

INTERIM RESULTS

FOR THE HALF YEAR ENDED
31 MARCH

2015



Transaction Capital

HIGHLIGHTS

INTERIM RESULTS FOR THE
HALF YEAR ENDED 31 MARCH

2015

FINANCIAL HIGHLIGHTS

CONTINUING
HEADLINE EARNINGS
PER SHARE

▲ **22%** TO
31.1 cents

CONTINUING
HEADLINE EARNINGS

▲ **20%** TO
R177 million

CONTINUING GROSS
LOANS & ADVANCES

▲ **15%** TO
R7 056 million

NON-PERFORMING
LOAN RATIO
improved

TO **24.3%**
FROM **28.6%**

CREDIT LOSS RATIO
improved

TO **4.8%**
FROM **5.3%**

CONTINUING
RETURN ON
AVERAGE EQUITY

▲ TO **11.9%**
FROM **9.4%**

CONTINUING
RETURN ON
AVERAGE ASSETS

▲ TO **3.7%**
FROM **3.2%**

NON-INTEREST
REVENUE

▲ **10%**
TO
R573 million

INTERIM DIVIDEND

▲ **67%**
TO
10 cents
PER SHARE

STRATEGIC AND OPERATIONAL HIGHLIGHTS

- Reconstitution of operating divisions (asset-backed lending & risk services)
 - Occupy leading market positions
 - Experienced & skilled management teams
 - Platforms to develop new products & expand into new markets
- Group executive office (GEO) simplified
 - Embedded skills & intellectual property into subsidiaries
 - Devolved authority & responsibility to subsidiaries
 - Enabled cost savings
- Deployment of capital
 - Reinvesting into organic capital deployment opportunities within existing divisions
 - Asset-backed lending: new pilot to fund “bakkies” utilised by consumers for utility purposes
 - Risk services: structured capital deployment into client base
 - Group executive office: effective cash management
- Continued improvement in credit quality

ENVIRONMENT

INTERIM RESULTS FOR THE
HALF YEAR ENDED 31 MARCH

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ENVIRONMENT

- Economic environment
 - South Africa's macro- & socio-economic growth remains constrained
 - Undersupply of electricity & increased electricity costs
 - Little or no improvement in employment levels or real wage growth
 - Stable interest rates & reduced fuel prices eased financial pressure

- Capital markets
 - Recent corporate failures created heightened awareness of credit risk by debt investors

- Regulatory environment
 - Environment has stabilised
 - Changes to the National Credit Act now enacted

ENVIRONMENT

- Defensive positioning enables group to prosper despite a challenging & low growth environment in South Africa
- Asset-backed lending
 - Replacement of ageing national minibus taxi fleet stimulates demand for taxi finance
 - Commuters' use of minibus taxis remains consistent
 - Reduced fuel price benefit captured within the minibus taxi industry
 - Uninterrupted access to debt capital markets
- Risk services
 - Credit providers display an increased demand for services, products & capital to manage consumer credit risk aggravated by the adverse environment
 - Processes aligned for the amendments to the National Credit Act

STRATEGY AND PROSPECTS

INTERIM RESULTS FOR THE
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TRANSACTION CAPITAL GROUP PROFILE – at 31 March 2015

TRANSACTION CAPITAL LIMITED – half year ended 31 March 2015 | Employees: **3 877** | Headline earnings: **R177m**

ASSET-BACKED LENDING

An unconventional asset-backed lender, currently focusing predominantly on the financing of independent SMEs mainly in the minibus taxi industry, but with the intention to expand into adjacent markets or asset classes

CEO: Terry Kier

HEADLINE EARNINGS **R97m** (▲ 31%)
GROSS LOANS & ADVANCES **R6 576m** (▲ 14%)
EMPLOYEES **569**



Innovative asset-backed lender, focusing predominantly on the financing of independent SMEs mainly in the minibus taxi industry

CEO: Terry Kier (49),
BA (Hons)
Group/subsidiary tenure: 8 years

RISK SERVICES

A provider of a comprehensive range of structured credit risk management, debtor management, collection, customer engagement & capital solutions, focusing predominantly on the consumer credit lifecycle as well as commercial solutions for SMEs

CEO: David McAlpin

HEADLINE EARNINGS **R61m** (▲ 20%)
TOTAL INCOME **R523m** (▲ 16%)
EMPLOYEES **3 276**



Provider of working capital & commercial debtor management solutions to SMEs

CEO: Deon Pienaar (43),
BCom (Hons), CA (SA)
Group/subsidiary tenure: 8 years



The challenging SA consumer credit environment provides substantial opportunity to leverage capital solutions, collection services, business process outsourcing, data & analytical services, software solutions & financial services to consumer credit providers

