticipated efficiencies and other cost savings in connection with past, ongoing and future acquisitions, as well as at existing operations; our ability to achieve steady state production at the Blitz project; the success of Sibanye-Stillwater’s business strategy; exploration and development activities; the ability of Sibanye-Stillwater to comply with requirements that they operate in a sustainable manner; changes in the market price of gold, PGMs and/or uranium; the occurrence of hazards associated with underground and surface gold, PGMs and uranium mining; the occurrence of labour disruptions and industrial action; the availability, terms and deployment of capital or credit; changes in relevant government regulations, particularly environmental, tax, health and safety regulations and new legislation affecting water, mining, mineral rights and business ownership, including any interpretations thereof which may be subject to dispute; the outcome and consequence of any potential or pending litigation or regulatory proceedings or other environmental, health and safety issues; power disruptions, constraints and cost increases; supply chain shortages and increases in the price of production inputs; fluctuations in exchange rates, currency devaluations, inflation and other macro-economic monetary policies; the occurrence of temporary stoppages of mines for safety incidents and unplanned maintenance; the ability to hire and retain senior management or sufficient technically skilled employees, as well as their ability to achieve sufficient representation of historically disadvantaged South Africans in management positions; failure of information technology and communications systems; the adequacy of insurance coverage; any social unrest, sickness or natural or man-made disaster at informal settlements in the vicinity of some of Sibanye-Stillwater’s operations; and the impact of HIV, tuberculosis and the spread of other contagious diseases, such as coronavirus (“COVID-19”). Further details of potential risks and uncertainties affecting Sibanye-Stillwater are described in Sibanye-Stillwater’s filings with the Johannesburg Stock Exchange and the United States Securities and Exchange Commission, including the Integrated Annual Report and the Annual Report on Form 20-F.

These forward-looking statements speak only as of the date of the content. Sibanye-Stillwater expressly disclaims any obligation or undertaking to update or revise any forward-looking statement (except to the extent legally required).










# Delivering on our strategic focus areas

Strengthen our position as a leading international precious metals mining company by:



Consistent focus on delivery of key strategic goals

# Progressive execution of our strategic goals

Strategic focus areas...	Progress made/delivery	August 2020
<b>Building a values-based organisational culture</b>	<ul style="list-style-type: none"> <li>• Leadership resilience strengthened</li> <li>• Values based culture adoption accelerated through the COVID-19 challenges</li> <li>• Culture programme embedding values based decision making</li> </ul>	 
<b>Ensuring safe production and operational excellence</b>	<ul style="list-style-type: none"> <li>• Safety strategy delivering significant safety performance improvements</li> <li>• Operating segment strategies to enhance operational effectiveness - working with COVID-19</li> <li>• Progress made towards a digital first organisation</li> </ul>	
<b>Embedding ESG excellence in the way we do business</b>	<ul style="list-style-type: none"> <li>• Substantial support provided to alleviate social distress in mining communities from COVID-19</li> <li>• ICMM membership obtained, various recognitions received for ESG achievements</li> <li>• ESG strategy progressing to meet sustainability performance expectations</li> </ul>	 
<b>De-leveraging our balance sheet</b>	<ul style="list-style-type: none"> <li>• 0.55x net debt: adjusted EBITDA<sup>1</sup> - well below the 2.5x covenant and 1x internal target justifying resumption of a sustainable dividend</li> <li>• Further opportunity to reduce gross debt with soft call of convertible bond in Oct 2020</li> </ul>	
<b>Addressing our SA discount</b>	<ul style="list-style-type: none"> <li>• Geographic diversity diluting exposure to SA socio-political context</li> <li>• Active engagement on policy to promote competitiveness and business-led growth addressing social and economic devastation of COVID-19</li> </ul>	 
<b>Pursuing value accretive growth</b>	<ul style="list-style-type: none"> <li>• Automotive drive train, green energy and battery metal intelligence refined</li> <li>• Balance sheet strength to sustain building further stages of strategic growth in our international operating footprint</li> </ul>	

Creating superior value to all our stakeholders through unwavering delivery of our strategy

1. The Group reports adjusted earnings before interest, taxes, depreciation and amortisation (EBITDA) based on the formula included in the facility agreements for compliance with the debt covenant formula. For a reconciliation of profit/loss before royalties and tax to adjusted EBITDA, see note 8.1 of the condensed consolidated interim financial statements in the H1 2020 results booklet





Embedding  
ESG excellence in  
the way we do business

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# Impactful actions to assist vulnerable stakeholders during COVID-19

Contributions  
to the SA relief funds

(R23.1 million)



Financial support  
for non-working  
employees

(R1.5 billion)



Employee donations  
matched by  
the company  
(up to R2.0 million)



Counselling and  
psychological support  
extended to employees  
and families



Support to local  
small businesses

(R14.5 million)



Social relief food parcels,  
water tanks, blankets  
and mattresses

(R5.5 million)



Schools and education  
sanitisation and catch-up  
programmes

(R3.0 million)



Health and safety

preparedness and support

quarantine and isolation units with 2,196 beds\*,  
PPE, oxygen tanks for health facilities, sanitisation,  
tracking and tracing (R57.7 million)



COVID-19 communication  
Education and awareness



\* Mine accommodation and hospital have been converted into isolation and quarantine facilities in line with COVID-19 guidelines

# Commitment to renewal and restitution at Marikana

- Acquired Lonmin with our eyes wide open regarding Marikana tragedy
- An opportunity to create a new future with all stakeholders
- Incorporation of the Marikana operations into Sibanye-Stillwater has ensured a sustainable future for all stakeholders
- Fostering healing and closure by
  - providing ongoing counselling and emotional support for the widows and their families
  - six houses handed over to widows and balance will be received by year end
  - pursuing unfulfilled justice and restitution for those affected
  - ensuring educational support and sustainability for the widows and the 141 beneficiaries
  - honouring Lonmin's outstanding SLP obligations and engaging on new SLP III commitments



Handing over of houses to widows



Wall of remembrance erected in memory of the fallen mineworkers



Daily prayer session during the week before the anniversary of the Marikana tragedy



One of the houses donated in August 2020



# DRDGOLD – Rehabilitation through sustainable mining

- Through our 50.1% investment in DRDGOLD we are creating positive change by removing the environmental legacy of SA gold mining
- ESG highlights
  - continued investment in rehabilitation
  - hundreds of hectares cleared for development
  - vegetating tailings depositions reducing dust to the environment
  - COVID-19 social response of contributing
    - › quarantine facility with 50 beds, R600,000 for emergency care beds
    - › R1.6m in employee contributions to Solidarity fund
    - › 5,422 food parcels supplemented with support relief from 2,500+ urban farmers\*



For more information visit [www.drdgold.com](http://www.drdgold.com)

\* As part of the Broad Based Livelihood urban farming initiative



# Recognition for our ESG efforts



- Admitted as ICMM member in Feb 2020
  - rigorous evaluation process



- CDP climate change disclosure
  - 'A' rating - one of only 179 companies globally and the only company from South Africa (SA)



- Inclusion in the Bloomberg 2020 Gender-Equality Index (GEI)
  - one of 325 companies globally and one of only eight South African companies over 11 sectors



FTSE4Good

- Re-included in the FTSE Russell ESG index of the JSE
- Annual Rand Water awards
  - recognised as most 'Collaborative' and 'water saving' company in the South African mining industry



- Member of the World Gold Council

*Marked 20 years of environmental and community collaboration under the Good Neighbor Agreement in the US PGM operations*



Embracing the journey to operate responsibly in the way we do business



Ensuring  
safe production and  
operational excellence

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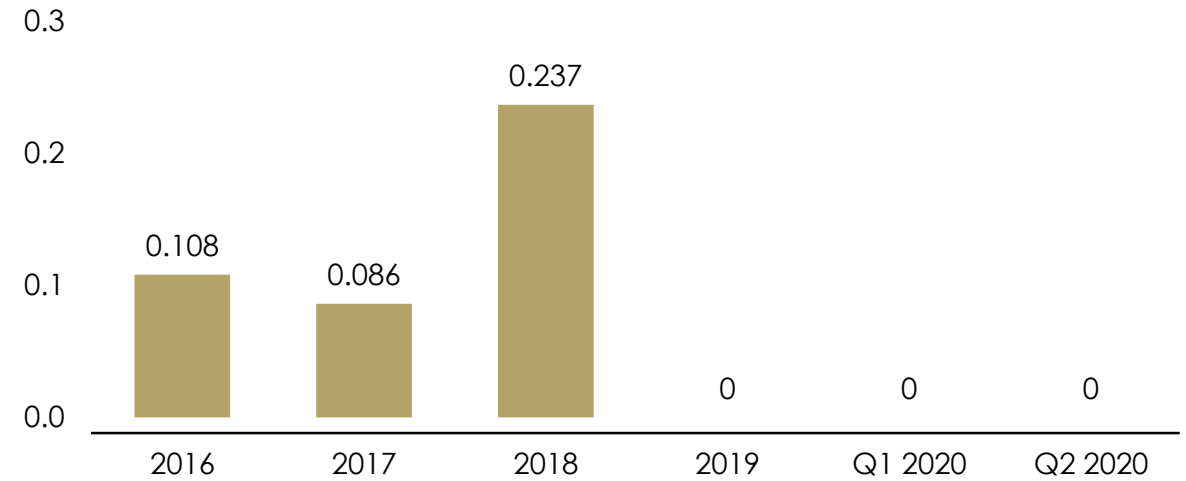


