## Social, Ethics and Sustainability Committee (SESC): Annual Work Plan: 2024

| ltem   | Meeting taking place in |    |    |    |
|--|-------------------------|----|----|----|
|  | Q1                      | Q2 | Q3 | Q4 |
| Sustainability and ESG performance   |                         |    |    |    |
| - Review and approval of the Group Sustainability Strategy   | Х                       |    |    |    |
| <ul> <li>Review on a quarterly basis the sustainability and ESG performance of the<br/>Company against the priority areas defined in the Company's sustainability and<br/>ESG strategy.</li> </ul> | Х                       | Х  | Х  | Х  |
| - Deep dive on significant elements of H1 ESG performance  |                         |    | Х  |    |
| - Deep dive on significant elements of H2 ESG performance  | Х                       |    |    |    |
| - Review and approval of the ESG Scorecard for the forthcoming year.   | Х                       |    |    |    |
| Standards and regulation   |                         | 1  |    |    |
| - Review ESG compliance with applicable legislation and regulations on a region and global basis   |                         | X  |    | X  |
| <ul> <li>Review compliance with the sustainability codes and to the sustainability requirements of organisations Sibanye-Stillwater subscribes to</li> </ul>                                       | Х                       |    | Х  |    |
| <ul> <li>Review the selection of voluntary codes and standards that the Company elects to<br/>subscribe to</li> </ul>  |                         |    |    | Х  |
| Social licence to operate  |                         |    |    |    |
| - Review performance on Employment Equity Act requirements   | Х                       |    |    |    |
| - Review performance on BBBEE Act requirements   |                         |    | Х  |    |
| - Review performance on Mining Charter requirements  |                         | Χ  |    | Х  |
| - Review performance on Social and Labour Plans  |                         |    | Χ  |    |
| <ul> <li>Review the contribution to socio-economic development in communities affected by<br/>the Company's activities and the effectiveness of impact reporting</li> </ul>                        |                         | X  |    | X  |
| - Review the Company's record of sponsorship, donations and charitable giving  |                         | Х  |    | Х  |
| Labour and employment policies and practices   |                         |    |    |    |
| - Review compliance with the International Labour Organisation Protocol on decent work and working conditions  |                         | Х  |    | Х  |

| ltem   | Me    | Meeting taking place in |       |       |  |
|--|-------|-------------------------|-------|-------|--|
|  | Q1    | Q2                      | Q3    | Q4    |  |
| <ul> <li>Review the work conducted to promote equality, diversity, equity inclusion, human<br/>rights, prevention of unfair discrimination</li> </ul>  |       | Х                       |       | Х     |  |
| <ul> <li>Review the effectiveness of programmes to support educational development of the<br/>Company's employees, mental health and working conditions of employees.</li> </ul>   |       |                         | X     |       |  |
| Environment  |       |                         |       |       |  |
| <ul> <li>Review the impact of the Company's activities, including the impact of its products<br/>and services, on the environment and the financial impact relating to environment</li> </ul>  | X     |                         | X     |       |  |
| <ul> <li>Review the outcome of monitoring and compliance inspections by environmental<br/>regulators, including sanctions for non-compliance.</li> </ul>   | X     |                         | Х     |       |  |
| - Deep dive into Climate related disclosures   |       | Х                       |       |       |  |
| Code of Ethics   |       |                         |       |       |  |
| - Review of the Ethics Policies  | Adhoc | Adhoc                   | Adhoc | Adhoc |  |
| - Review of tip offs received and ethical breaches   | Х     | Х                       | Х     | Χ     |  |
| - Review penalties, fines and sanctions related to ESG and Ethics  |       | Х                       |       | X     |  |
| <ul> <li>Oversee that policies and procedures addressing social and ethics matters are<br/>implemented and reviewed on an annual basis, or as required.</li> </ul>   |       |                         |       | Х     |  |
| <ul> <li>Review reports on the Company's adherence to its compliance and ethics<br/>programmes, including anti-bribery, anti-corruption, sanctions, competition, fraud,<br/>market manipulation and anti-money laundering laws and regulations.</li> </ul> |       | Х                       |       | Х     |  |
| General  |       |                         |       |       |  |
| - Approve the social and ethics report in the Integrated Annual Report.  | Х     |                         |       |       |  |
| - Annual Committee Assessment  |       |                         |       | Χ     |  |
| - Review of Committee Terms of Reference   |       |                         |       | Χ     |  |
| - Approval of the Annual Work Plan for the following year  |       |                         |       | Χ     |  |

Note: The Committee may arrange additional meetings over and above the four scheduled quarterly meetings outlined above to conduct deep dives into ESG and sustainability issues.