CEO: David McAlpin (53),
BCom, MBA, ACMA
Group/subsidiary tenure: 7 years

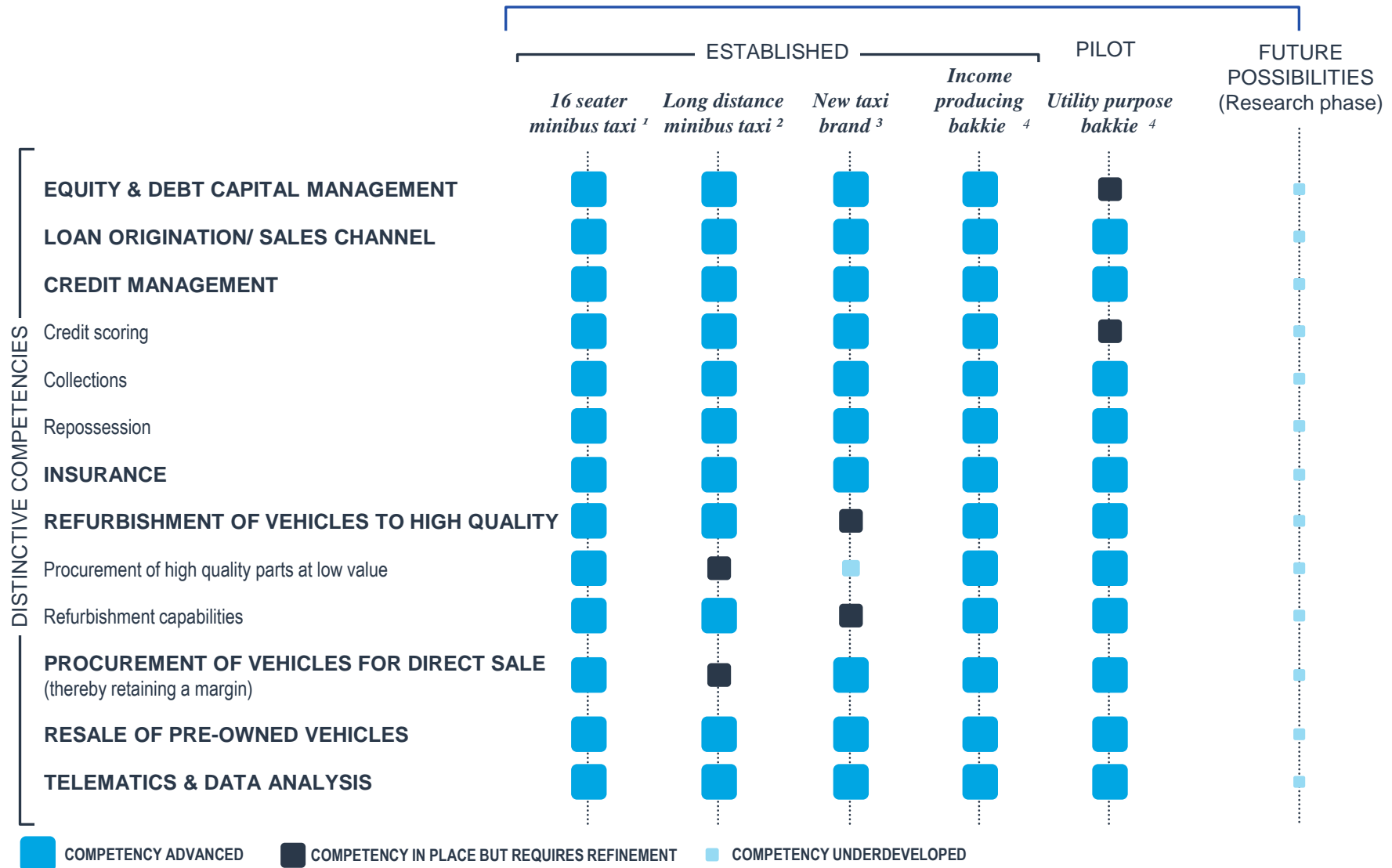


Provider of customer engagement solutions, focusing predominantly on the consumer credit lifecycle