# Progressive safety performance

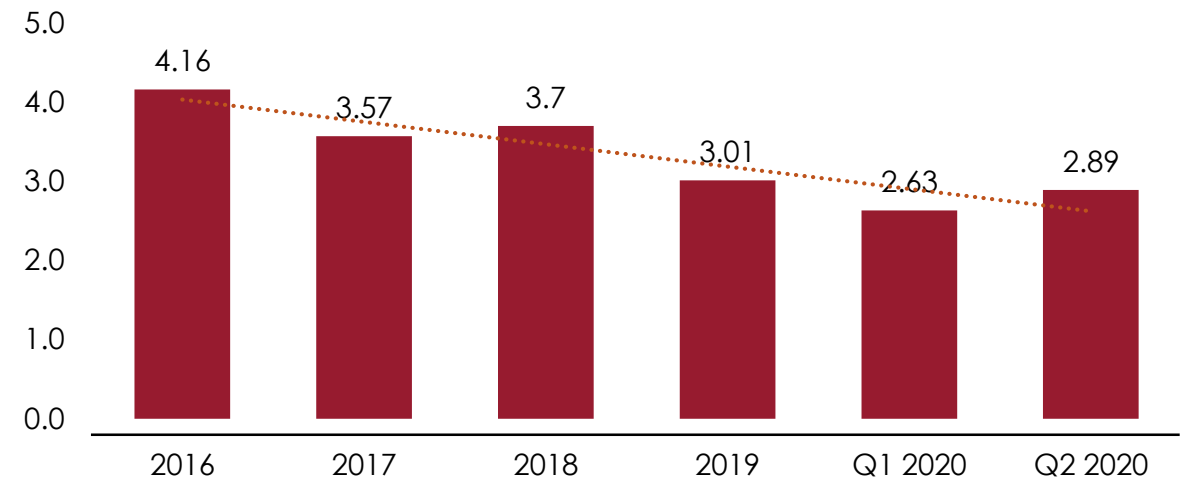
- Zero fatalities during Q2 2020 for Group
- SA gold operations fatality free for almost two years
  - 710 days with 13 million fatality free shifts (FFS)
- US PGM operations fatality free since Oct 2011
  - 3,194 days with 3 million FFS
- SA PGM operations fatality free since Mar 2020
  - 136 days with 2 million FFS



Fatal injury frequency rate\* (SA gold operations)



Serious injury frequency rate\* (Group)



Source: Company information \* Per million hours worked



# Recognition for our safety achievements

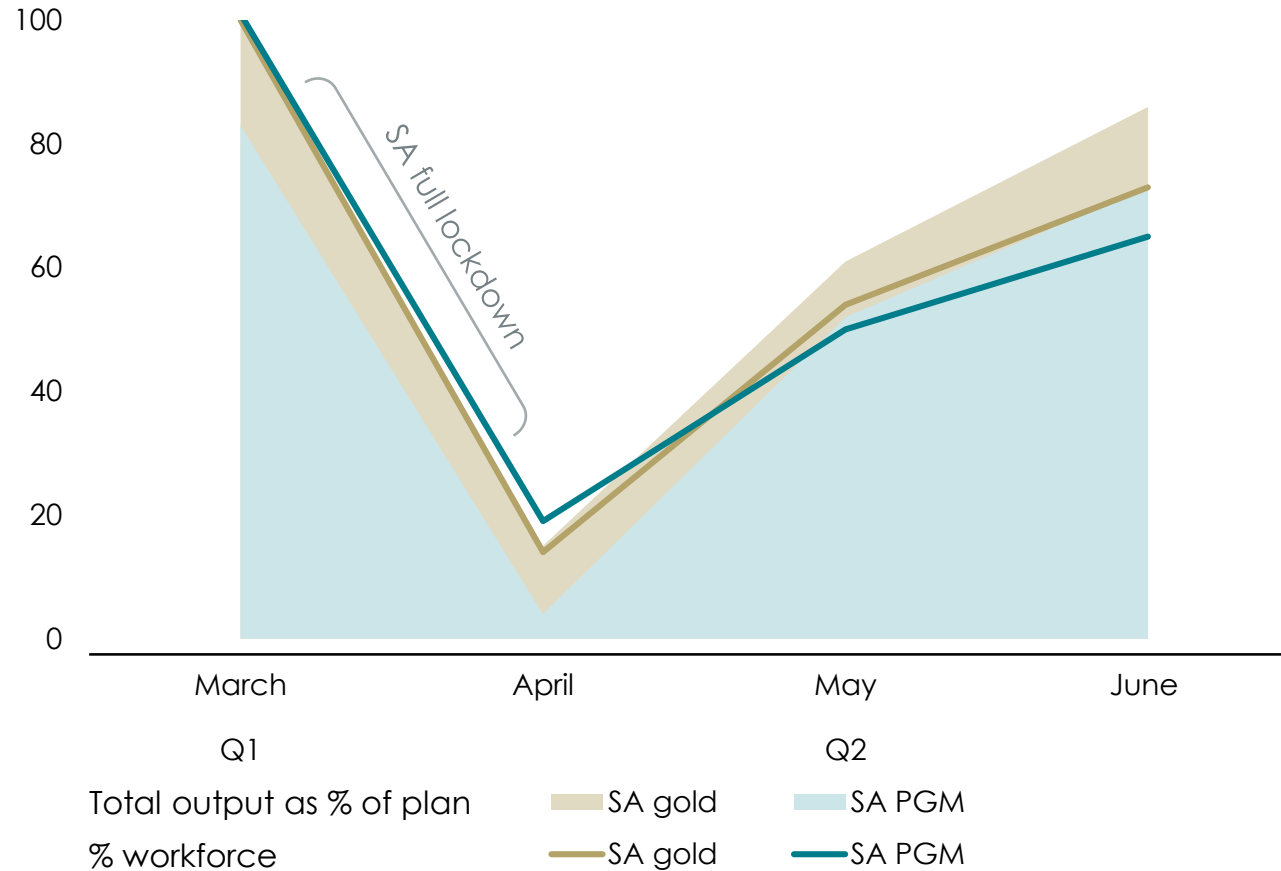
At the annual South African Mining Industry safety and health excellence awards, Sibanye-Stillwater was presented with various safety awards

- **JT Ryan Award** - mining company with the best safety improvement
- **Platinum**
  - 1st place: Bathopele operations
  - 3rd place: Kroondal West
- **Processing**
  - 1st place: ChromTech at the SA PGM operations
  - 2nd place: Precious Metals Refinery in South Africa