CEO: Ian Read (49),
UK Finance House Diploma
Group/subsidiary tenure: 9 years

ASSET-BACKED LENDING *distinctive competencies*

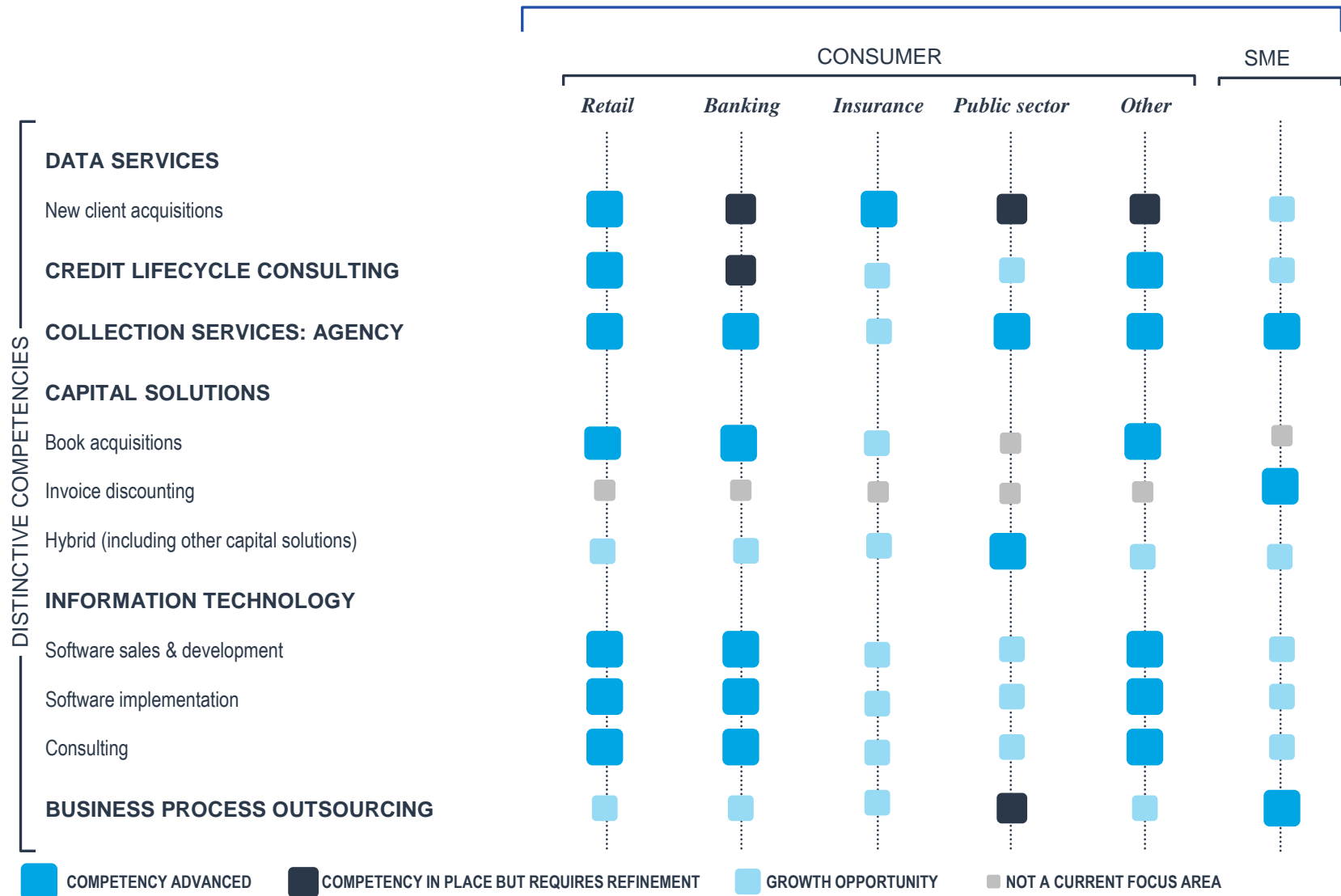
MARKETS



1. Mainly Toyota 2. e.g. Mercedes Benz 22-seater 3. Nissan 4. Toyota Hilux

RISK SERVICES *distinctive competencies*

MARKETS

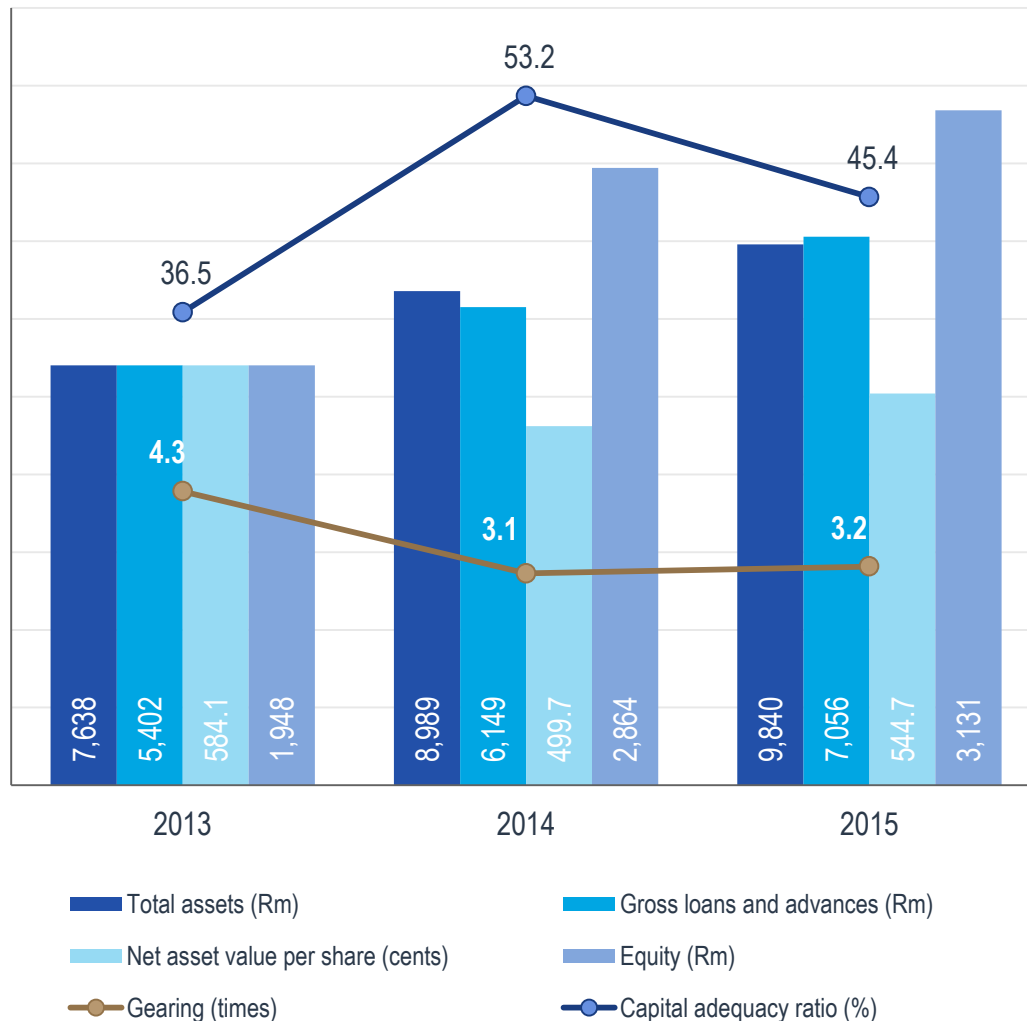


FINANCIAL REVIEW

INTERIM RESULTS FOR THE
HALF YEAR ENDED 31 MARCH

2015

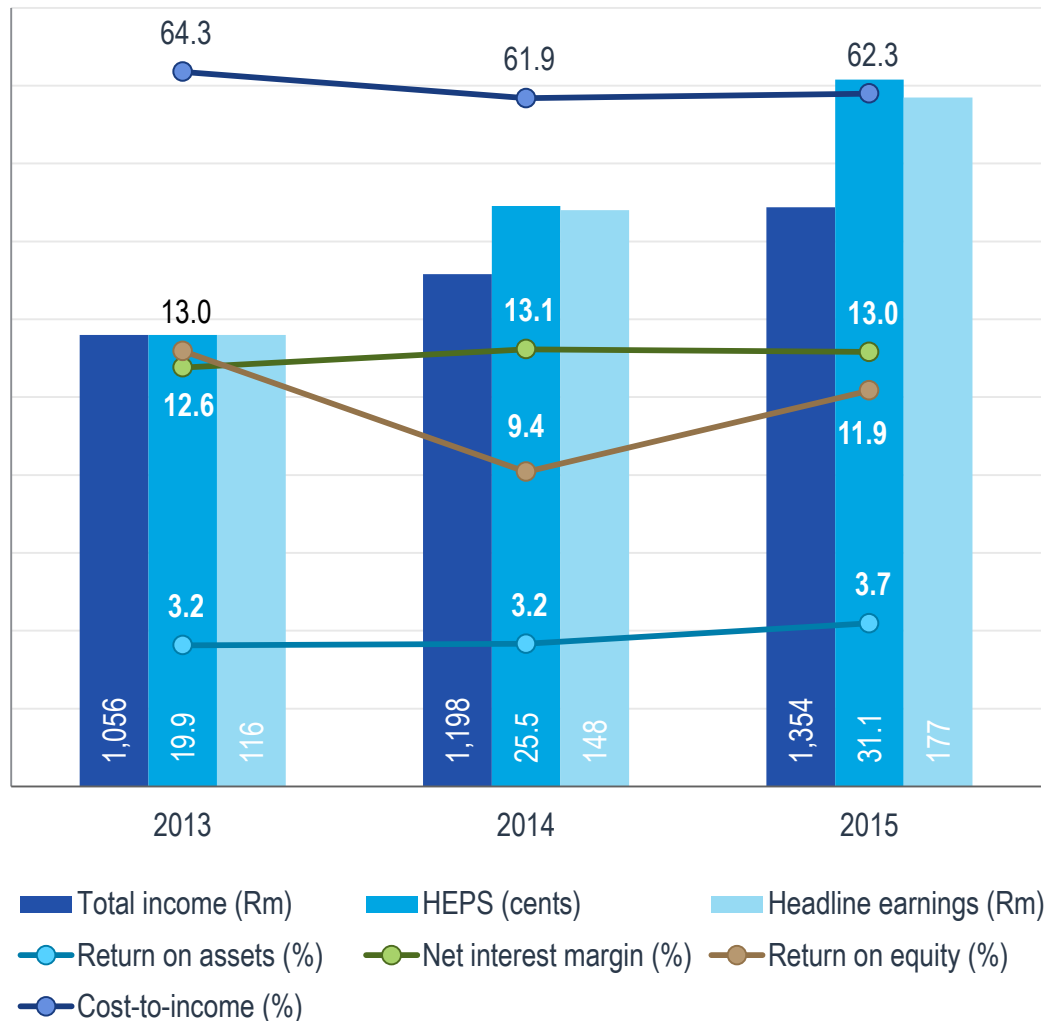
FINANCIAL POSITION - GROUP



- Solid growth of gross loans & advances from R6.1bn to R7.1bn (▲15%)
 - Origination strategies targeting improved credit quality, new product lines including bakkie & Nissan minibus
 - Notable growth in Rand Trust of 37%
- Equity R3.1bn (▲9%)
 - Earnings growth less dividends paid
- NAV per share 544.7 cps (▲9%)
- Capital adequacy levels ▼ 15% to 45.4%
 - 32.8% equity
 - 12.6% subordinated debt
 - Growth in assets
 - Repayment of subordinated debt
- Gearing level ▲ marginally to 3.2 times

Values have been restated for continuing operations only