Embracing the journey to operate responsibly in the way we do business

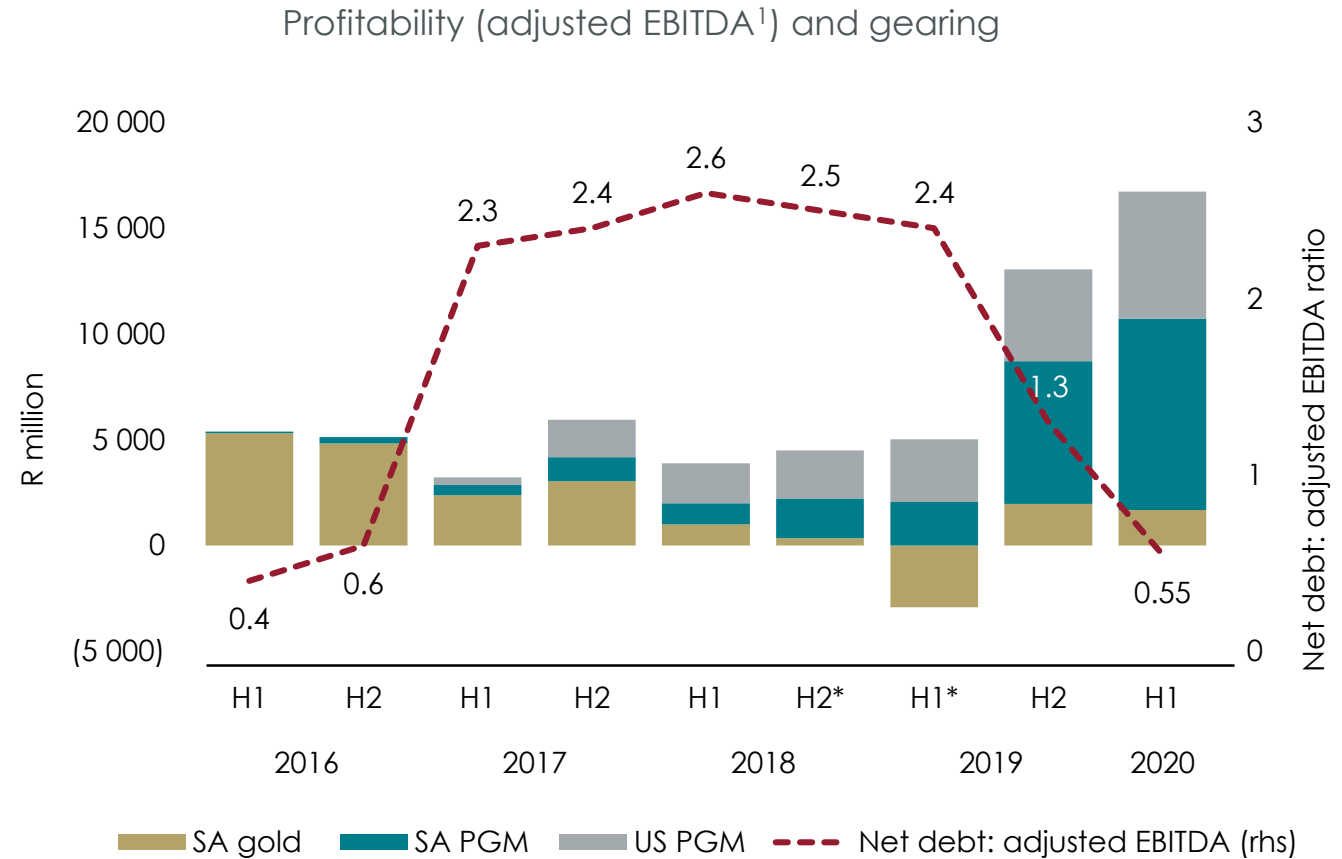
SA workforce attendance and productivity



- US PGM operations largely unaffected outside of ongoing social distancing measures
  - halted non-essential growth capital
- US PGM operations achieved 89% of planned Q2 mined production
- SA operations - full lockdown from end March with re-staffing from end April 2020 focused on the prevention of COVID-19 transmission
- SA gold and PGM production 54% and 47% of planned output during Q2 2020
- By end of H1 2020
  - SA gold @73% workforce and 86% output
  - SA PGM @65% workforce and 73% output
- Protocol to protect employees with co-morbidities implemented

# Record earnings – despite COVID-19

- Q2 2020 impacted by COVID-19 but anchored by strong Q1 2020
- 8x increase in adjusted EBITDA<sup>1</sup> year-on-year
  - R16.5bn vs R2.0bn in H1 2019 (US\$990m vs US\$142m)
- 94% of earnings from operations acquired through successful acquisition strategy
- Deleveraged back to pre-acquisition levels



Cost and capital control, alongside working capital management, assisted with deleveraging despite COVID-19 disruptions

Source: Company results information

1. The Group reports adjusted earnings before interest, taxes, depreciation and amortisation (EBITDA) based on the formula included in the facility agreements for compliance with the debt covenant formula. For a reconciliation of profit/loss before royalties and tax to adjusted EBITDA, see note 8.1 of the condensed consolidated interim financial statements in the H1 2020 results booklet

\* H2 2018 and H1 2019 at the SA gold operations have been impacted by the five month gold strike from Nov 2018 to April 2019 with subsequent gradual build up to new normalised levels



# Exposure to the right commodities at the right time

Commodity	3 year performance (%)	Produced prill split <sup>2</sup> (%)	Revenue contribution <sup>2</sup> (%)
1 Rhodium	1 041.5	4	21
2 Ruthenium	315.4	6	0.5
3 Palladium	138.3	28	43
4 Iridium	69.6	2	0.5
5 Silver	63.1		
6 Gold	55.9	28	21
7 Iron Ore CFR	50.6		
8 Nickel	33.0		
9 Copper	(0.6)		
10 Platinum	(1.7)	31	14
11 NYM Rot fuel oil	(3.6)		
12 NYM Sin fuel oil	(8.2)		
13 Coking coal	(8.6)		
14 NYM HH NAT Gas	(10.2)		
15 Tin	(14.4)		
16 NYM WTI Crude	(14.6)		
17 Aluminium	(14.8)		
18 ICE Brent crude	(15.9)		
19 Lead	(16.5)		
20 NYM NYH Gasoline	(19.2)		



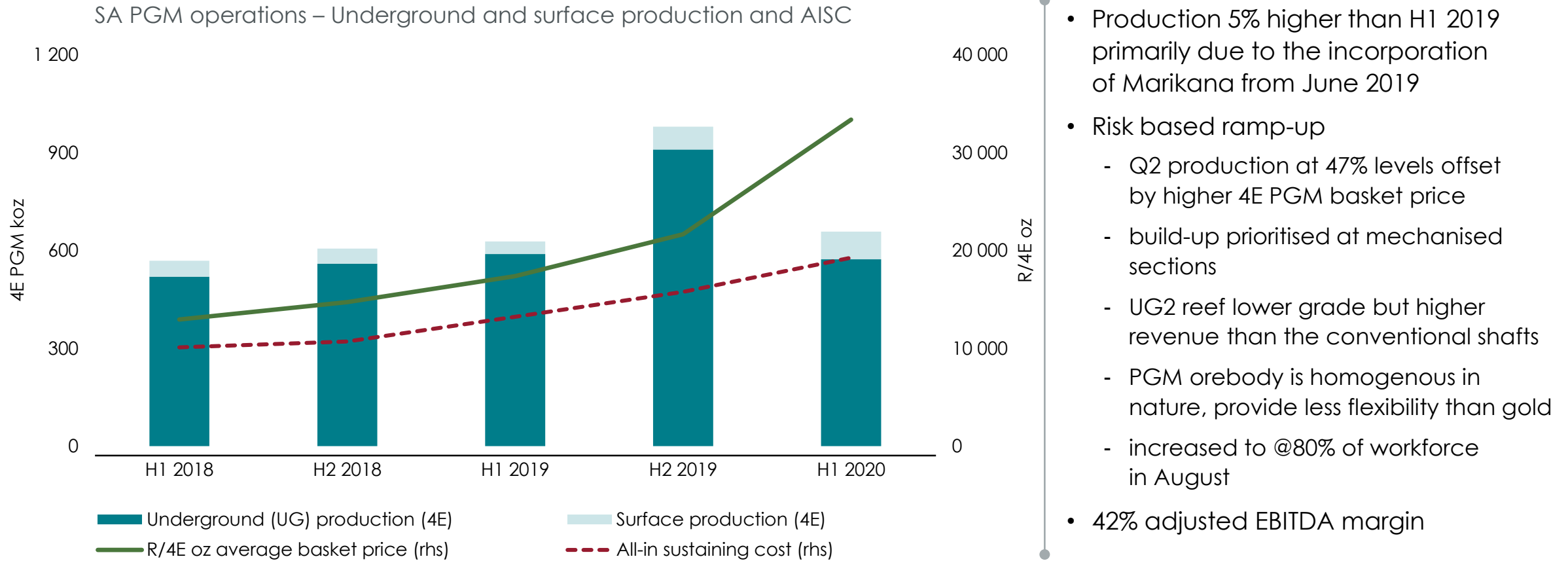
Sound fundamentals for the metals we produce with platinum market well placed for future upside

Source: JP Morgan; Bloomberg, period 1 January 2015 to 18 August 2020

Note: 1. Based on Johnson Matthey Spot Index

2. Representing Group data for H1 2020. PGM prill splits including SA gold with production ounces, while revenue contribution is based on sold ounces

# SA PGM operations – contributing 54% of Group adjusted EBITDA



Consistent operational performance ensuring leverage to higher rand 4E PGM basket price

Source: Company results information

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# Estimated annual Marikana operational synergies more than double

Category	Summary of key initiatives	Initial benefits identified	Realised benefits since acquisition	Estimated annual benefits*
Closure of London offices	<ul style="list-style-type: none"> <li>Corporate rationalisation (closing London office and delisting)</li> </ul>	138	51	102
Operating (mine) and regional shared services synergies (Labour savings)	<ul style="list-style-type: none"> <li>Employees and management configured to reflect the Sibanye-Stillwater operating model</li> <li>Consolidation of duplicated production and support functions</li> </ul>	374	453	879
Optimal use of surface infrastructure	<ul style="list-style-type: none"> <li>Footprint reduction</li> <li>Concentrator consolidation/optimisation</li> </ul>	125	230	592
Sourcing and stores management	<ul style="list-style-type: none"> <li>Improved procurement and supply chain management</li> </ul>	30	4	49
ICT	<ul style="list-style-type: none"> <li>Payroll system aligned to Sibanye-Stillwater</li> <li>SAP system consolidation for South Africa</li> <li>Infrastructure consolidation</li> </ul>	63	44	88
Other	<ul style="list-style-type: none"> <li>Functional optimisation</li> <li>Contractors optimisation</li> </ul>	0	69	141
		0	197	527
<b>Total</b>	<ul style="list-style-type: none"> <li><b>Savings</b></li> </ul>	<b>R730m p.a. (over 3-4 years)</b>	<b>R1.05bn (over 13 months)</b>	<b>Up to R1.85bn* (2020)</b>
Additional possible savings	<ul style="list-style-type: none"> <li>Processing synergies<sup>#</sup></li> </ul>	780	0	0
Financing cost savings	<ul style="list-style-type: none"> <li>Refinancing of the US\$169 million Lonmin PIM Prepay</li> </ul>	0	120	210

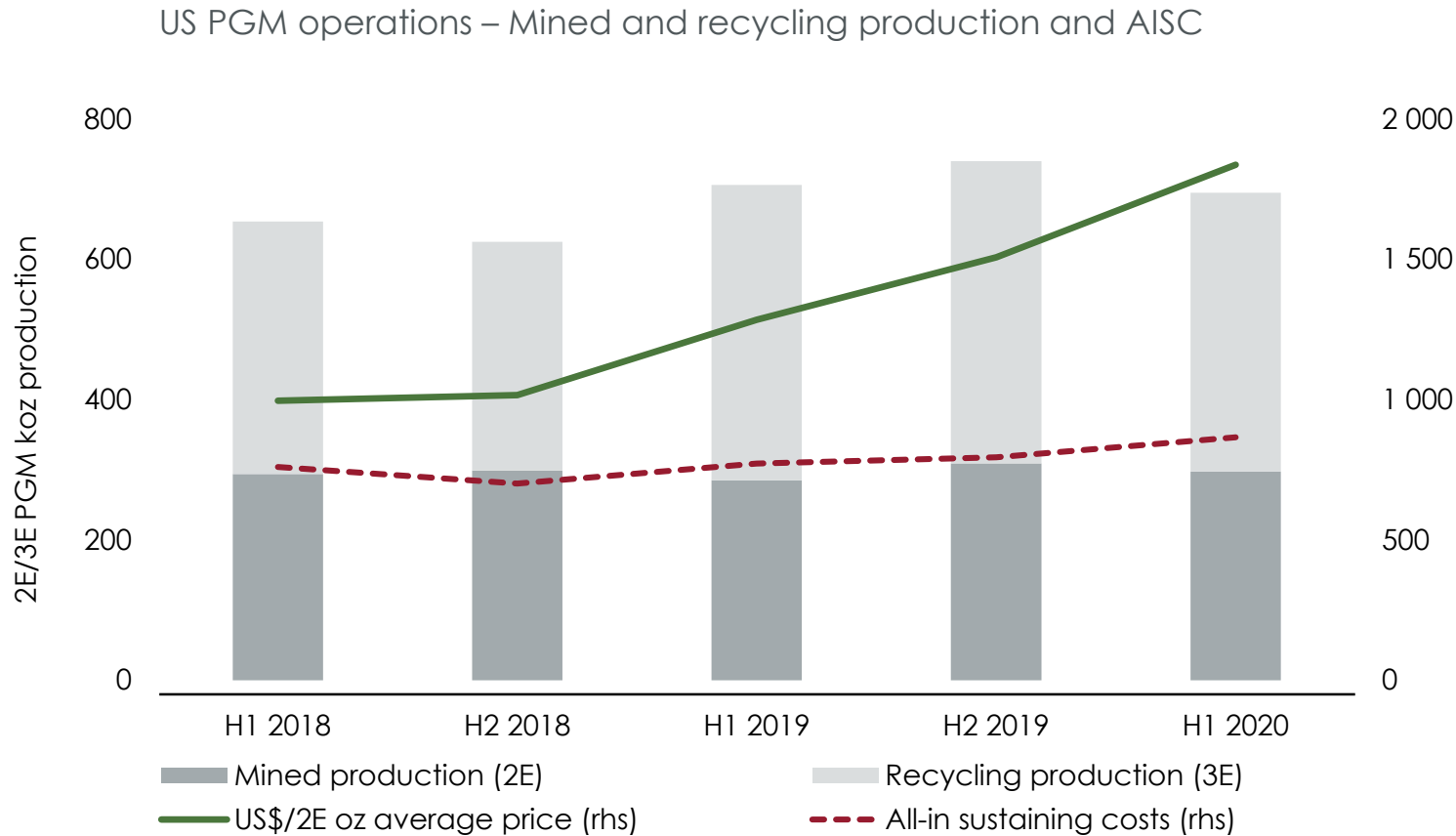
## Additional upside from future processing of Rustenburg ore

\* Expected unaudited annual synergies of between 1.74 - 1.85bn have been calculated based on the current Marikana integration process

# Estimated savings should 24 months' notice to move Rustenburg material to the Marikana processing facilities. Initial R780m envisioned with R550m annual savings thereafter



# US PGM operations – contributing 36% of Group adjusted EBITDA<sup>1</sup>



- 5% higher production year-on-year
- Continued operations with reduced contractor workforce at site
- High margin underground operations
  - 60% adjusted EBITDA margin<sup>1</sup>
- Higher PGM prices added US\$40/2Eoz taxes & royalties to AISC
- Reduction of recycling inventory releasing ~US\$300m in working capital
- Q2 Autocat collections and deliveries impacted by COVID-19 impact
- Blitz build-up potential delay of up to 18 months due to contractor demobilisations, equipment delays and improved ore body understanding
- FTM project proceeding as planned

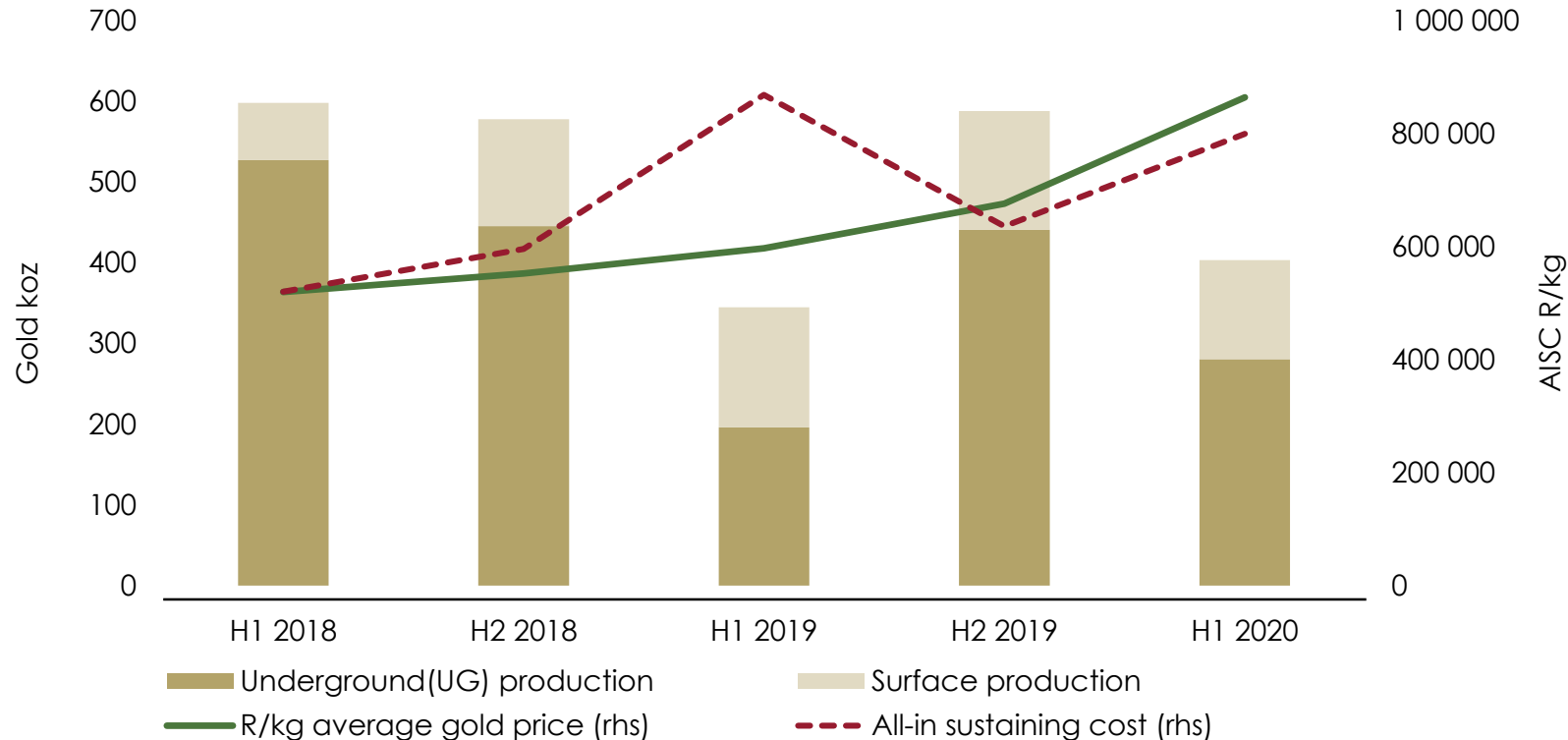
## Geographical diversification benefits evident during lockdown in SA