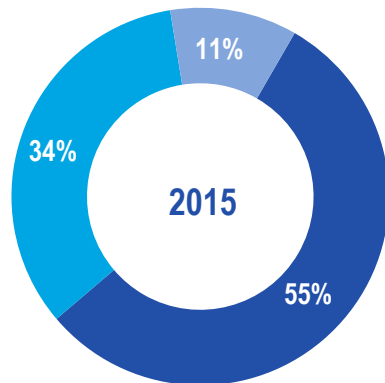
FINANCIAL PERFORMANCE - GROUP



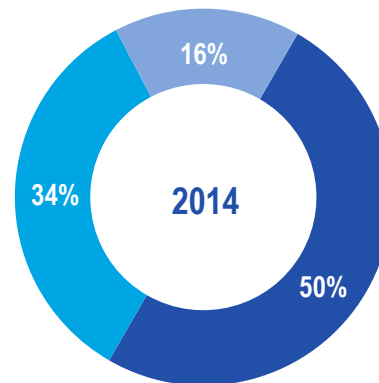
- HEPS from continuing operations ▲ 22% from 25.5 cps to 31.1 cps
 - Organic in nature
- Headline earnings from continuing operations ▲ 20% from R148m to R177m
 - Growth in gross loans & advances (▲ 15%)
 - Stable net interest margin around 13.0%
 - Cost-to-income ▲ marginally to 62.3%
 - Continued cost investment in asset-backed lending
 - Cost containment & economies of scale in risk services
- Return on assets ▲ to 3.7%
 - Strong earnings growth
 - Decrease in lower yielding cash
- Return on equity ▲ to 11.9%
 - Relatively lower equity levels post the special distribution of 210c
 - Improved yield from efficient cash management

PORTFOLIO MIX

<i>Headline earnings</i>	Rm			Growth		Contribution		
	2015	2014	2013	2015	2014	2015	2014	2013
Asset-backed lending	97	74	65	31%	14%	55%	50%	56%
Risk services	61	51	46	20%	11%	34%	34%	40%
GEO	19	23	5	-17%	>100%	11%	16%	4%
Group	177	148	116	20%	28%	100%	100%	100%
<i>Cents per share</i>	31.1	25.5	19.9	22%	28%			



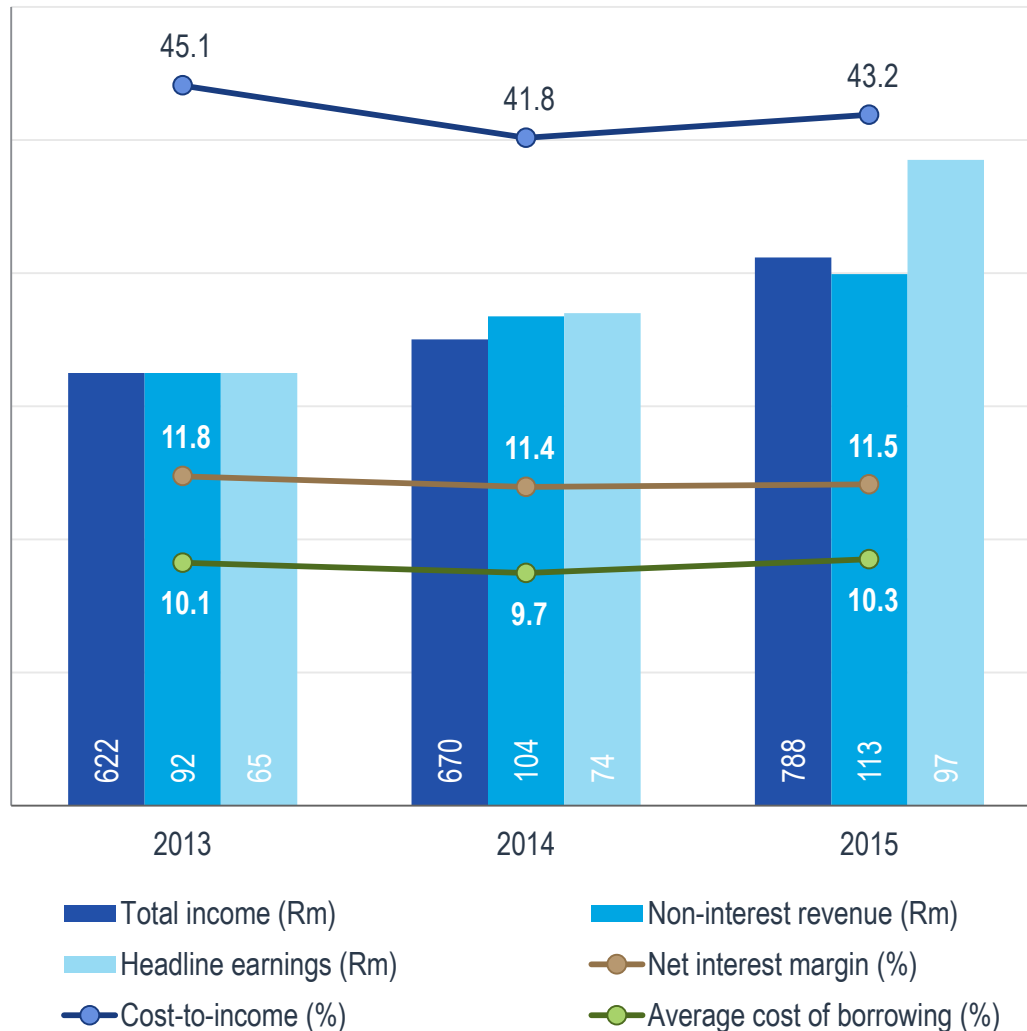
- Asset-backed lending
- Risk services
- GEO



- Asset-backed lending
- Risk services
- GEO

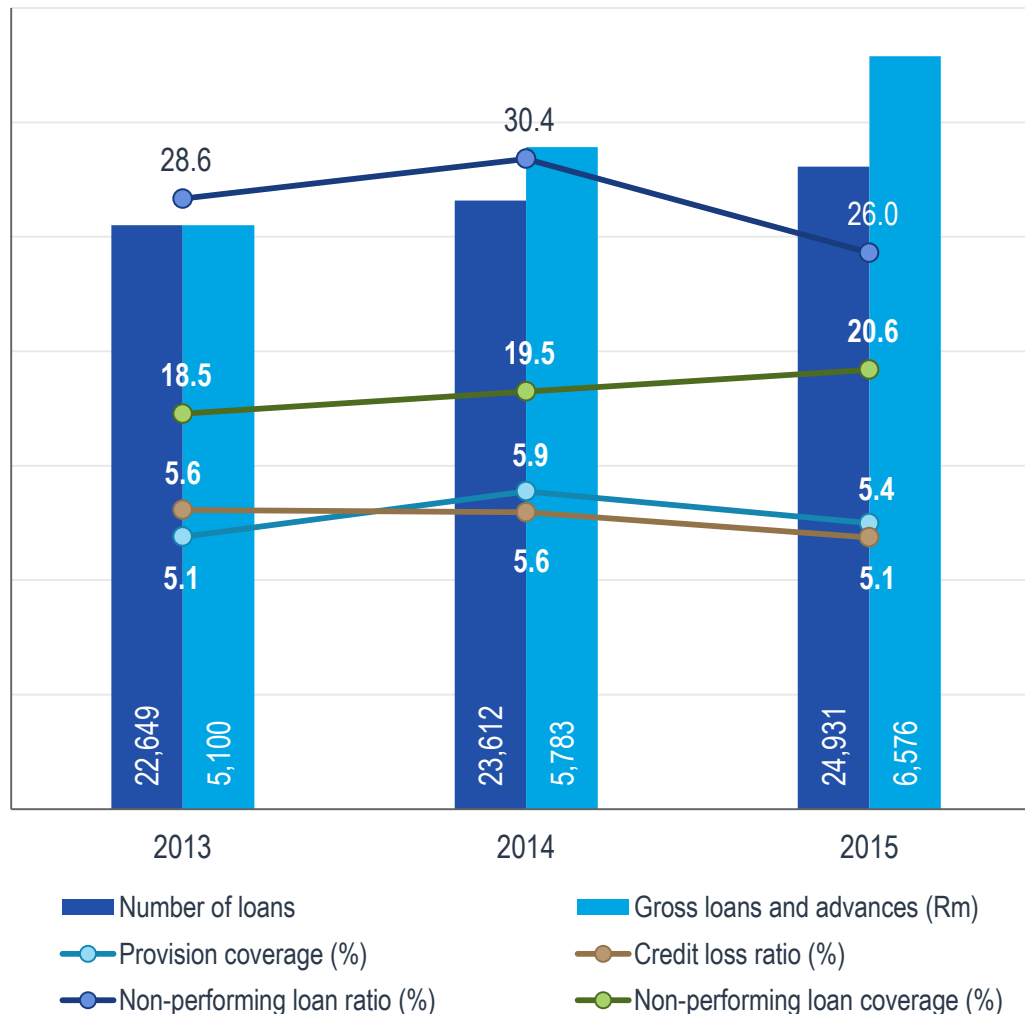
- Change to the segmental mix of headline earnings due to:
 - Asset-backed lending contribution grew more quickly than risk services or GEO
 - GEO contribution ▼
 - Expenses continue to fall with the devolvement of responsibilities to subs
 - Lower recoveries post Bayport & Paycorp sales more than offset the savings
- The future portfolio mix will be dependant on the nature of any future acquisitions and organic growth initiatives
 - No third pillar currently being considered