Source: Company results information

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# SA gold operations – contributing 10% of Group adjusted EBITDA<sup>1</sup>

SA gold – Underground and surface production with adjusted EBITDA margin<sup>1</sup>



- 17% y-on-y increase in production
  - H1 2019 disrupted by AMCU strike
- Steady ramp-up post SA COVID-19 lockdown
  - Q2 production at 54% levels, offset by 28% higher rand gold prices
  - Increased to @90% of workforce in August
- Higher grade panels and surface production initially prioritised
- 16% adjusted EBITDA margin<sup>1</sup>
- DRDGOLD produced 77Koz at an AISC R605,305/kg

SA gold operations safe production build up after H1 2019 strike interrupted by COVID-19

Source: Company results information

1. The Group reports adjusted earnings before interest, taxes, depreciation and amortisation (EBITDA) based on the formula included in the facility agreements for compliance with the debt covenant formula. For a reconciliation of profit/loss before royalties and tax to adjusted EBITDA, see note 8.1 of the condensed consolidated interim financial statements in the H1 2020 results booklet. Adjusted EBITDA margin is calculated by dividing adjusted EBITDA by revenue



## Financial review

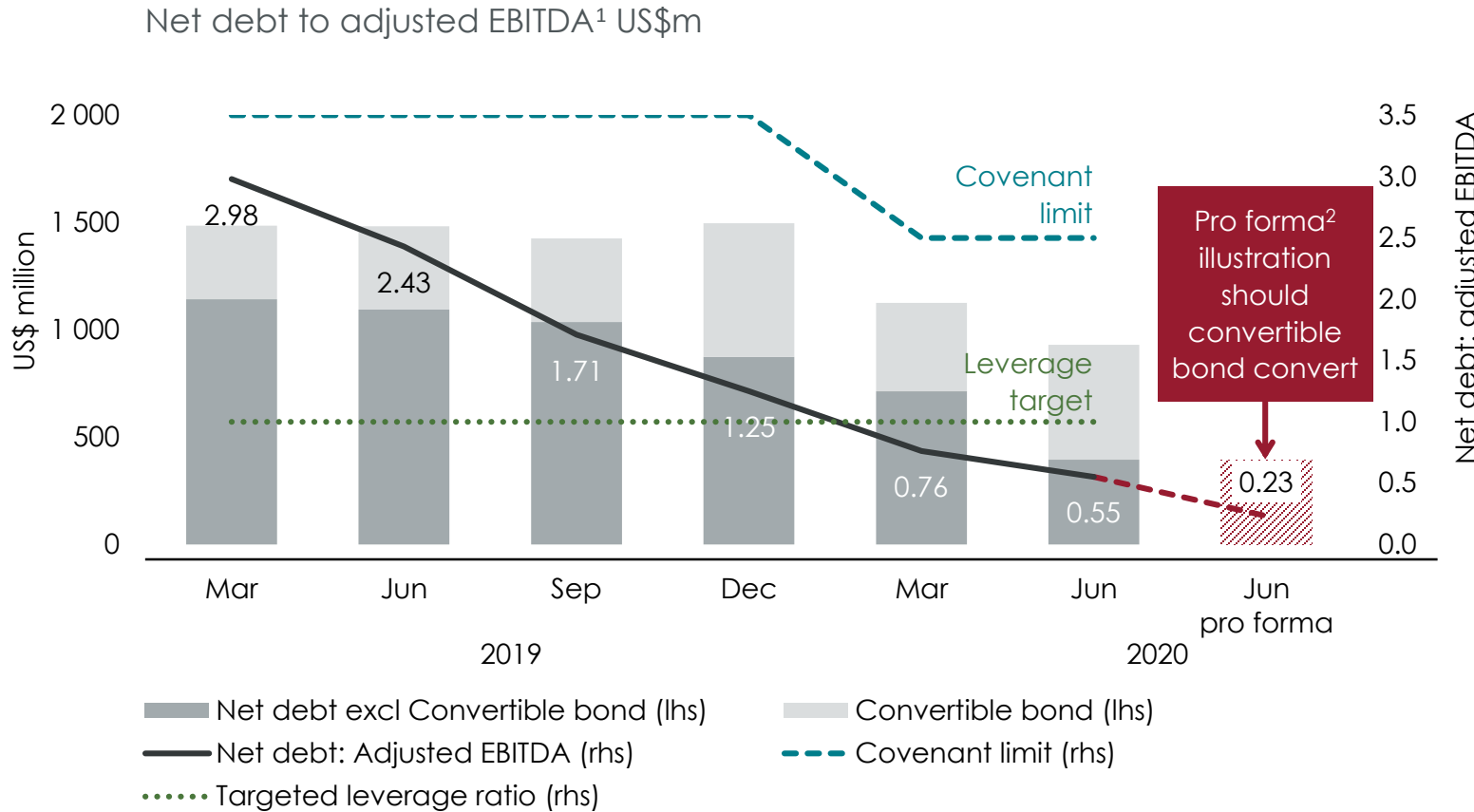
*Balance sheet de-risked*

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*CFO, Charl Keyter*



# Deleveraged - with further reduction in gross debt possible with CB soft call



- Net debt reduced by 38% to US\$930 million (R16.1 billion) from US\$1,497 million (R21.0 billion) in Dec 2019
- Trailing 12-month adjusted EBITDA increasing to US\$1,883 million (R29.5 billion) Net debt: adjusted EBITDA<sup>1</sup> reduced by 56% to 0.55x from 1.25x in Dec 2019
- Soft call option on the convertible bond is in the money enabling redemption or conversion from October 2020
  - conversion of the bonds could materially reduce debt and leverage, eliminating further revaluation costs, as well as reduce annual coupon costs by US\$7.2 million