ASSET-BACKED LENDING – PERFORMANCE



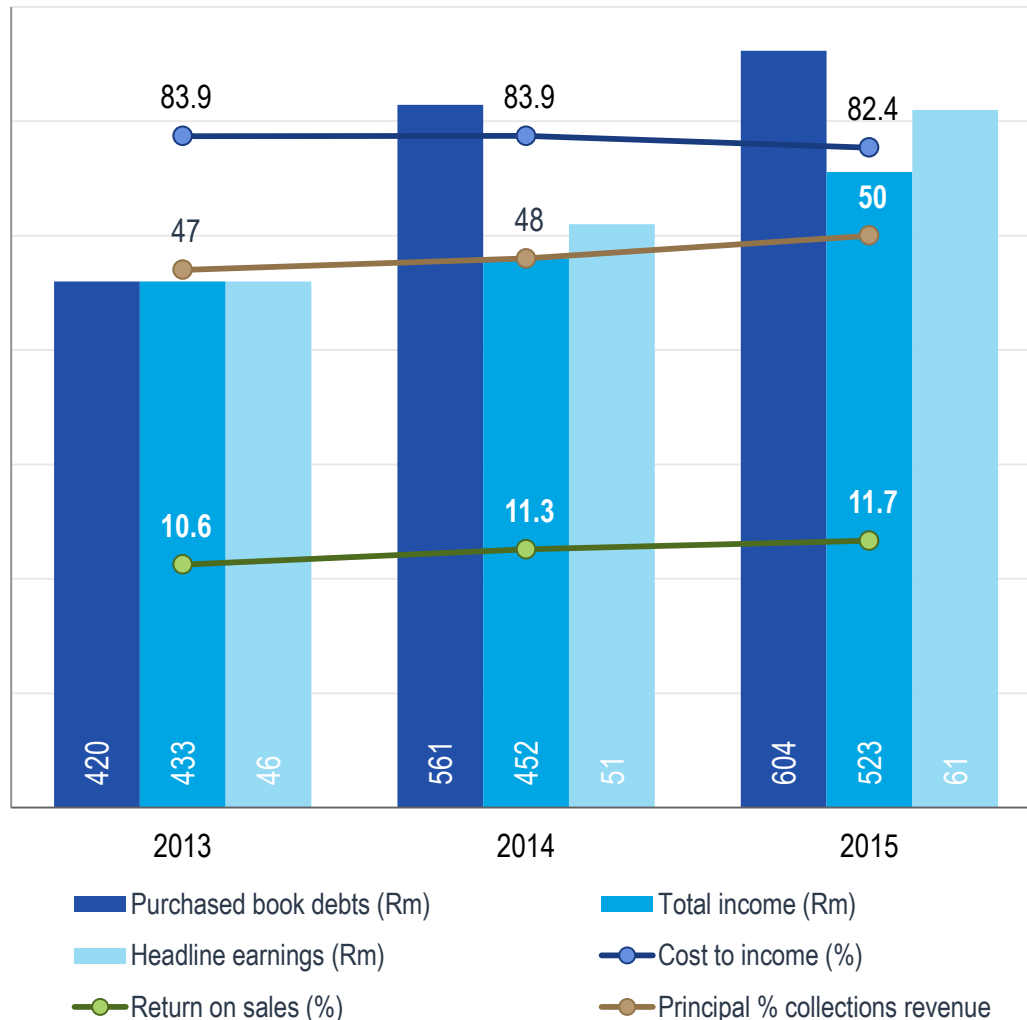
- Headline earnings ▲ 31% to R97m
 - Net interest margin ▲ slightly to 11.5%
 - Non-interest revenue ▲ 9%
 - ▲ Vehicle tracking revenue
 - ▲ Revenue from direct vehicle sales
 - ▼ Credit loss ratio from 5.6% to 5.1%
 - Marginal ▲ in cost-to-income ratio to 43.2%
 - Investment in people, marketing, systems & processes especially in direct sales and insurance
 - ▼ Effective tax rate to 10% from 19% on insurance dividend income from new insurance cell captive structure.
 - All income is fully taxed and this is a sustainable tax rate

ASSET-BACKED LENDING – CREDIT



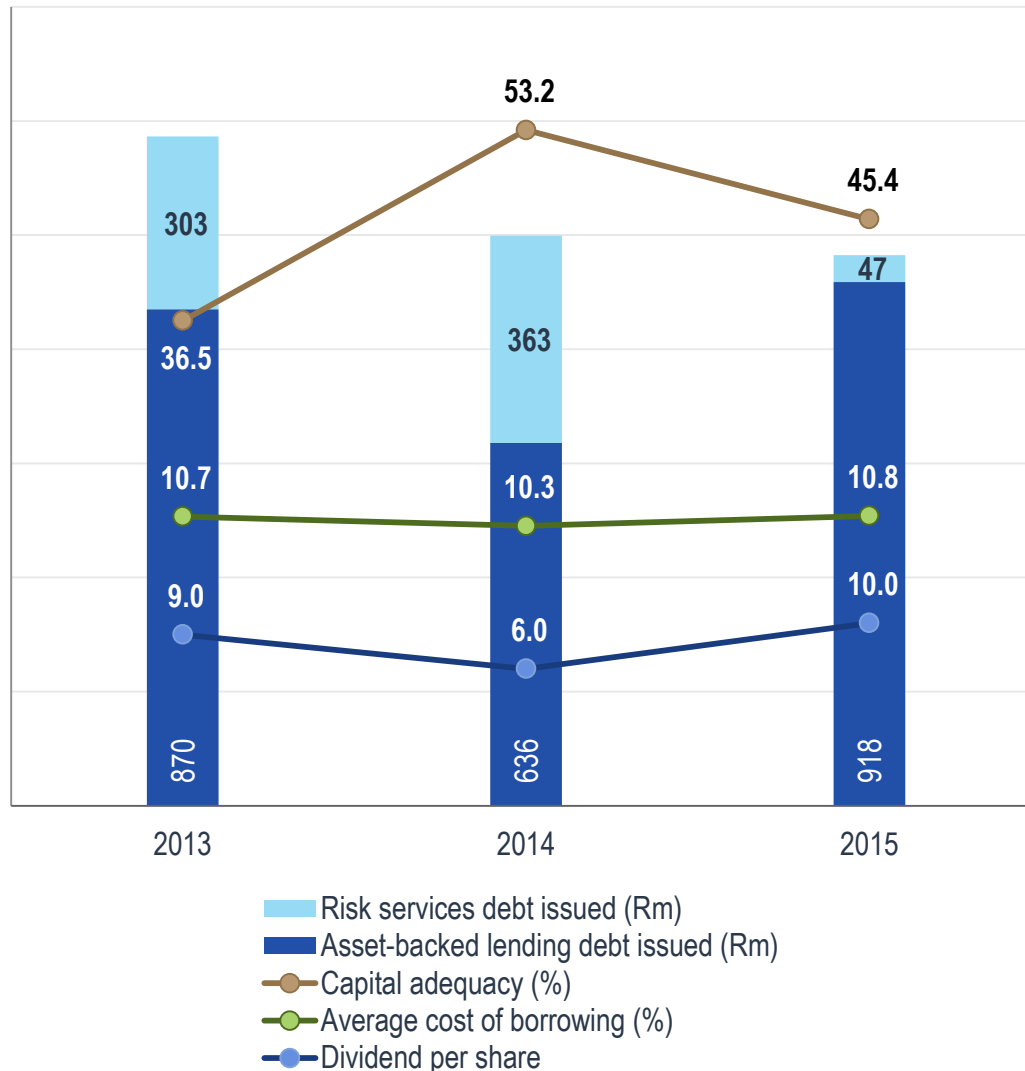
- Gross loans & advances ▲ 14% to R6.6bn
 - Number of loans ▲ 6%
 - Exclusive focus on premium vehicles
 - Write-offs of discontinued entry-level vehicles accelerated
 - Increased bakkie & Nissan minibus taxi originations
- Non-performing loan ratio ▼ from 30.4% to 26.0%
 - Reduction in repo fleet, particularly legacy entry-level vehicles
 - Focused collections performance
 - Lower risk origination
 - Entry level vehicles now 11% of portfolio down from 18%
- NPL coverage ▲ to 20.6%
 - Results from the significant ▼ in NPL ratio
- Credit loss ratio ▼ from 5.6% to 5.1%
 - High quality output & stable volume of reconditioned vehicles from Taximart
 - Comfortably under tolerance level of 6%

RISK SERVICES – RAND TRUST, MBD, PRINCIPA



- **Headline earnings ▲ 20% to R61m**
 - High growth in MBD & Rand Trust
 - ▼ Cost-to-income ratio to 82.4%
 - Stringent cost management at MBD
 - Economies of scale at Rand Trust
- **Agency revenue ▲20% to R180m**
 - More work from existing clients and addition of new clients
- **Purchased book debts ▲8% to R604m**
 - R109m acquired
 - Includes phase two of public sector capital deployment initiated in FY2014 which is performing well
 - Overall principal revenue ▲ 32%
- **Rand Trust**
 - Doubled headline earnings
 - Gross loans & advances ▲37%
 - ▼ Cost-to-income ratio on economies of scale
 - Strong new client origination offset weaker existing client growth