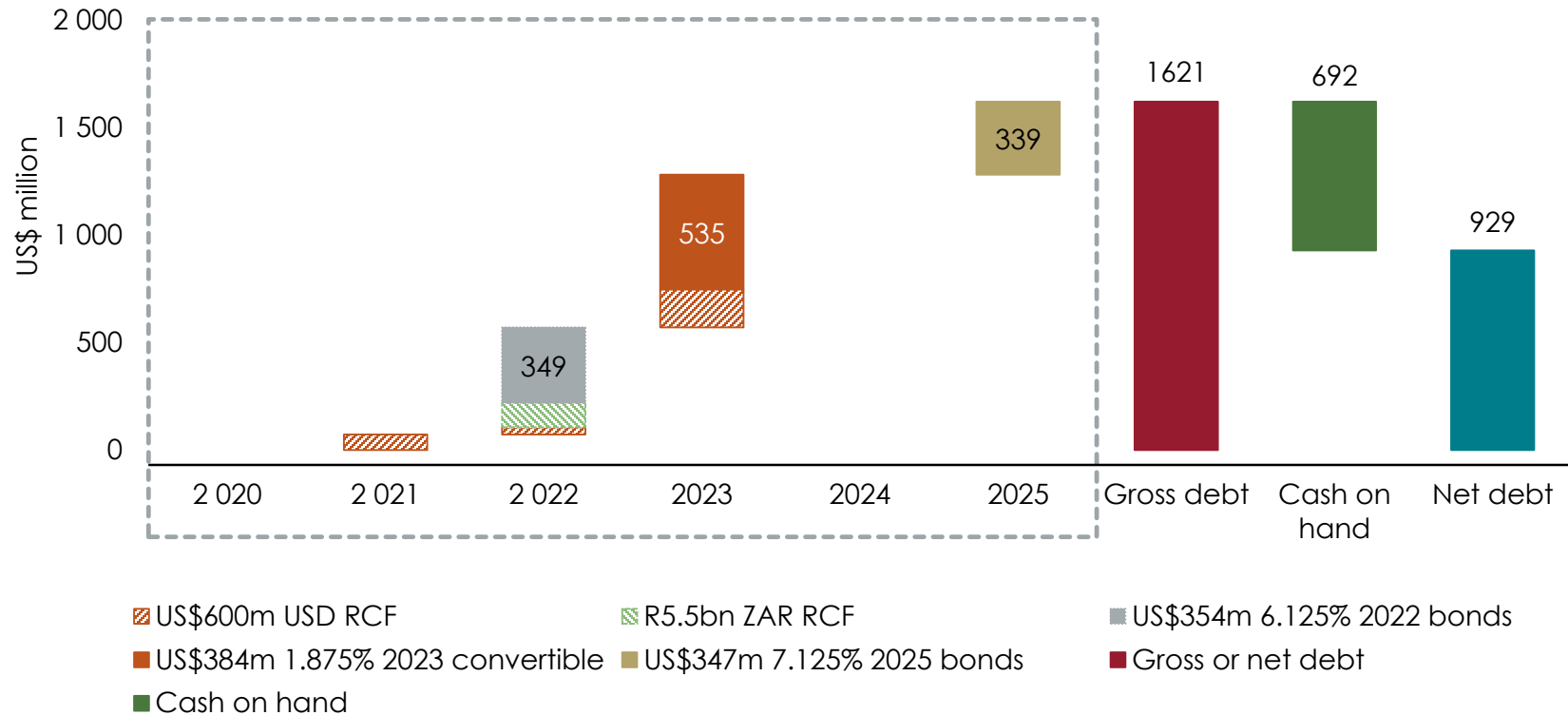
Net debt reduced to US\$930 million (R16.1 billion) with net debt: adjusted EBITDA of 0.55x as at 30 June 2020

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2. Pro forma June 2020 net debt and net debt: adjusted EBITDA above assumes the convertible bond was converted as at 30 June 2020

# Comfortably manageable debt maturities with good liquidity headroom

Debt maturity ladder at 30 June 2020 in US\$ million



- Gross debt of US\$1,622 (R28.1 billion) and net debt of US\$930 million (R16.1 billion)
- The next meaningful debt maturity is the US\$354 million June 2022 bonds (book value of US\$349 million/R6.1 billion)
- The Revolving Credit Facilities (RCF's) were 43% utilised and are expected to be extended or refinanced prior to their maturities
- Elevated cash on hand retained, currently sufficient to cover all 2020, 2021 and 2022 maturities

Cash on hand sufficient to cover all 2020, 2021 and 2022 debt maturities

1. Graph shows current book values of scheduled capital maturities  
 2. Maturities above are borrowings that have recourse to Sibanye-Stillwater and exclude the Burnstone debt while including the derivative financial instrument as detailed in note 8.1 of the notes in the financial statements

# Income statement for the six months ended 30 Jun 2020

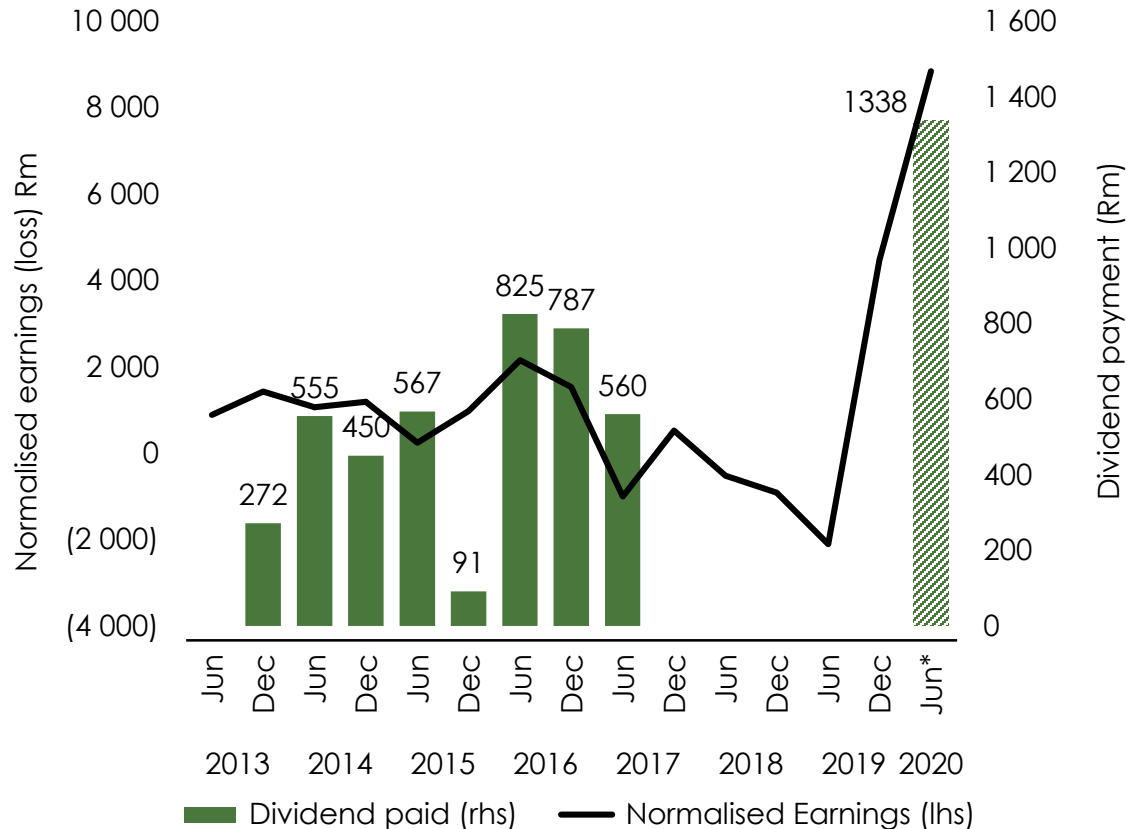
<b>134% increase in revenue</b>		
SA PGM - Marikana included and 4E R/oz up 92%	US PGM 2E US\$/oz up 43%	Rand gold price up 45%
<b>Cost of sales up 83%</b> including Marikana, recycling costs and US royalties		
<b>Gain on financial instruments</b> mainly fair value gains on Convertible bond		
<b>Increase in tax</b> due to <b>profitability</b>		
<b>Dividend of R0.50/share<sup>3</sup></b> declared 15% of normalised <sup>3</sup> earnings		

Rm	H1 2020	H1 2019	% variance
Revenue	55,019	23,535	134
Cost of sales, before amortisation & depreciation	(37,725)	(20,662)	83
Net other cash costs <sup>2</sup>	(780)	(854)	(8)
<b>Adjusted EBITDA<sup>1</sup></b>	<b>16,514</b>	<b>2,019</b>	<b>718</b>
Amortisation and depreciation	(3,444)	(2,925)	18
Net finance expense	(1,206)	(1,284)	(6)
Gain/(loss) on financial instruments	1,554	(536)	390
(Loss)/gain on foreign exchange differences	(971)	53	(1,932)
Impairments	(1)	(93)	(99)
Gain on acquisition	-	1 103	
Restructuring costs	(257)	(633)	(59)
Net other <sup>2</sup>	21	101	(79)
<b>Profit/(loss) before royalties, carbon tax and tax</b>	<b>12,210</b>	<b>(2,195)</b>	<b>656</b>
Royalties	(425)	(117)	263
Carbon tax	(3)	-	
Mining and income tax	(2,051)	2,141	(196)
<b>Profit/(loss) for the period</b>	<b>9,731</b>	<b>(171)</b>	<b>5,790</b>
Normalised earnings <sup>3</sup>	8,845	(2,111)	519
Earnings per share (cents)	351	(11)	3,290
HEPS (cents)	350	(54)	748

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2. Lease payments are included in net other cash costs (added back in net other) to conform with the adjusted EBITDA reconciliation disclosed in note 8.1
3. Normalised earnings is a pro forma performance measure and is not a measure of performance under IFRS, may not be comparable to similarly titled measures of other companies, and should not be considered in isolation or as alternatives to profit before tax, profit for the year, cash from operating activities or any other measure of financial performance presented in accordance with IFRS. Dividend declaration by the Board - the continued uncertainties associated with the COVID-19 pandemic and volatility of commodity prices errs the Board to be cautious when declaring this interim dividend

# Surge in earnings and degearing enable the return to dividends

Normalised earnings/(loss) and dividend payments<sup>2</sup>



- Return to positive normalised earnings after two years
- Interim dividend of 50 SA cents
  - ~2.94<sup>1</sup> US cents per ordinary share or 11.8<sup>1</sup> US cents per ADR
- Over R1.3bn declared in interim dividend
  - 15% of normalised earnings payout
  - conservative interim dividend more than full gold dividends 2013-2015
- Also paid ~R135m to participants of the Marikana and Rustenburg employee share option schemes



Dividends resume, based on earnings from a larger, more diversified asset base

\* June 2020 interim dividend has been declared at 50 SA cents per share but not paid (bar just for illustrative purposes)  
 1. Converted at US\$/R17.00 exchange rate  
 2. Exclude minority dividends payments by DRD GOLD due to the consolidation as recorded in the financial statements





## PGM market outlook

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*CEO, Neal Froneman*

## Supply

- Estimate 15% decline y-o-y in SA PGM production for 2020, due to COVID-19 lockdown - more severe impact on Rhodium
- Recycling volumes affected by logistical constraints, staff shortages, liquidity and pipeline financing restrictions and economic uncertainty
- Expected delay in rebuilding the inventory pipeline throughout the recycling value chain
- We expect recycling supply to decline 15% y-o-y in 2020

## Demand

- Auto demand expected to fall 20% y-o-y to ~70 million passenger vehicles, despite V-shaped recovery in China and faster than expected recovery in the US
- We expect passenger vehicle sales back at 2019 levels by 2022
- Temporary easing of palladium and rhodium demand due to implementation of China 6a pushed back from July 2020 to end of 2020
- Our already bearish jewellery outlook revised down by 20% in 2020 and 2021

## Market balance

- Our longer term forecasts remain unchanged although Palladium deficits narrow over the short term
- Rhodium moves closer to balance in 2020/2021, before moving back into deep and sustained deficits
- Platinum surplus narrows this year but increases in 2021 due to increased production from South Africa
- We believe substitution of palladium with platinum in autocatalysts is inevitable to alleviate sustained palladium deficits and to reduce OEM costs

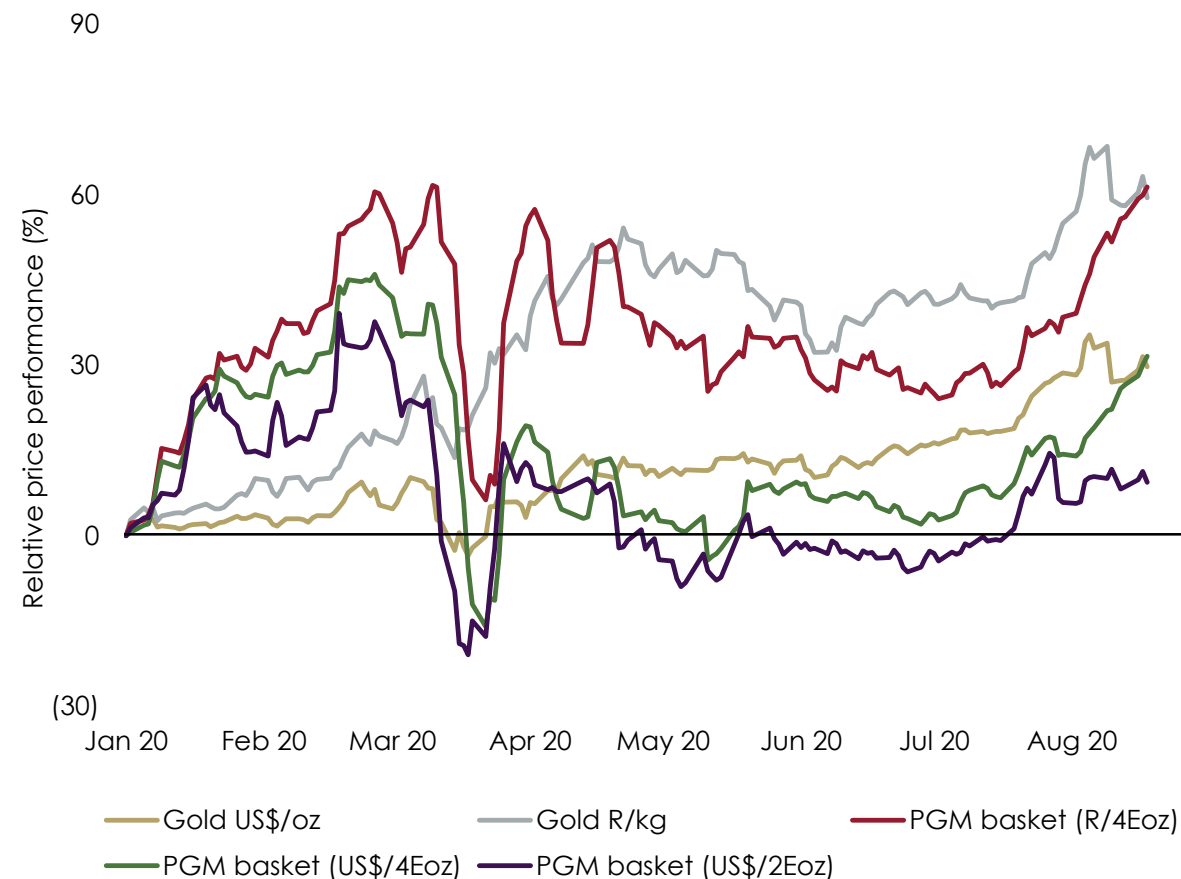


## Guidance and conclusion

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	Production	All-in sustaining costs	Total capital
<b>US PGM operations</b> (2E mined)	620 - 650 koz	US\$830 - 860/oz	US\$250 - 270m
<b>SA PGM operations<sup>2</sup></b> (4E PGMs)	1.35 -1.45 moz <sup>2</sup>	R19,700 - 21,000/4Eoz (US\$1,159 - 1,235/4Eoz) <sup>1</sup>	R2,300m (US\$135m) <sup>1</sup>
<b>SA gold operations</b> (excluding DRDGOLD)	23,500 - 24,500kg (756koz - 812koz)	R805,000 - R840,000/kg (US\$1,473 - 1,491/oz)	R2,850m (US\$168m)

Relative gold and PGM prices in rand and dollars



Source: Company forecasts

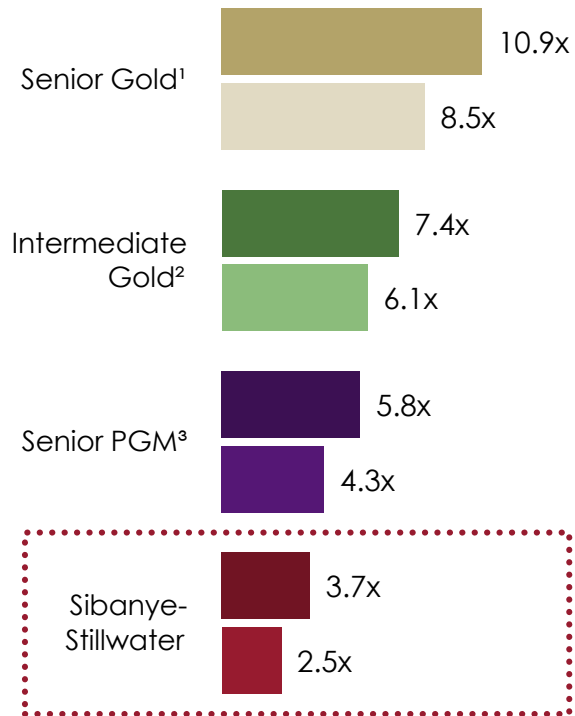
1. Estimates are converted at an exchange rate of R17.00/US\$
2. SA PGM operations<sup>1</sup> production guidance include 50% of the attributable Mimosa production, although AISC and capital exclude Mimosa due it being equity accounted
3. Guidance does not take into account the impact of unplanned events (including unplanned COVID-19 related disruptions)
4. US PGM AISC are impacted by tax and royalties paid based on PGM prices, current guidance is based on spot 2E PGM prices at 20 Aug 2020