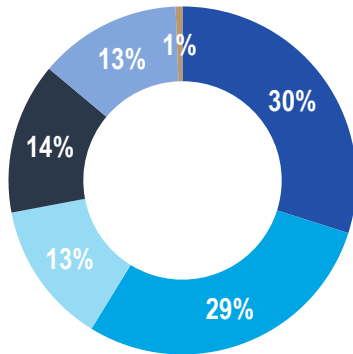
CAPITAL MANAGEMENT



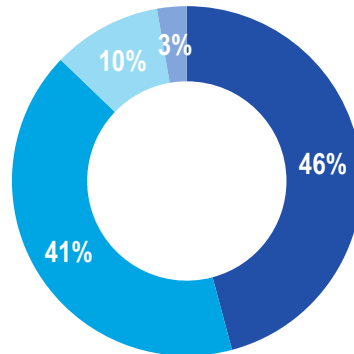
- Uninterrupted access to debt capital markets
- 7 institutions invested R965m of debt capital
 - Asset-backed lending: R918m
 - Credit services: R47m
- New debt investors:
 - 2 new to group
 - 2 new to asset classes
- Debt environment still challenging post recent corporate defaults in the market
- Successful fundraising in the private markets, albeit at moderately higher pricing levels
- Cost of borrowing ▲ from 10.3% to 10.8%
- Capital adequacy ▼ to 45.4%
 - Early settled R150m of subordinated debt
 - ▲ Operating assets
- Interim dividend ▲ 67% to 10 cps
 - Remains within coverage ratio of 3 to 4 times
- No external shares repurchased

FUNDING PHILOSOPHY

Diversification by funder category



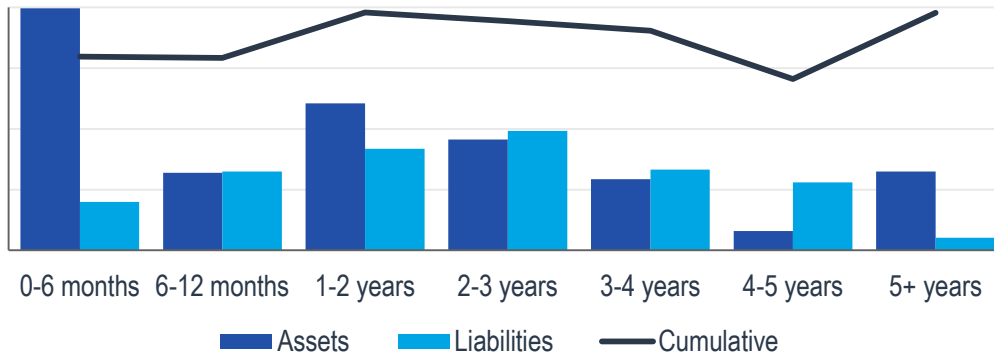
Diversification by funding structure



- Life Companies
- Specialised asset managers and debt funds
- Banks
- Traditional asset managers
- DFIs
- Hedge funds

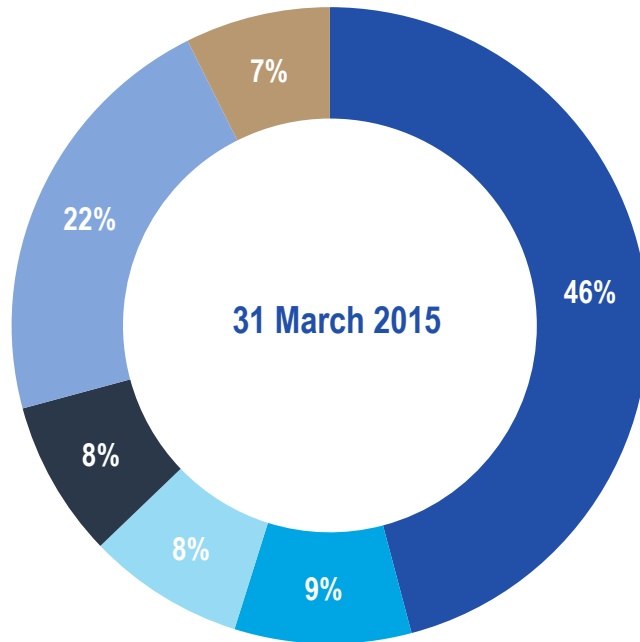
- Structured finance
- On-balance sheet
- Rated listed securitisation
- Rated unlisted securitisation

Positive liquidity mismatch



- Proven wholesale funding model
 - “Positive liquidity mismatch” between asset & liability cash flows
 - No exposure to overnight debt instruments & limited exposure to 12-month instruments
 - Direct relationships with debt capital markets
 - Diversification by debt investor, funding structure & credit rating
 - Ring-fenced funding structures per individual asset class
 - Targeted capital adequacy levels per asset class

SHAREHOLDING



- Directors of Transaction Capital and its subsidiaries and their associates
- Old Mutual Investment Group South Africa Proprietary Limited
- Ethos Private Equity
- Allan Gray
- Remaining institutional shareholders
- Retail investors

- No change in the free float percentage of 54%
- Percentage held by institutional investors stable with a marginal reallocation between institutional shareholders
- Percentage held by retail investors stable at 7%

CONCLUSION

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CONCLUSION

- Strong organic risk adjusted returns, sustainable over the medium term
 - Reconstituted operating divisions
 - Established businesses with experienced & skilled management teams
 - Platforms to develop new products & expand into new markets
 - Continue to reinvest significantly in organic capital deployment opportunities
 - Defensive businesses that thrive despite low growth & challenging South African economy
 - Uninterrupted access to debt capital

- The acquisition search continues
 - Well positioned to identify, implement, fund & complete significant acquisitive activity
 - Sound M&A experience & track record
 - Expected within existing divisions
 - Asset values at historically elevated levels
 - Thus, management to be circumspect in its acquisitive search

QUESTIONS

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