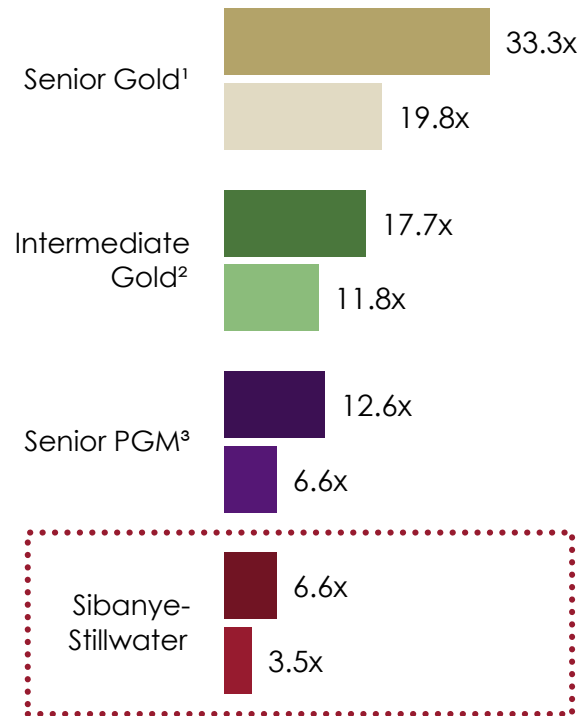
# Undervalued compared to Peers

## Market consensus analysis

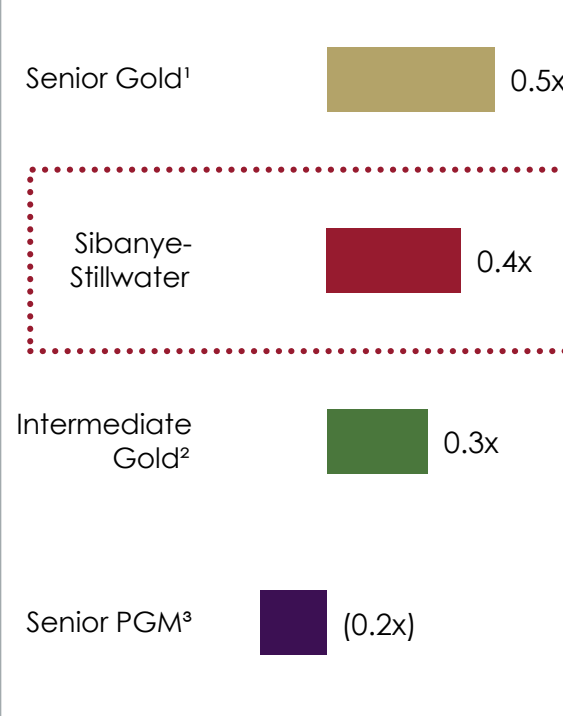
EV / EBITDA (2020e / 2021e)



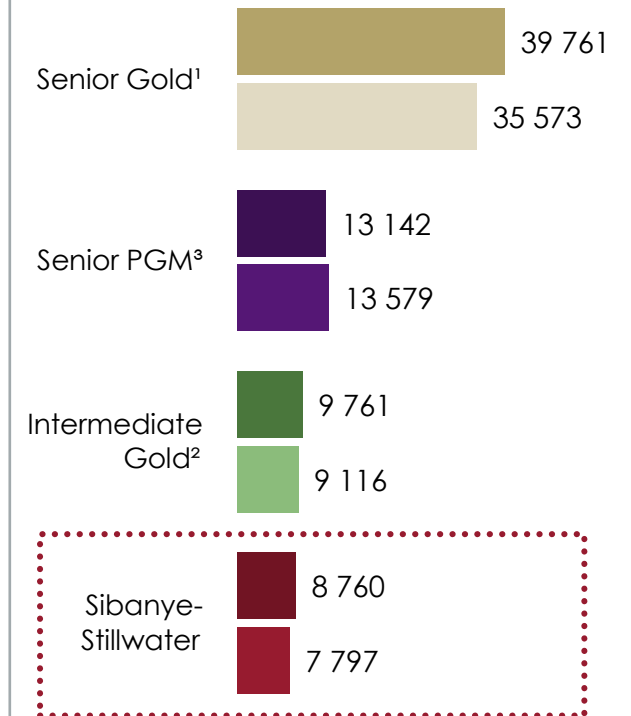
P / FCFPS (2020e / 2021e)



Net debt / 2020e EBITDA



EV & market cap (USDm)



Sources: Public information, FactSet, broker reports. Market data as of August 14, 2020

1. Senior Gold consists of Newmont, Barrick, Newcrest and Agnico Eagle

2. Intermediate Gold (excluding Sibanye – Stillwater) consists of Kirkland Lake, AngloGold, Northern Star, Kinross, Gold Fields, B2Gold, Evolution and Harmony

3. Senior PGM (excluding Sibanye – Stillwater) consists of Anglo American Platinum and Impala Platinum



## Questions?

### Contacts

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Tickers: JSE: SSW and NYSE: SBSW



## Appendix

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# Summary of COVID-19 contributions

Financial contributions			Total
<p>Contributions to the SA national relief funds</p> <ul style="list-style-type: none"> <li>• Solidarity fund                             <ul style="list-style-type: none"> <li>- Salary sacrifice by board and Executive = R2.1m</li> <li>- Additional corporate donation = R12.0m</li> </ul> </li> <li>• SA Future Trust Fund                             <ul style="list-style-type: none"> <li>- Corporate donation = R9.0m</li> </ul> </li> </ul>	<p>Employee wages and benefits</p> <ul style="list-style-type: none"> <li>• Wages and benefits paid to employees during lockdown period = R1.5bn</li> <li>• No obligation to pay even though no work no pay would legally apply</li> </ul>	<p>Employee volunteerism scheme</p> <ul style="list-style-type: none"> <li>• Up to R1.0million employee donations will be matched by company = potential R2.0m contribution</li> </ul>	R25.1 million contributions + R1.5 billion wages
Local community support			Total
<p>Support to local, small businesses</p> <ul style="list-style-type: none"> <li>• CEO SMME fund (internal fund) to stimulate local economic growth in local communities = R14.5m budget (R7.6 spend to date)</li> <li>• Focused spend on local suppliers for COVID-19 related PPE (cloth PPE for employees' families and old aged homes)</li> </ul>	<p>Social relief</p> <ul style="list-style-type: none"> <li>• 8 000 food parcels for indigent community members = R4m</li> <li>• 20 water tanks for communities around Marikana and donation of 600 blankets and mattresses for homeless shelters = R500 000                             <ul style="list-style-type: none"> <li>- 1 388 food parcels in the Eastern cape in partnership with RMA</li> <li>- Backyard food program to enable families to grow their own food as sustainable food security measure = R1m</li> </ul> </li> </ul>	<p>Schools and education</p> <ul style="list-style-type: none"> <li>• School sanitisation and equipment and support for catch up programme in North West, Free State, Gauteng and Eastern Cape = R3m</li> <li>• Includes donations of thermometers, smart boards, laptops for teachers</li> </ul>	R23.0 million
Health education and COVID-19 prevention support			Total
<p>Health preparedness and support</p> <ul style="list-style-type: none"> <li>• PPE for health facilities in local clinics (masks, gowns, gloves and boots) = R2.0m</li> <li>• Sanitisation of local health facilities, old age homes, taxi ranks and schools = R3.0m</li> <li>• Tracing and screening of employees in labour sending areas and referrals for their families = R1.8m</li> <li>• Oxygen Industry Initiative with the donation of tanks, concentrator and rebreather masks to support hospitals in the Eastern Cape (O.R.Tambo and Chris Hani hospitals) = R350 000</li> <li>• Face Shield Donation – 3 700 face shields produced by students and volunteers at Wits University as part of our Digimine partnership for use by clinics around our mines = R60 000</li> </ul>	<p>Employee health preparedness</p> <ul style="list-style-type: none"> <li>• Conversion of hostels to quarantine facilities in the Free State, West Rand and Rustenburg plus securing hospital beds and other isolation quarantine facilities resulting in 2,194 available beds = R25.4m SA PGM + R3.8m SA gold</li> <li>• Sanitisation preparation US facilities = R15.8m</li> <li>• Medical App to trace, screen and educate employees = R2.5m annually</li> <li>• Partnership with Gauteng Province on a facility (isolation or treatment) in West Rand</li> <li>• Counselling support for employees families</li> <li>• Sanitisation of health facilities in North West, Gauteng, Free State and Eastern Cape in Partnership with AngloGold, Sasol and Imperial</li> </ul>	<p>COVID-19 awareness communication</p> <ul style="list-style-type: none"> <li>• 10 000 leaflets with soaps delivered to communities</li> <li>• Radio slots in local media around our operations</li> <li>• Community billboards around our operations</li> <li>• Taxi rank communication</li> <li>• Awareness and cloth mask distribution to families of employees</li> </ul>	R57.7 million